

REVENUE BUDGET 2019/20

BUDGET BOOK

ORIGINAL 2019/20

CONTENTS

Contents	I
Overall Council Tax Comparison 2018/19 and 2019/20	2
Charges to Parish and Town Council areas	3
Split of Parish Council Tax Charges	4
Reserves 2018/19 – 2023/24	5 – 8
Budget 2019/20 and Forecast 2020 – 2024	9
Subjective Analysis of General Fund	10
Summary	П
General Fund Services	
 Chief Executive Corporate Management & Democratic Representation Director of Corporate Services Director of Financial Services Director of Sustainable Communities Director of Public Places 	12 13 14 - 17 18 - 21 22 - 24 25 - 32
	23 - 32

OVERALL COUNCIL TAX COMPARISON 2018/19 and 2019/20

	<u>Band D</u> Equivalent 2018/19	<u>Band D</u> Equivalent 2019/20	<u>Increase/</u> (Decrease)
	£.p	£.p	£.p
Chelmsford City Council Parish (average) Essex County Council Essex Fire Authority	189.09 37.57 1,221.75 70.38	194.02 38.09 1,270.44 72.45	4.93 0.52 48.69 2.07
Police & Crime Commissioner for Essex	169.02	192.96	23.94
TOTAL COUNCIL TAX	1,687.81	1,767.96	80.15

CHARGES TO PARISH AND TOWN COUNCIL AREAS

	< PA	<> 2018/19 BAND D EQUIVALENTS>					> 2019/20> BAND D EQUIVALENTS>									
PARISH/ TOWN COUNCIL	Precept Request	Rounding to ninths	Rounded Precept	CCC charge (excl Special Expenses)	Special Expenses	Total CCC charge	Net Parish Precept	Total Charge to Parishes	Precept Request	Rounding to ninths	Rounded Precept	CCC charge (excl Special Expenses)	Special Expenses	Total CCC charge	Net Parish Precept	Total Charge to Parishes
	(1)	(2)	(3)		(5)		(4)	(6)	(1)	(2)	(3)		(5)		(4)	(6)
	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£	£
Great Baddow	410,200	-113	410,087	160.83		173.52	75.69	249.21	421,417	181	421,598	165.69	13.41	179.10	77.94	257.04
Little Baddow	43,410	-27	43,383	160.83		174.78	50.67	225.45	44,712	21	44,733	165.69	13.77	179.46	51.57	231.03
Boreham	86,263	-7	86,256	160.83		172.08	67.95	240.03	88,725	6	88,731	165.69	11.70	177.39	68.40	245.79
Broomfield	117,837	-38	117,799	160.83		177.75	55.44	233.19	131,014	-47	130,967	165.69	16.38	182.07	55.44	237.51
Chignal	6,680	5	6,685	160.83		175.23	29.61	204.84	7,385	8	7,393	165.69	14.31	180.00	32.22	212.22
Danbury	205,252	1	205,253	160.83		166.41	85.50	251.91	205,156	104	205,260	165.69	5.94	171.63	85.05	256.68
Galleywood	100,287	49	100,336	160.83		184.77	47.79	232.56	103,401	-42	103,359	165.69	24.39	190.08	49.23	239.31
Good Easter	7,100	2	7,102	160.83		164.97	40.50	205.47	9,544	1	9,545	165.69	4.50	170.19	55.35	225.54
East Hanningfield	33,820	-16	33,804	160.83		171.54	69.30	240.84	34,835	-18	34,817	165.69	11.16	176.85	71.10	247.95
South Hanningfield	84,152		84,195	160.83		164.79	71.82	236.61	84,152	-15	84,137	165.69	4.23	169.92	71.28	241.20
West Hanningfield	16,835	-1	16,834	160.83		177.21	36.63	213.84	23,300	-10	23,290	165.69	16.65	182.34	50.67	233.01
Highwood	25,515	1	25,516	160.83		173.52	79.38	252.90	25,515	1	25,516	165.69	12.69	178.38	80.55	258.93
Great & Little Leighs *	30,000	-37	29,963	160.83		189.90	28.98	218.88	30,000	40	30,040	165.69	26.91	192.60	28.26	220.86
Margaretting	12,422	-2	12,420	160.83		175.77	32.40	208.17	12,420	-6	12,414	165.69	15.21	180.90	32.76	213.66
Mashbury	0	0	0	160.83	10.17	171.00	0.00	171.00	0	0	0	165.69	9.99	175.68	0.00	175.68
Pleshey	7,480	-4	7,476	160.83	19.62	180.45	55.26	235.71	7,506	3	7,509	165.69	19.44	185.13	54.45	239.58
Rettendon	35,000	12	35,012	160.83	12.78	173.61	47.25	220.86	36,144	25	36,169	165.69	12.87	178.56	47.25	225.81
Roxwell	15,000	10	15,010	160.83	1.35	162.18	33.21	195.39	15,000	17	15,017	165.69	1.53	167.22	32.40	199.62
Runwell	79,416	-40	79,376	160.83	2.79	163.62	51.39	215.01	89,538	42	89,580	165.69	2.97	168.66	53.55	222.21
Sandon	31,150	12	31,162	160.83	26.19	187.02	43.02	230.04	31,933	-29	31,904	165.69	26.37	192.06	44.28	236.34
Springfield	384,191	44	384,235	160.83	36.45	197.28	51.57	248.85	383,146	-149	382,997	165.69	36.00	201.69	50.31	252.00
Stock	42,840	30	42,870	160.83	12.96	173.79	36.27	210.06	43,696	-5	43,691	165.69	12.96	178.65	37.26	215.91
Great Waltham	44,880	-5	44,875	160.83	15.66	176.49	48.51	225.00	46,000	-18	45,982	165.69	15.93	181.62	50.22	231.84
Little Waltham	30,181	16	30,197	160.83	18.45	179.28	48.78	228.06	35,714	-3	35,711	165.69	18.36	184.05	54.81	238.86
South Woodham Ferrers	420,476	155	420,631	160.83	29.34	190.17	69.66	259.83	428,885	-215	428,670	165.69	29.43	195.12	70.92	266.04
Woodham Ferrers & Bicknacre	69,860	-29	69,831	160.83	3.96	164.79	57.69	222.48	74,610	38	74,648	165.69	4.14	169.83	61.29	231.12
Writtle	120,500	54	120,554	160.83	10.71	171.54	61.20	232.74	126,115	-19	126,096	165.69	11.25	176.94	63.27	240.21
Town Centre (non-Parished area	a)			160.83	43.38	204.21	0.00	204.21				165.69	43.47	209.16	0.00	209.16
TOTALS	2,460,747	112	2,460,859						2,539,863	-89	2,539,774					
AVERAGE						189.09	37.57	226.66						194.02	38.09	232.11

