



ALTERATIONS AND ADDITIONS TO CABINET

27 January 2026

Item 8.1 – Budget Report 2026/27

It is necessary to provide an amended Section 10, pages 54-59, of the budget report Appendix 1.

An erroneous figure was included in the table line Net Business Rate Rention Impact on both page 54 and 55. The line should have had a zero value for 2026/27. As a result, the Call on Collection Fund (Income from Council Tax) figures on pages 54 and 55 are incorrect. The PDF provided on the following pages corrects those errors.

The change has no impact on the recommendations or calculations of the overall budget.

10. Revenue Budget

Table 26 - SUBJECTIVE ANALYSIS OF THE REVENUE BUDGET

2024/25 Actual £000s		2025/26 Original £000s	2026/27 Estimate £000s
	EXPENDITURE		
42,771	Employees - Salaries	45,628	48,362
426	Employees - Other	163	329
9,367	Premises	9,864	9,512
19,063	Supplies and Services	17,786	20,232
2,705	Transport and Plant	2,532	2,640
4,671	Third Party Payments	2,958	3,432
35,919	Benefit Payments	36,693	34,868
114,922	TOTAL CONTROL EXPENDITURE	115,624	119,376
	INCOME		
-33,951	Government Grants	-35,030	-35,899
-5,755	Other Grants and Reimbursements	-4,490	-4,228
-2,384	Sales	-2,241	-2,228
-30,110	Fees and Charges	-32,723	-35,620
-13,515	Rents	-13,049	-10,826
-1,651	Other	-1,733	-1,760
-87,367	TOTAL CONTROL INCOME	-89,265	-90,561
27,555	NET CONTROL EXPENDITURE	26,359	28,816
	INTERNAL RECHARGES		
29,322	Service Management and Overheads	30,907	33,238
-29,551	Recharges	-31,159	-33,493
-229		-252	-256
27,326	SERVICE EXPENDITURE	26,107	28,560
	OTHER ITEMS		
-2,876	Interest Receivable & Investment Income	-925	-882
1,439	Interest Payable & MRP	2,460	3,213
-3,000	Net Business Rate Retention Impact	-2,250	-
3	Direct Revenue Financing of Capital	1,188	1,537
-4,434		473	3,868
	USE OF RESERVES AND BALANCES		
-1,071	Contributions - from / to Earmarked Reserves	-2,474	-1,642
2,327	Contributions - from / to Unearmarked Reserves	-383	-311
1,256		-2,856	-1,953
24,149	BUDGET REQUIREMENT	23,724	30,475
	LESS GOVERNMENT SUPPORT		
-8,458		-7,664	-13,422
156	Collection Fund (Surplus) / Deficit	379	17
15,847	CALL ON COLLECTION FUND	16,439	17,070

A summary of the budget (Table 27)

TABLE 27 - SUMMARY OF REVENUE ESTIMATES

2025/26 Original Estimate £'000	Original Estimates 2026/27	2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
443	Chief Executive	460	0	460
554	Corporate Mngmt & Democratic Represent	1,351	-355	996
1,025	Cabinet Deputy for Cultural Services	4,939	-4,320	618
-2,262	Cabinet Member for Economic Development & Property	1,749	-3,915	-2,166
7,981	Cabinet Deputy for Support Services	8,888	-285	8,602
-5,648	Cabinet Deputy for Sustainable Transport	3,147	-9,137	-5,989
3,671	Cabinet Member for a Greener Chelmsford	11,705	-6,724	4,984
7,178	Cabinet Member for a Safer Chelmsford	19,080	-12,877	6,201
319	Cabinet Member for an Active Chelmsford	10,713	-11,190	-474
4,278	Cabinet Member for Finance	37,738	-33,268	4,469
7,790	Deputy Leader and Cabinet Member for a Fairer Chelmsford	18,515	-8,485	10,033
1,032	Leader and Cabinet Member for Communications & Engagement	1,091	-8	1,082
26,359	Service Expenditure	119,376	-90,564	28,816
	Other General Fund Items			
-252	- Charges to SEPP			-256
-925	- Interest Income			-882
2,460	- Minimum Revenue Provision & Interest Paid			3,213
1,188	- Revenue Funding of Capital			1,537
-2,250	- Net Impact of Business Rates Retention Scheme			0
26,580	Net Expenditure			32,428
-2,474	Contributions to / -use of Other Earmarked reserves			-1,642
-383	Contribution to / -from Balances			-311
23,723	Budget Requirement			30,475
-7,664	Government Support			-13,422
379	Council Tax -Surplus/+Deficit			17
16,439	Income from Council Tax			17,070

Service Budgets (Expenditure and Income) for 2026/27 (Table 28)

COUNCIL SERVICE BUDGETS

Chief Executive

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
443	Chief Executive	460	0	460
443	Total	460	0	460

Leader - Corporate Management & Democratic Representation

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
554	CM & DRM	1,351	-355	996
554	Total	1,351	-355	996

Cabinet Deputy for Cultural Services

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
107	Culture	113	0	113
117	Theatres	3,796	-4,124	-328
801	Museum	1,030	-196	833
1,025	Total	4,939	-4,320	618

Cabinet Member for Economic Development & Property

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
513	Economic Development & Implementation	887	-251	636
-3,238	Property Holdings	371	-3,658	-3,287
463	Property - Support Services	491	-6	485
-2,262	Total	1,749	-3,915	-2,166

Cabinet Deputy for Support Services

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
310	Connected Director	320	0	320
291	Elections	307	-2	305
875	Democratic Services	928	0	928
1,137	Legal and Democratic Services	1,414	-145	1,269
856	Human Resources	943	-80	863
118	Payroll	127	-3	124
3,577	Digital Services	4,047	-55	3,991
817	Customer Services	802	0	802
7,981	Total	8,888	-285	8,602

Cabinet Deputy for Sustainable Transport

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
-9	Park and Ride	321	-329	-7
187	Parking Support	195	0	195
-5,825	Car Parks	2,631	-8,808	-6,177
-5,648	Total	3,147	-9,137	-5,989

Cabinet Member for a Greener Chelmsford

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
-8	Allotments	18	-28	-10
6	Amenity Green Space & Other Green Infrastructure	194	-182	12
280	Building Control	712	-366	346
184	Director of Sustainable Communities	209	0	209
-1,869	Cemetery And Crematorium	875	-1,826	-951
166	Development Management	2,359	-1,985	375
236	Ground Maintenance - Crematorium	243	0	243
3,113	Ground Maintenance Operations	3,604	-421	3,185
688	Parks & Heritage Customer & Business Support	698	0	698
-77	Parks Events & Activities	1	-78	-77
90	Parks Gardens & Recreation Grounds	150	-58	92
950	Planning Policy	1,571	-600	971
136	Play Areas	136	0	136
-307	Hylands Park & Estate	207	-535	-328
2	Natural & Semi-Natural Green Space	14	-20	-6
-24	Outdoor Sports & Playing Fields	426	-453	-27
-15	Local Land Charges	163	-171	-8
121	Tree Inspection & Maintenance	125	-1	124
3,671	Total	11,705	-6,724	4,984

Cabinet Member for a Safer Chelmsford

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
497	Vehicle Maintenance Workshop	656	-88	568
-395	Trade Waste	1,118	-1,451	-333
1,998	Street Cleaning	2,327	-95	2,230
70	Street Services	131	-36	95
1,112	Waste & Garden Composting	3,450	-3,237	213
197	Love Your Chelmsford	200	0	200
-13	Market	539	-552	-13
-156	Licensing	229	-423	-194
1,231	Freighter House Customer & Business Support	1,264	0	1,264
361	Freighter House Depot	338	-9	329
-10	Housing Standards	21	-57	-36
13	Pest Control	32	-19	13
215	Public Conveniences	226	0	226
1,727	Public Health & Protection Support	2,021	-107	1,914
34	Public Health Protection	157	-9	149
-351	Recycling - MRF, General & Food	5,611	-6,636	-1,026
-7	Scientific	39	-49	-10
30	Health & Safety	30	0	30
71	Highways	63	0	63
-5	Animal Welfare	12	-17	-5
370	CCTV	486	-61	425
53	Business Compliance	6	0	6
135	Community Safety	124	-31	93
7,178	Total	19,080	-12,877	6,201

Cabinet Member for an Active Chelmsford

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
327	Community Sports & Wellbeing	486	-128	358
246	Chelmsford Sports And Athletic Centre	1,297	-1,243	54
-135	Cultural Events	0	-250	-250
41	Dovedale Leisure Centre	500	-456	44
379	South Woodham Ferrers Leisure Centre	1,344	-1,136	208
84	Hylands House & Visitors Centre	1,555	-1,425	130
-873	Riverside Ice And Leisure	5,231	-6,552	-1,318
250	Voluntary Grants	300	0	300
319	Total	10,713	-11,190	-474

Cabinet Member for Finance

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
105	Procurement	156	-67	89
97	Insurance & Risk	79	0	79
217	Internal Audit	243	0	243
1,502	Revs and Bens	2,880	-1,184	1,697
117	Housing Benefit Subsidy	32,103	-31,993	110
1,093	Finance CM & DRM	1,074	-23	1,051
1,149	Accountancy	1,203	-2	1,200
4,278	Total	37,738	-33,268	4,469

Deputy Leader and Cabinet Member for a Fairer Chelmsford

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
1,394	Building Services - Properties	1,513	-184	1,329
619	Building Services - Support	656	0	656
300	Energy & Contract Management	327	0	327
16	Housing Needs	27	-10	18
86	Strategic Housing	3,054	-2,232	822
175	Strategic Housing - RDS	175	0	175
5,199	Temporary Accommodation	12,763	-6,059	6,706
7,790	Total	18,515	-8,485	10,033

Leader and Cabinet Member for Communications & Engagement

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
1,032	Marketing & Communication	1,091	-8	1,082
1,032	Total	1,091	-8	1,082

Total Council Budgets

2025/26 Original Budget £'000		2026/27 Estimated Spend £'000	2026/27 Estimated Income £'000	2026/27 Net Estimate £'000
26,359	Total	119,376	-90,564	28,816

As in previous years the figures on pages 55-59 remain un-rounded.