.....

.....

NOTES

(1) The total amount that the Parish/ Town Council intend to spend in the year.

(2) An adjustment to make the Parish/Town precept divisible by 9 for Council Tax charging purposes.

(3) The rounded Parish/ Town Council precept that is charged to the parishioners of the Parish.

(4) The net Parish/ Town Council precept expressed as a charge to the average parish Band D property.

(5) The actual amount spent on Special Expense items by the City Council in individual Parish/ Town Council areas, expressed as a charge on the average Band D property.

(6) The total charge in individual Parish/ Town Council areas for Parish/ Town Council expenditure (the Parish/ Town Council precept), and Special Expense items, expressed as a charge on the average Band D property.

LITTLE BADDOW 1,177.92 1,374.24 1,570.56 1,766.88 2,159.52 2,552.16 2,944.80 3,533.70 BOREHAM 1,187.76 1,385.72 1,583.68 1,781.64 2,177.56 2,573.48 2,969.40 3,563.27 CHIGNAL 1,182.24 1,379.28 1,570.32 1,773.36 2,167.44 2,561.52 2,955.60 3,546.77 CHIGNAL 1,165.38 1,359.61 1,553.84 1,748.07 2,136.53 2,524.99 2,913.45 3,496.14 DANBURY 1,195.02 1,394.19 1,593.36 1,792.53 2,190.87 2,589.21 2,987.55 3,585.00 GALLEYWOOD 1,183.44 1,380.68 1,577.92 1,775.16 2,169.64 2,564.12 2,958.60 3,550.37 GOOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,522.77 EAST HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.11 WEST HANNINGFIELD 1,179.24 1,375.78 1,577.32 1,776.86 2,161.94 2,555.02 2,948.10 3,537.77 HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.50 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,756.71 2,147.09 2,537.47 2,927.85 3,513.47 MARGARETTING 1,174.44 1,370.18 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3,499.07 MASHBURY 1,163.42 1,380.99 1,578.16 1,775.43 2,109.97 2,564.51 2,959.05 3,550.80 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.37 ROXWELL 1,172.04 1,367.38 1,557.22 1,776.43 2,169.97 2,564.51 2,959.05 3,550.80 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.37 ROXWELL 1,172.04 1,367.38 1,557.12 1,754.37 2,121.13 2,506.79 2,882.45 3,470.90 RUNWELL 5,198 1,349.81 1,542.64 1,735.47 2,121.13 2,506.79 2,882.45 3,470.90 RUNWELL 5,186.98 1,349.81 1,557.28 1,772.19 2,166.01 2,559.83 2,953.65 3,554.43 SPRINGFIELD 1,172.04 1,367.38 1,557.12 1,751.76 2,141.04 2,530.32 2,919.60 3,503.55 GT WALTHAM 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,554.43 SPRINGFIELD 1,178.46 1,374.37 1,577.28 1,776.69 2,160.51 2,553.33 2,946.15 3,553.34 U.1 WALTHAM 1,183.44 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,544.34 SOUTH WOODHAM FERRERS WOODHAM FERRERS & BICKNACK 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94					2010/20			/=1				
Parish of: A B C D E F G H GREAT BADDOW 1,195.26 1,394.47 1,593.68 1,792.89 2,191.31 2,589.73 2,988.15 3,585.77 LITTLE BADDOW 1,177.92 1,374.24 1,570.56 1,766.88 2,191.31 2,582.16 2,944.80 3,533.70 BORDMFIELD 1,187.76 1,385.72 1,583.68 1,781.64 2,177.56 2,573.48 2,969.40 3,653.27 CHIGNAL 1,185.24 1,377.23 1,773.36 2,167.44 2,561.52 2,955.60 3,546.77 CHIGNAL 1,185.24 1,379.28 1,577.32 1,775.16 2,169.64 2,564.12 2,958.60 3,550.37 GOOD EASTER 1,174.26 1,380.68 1,577.92 1,775.16 2,169.64 2,564.32 2,958.60 3,527.70 GOOD EASTER 1,174.24 1,387.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,537.74 HIGHWOOD 1,174.24 1,377.78 <td colspan="10"></td>												
Parish of: A B C D E F G H GREAT BADDOW 1,195.26 1,394.47 1,593.68 1,792.89 2,191.31 2,589.73 2,988.15 3,585.77 LITTLE BADDOW 1,177.92 1,374.24 1,570.56 1,766.88 2,191.31 2,582.16 2,944.80 3,533.70 BORDMFIELD 1,187.76 1,385.72 1,583.68 1,781.64 2,177.56 2,573.48 2,969.40 3,653.27 CHIGNAL 1,185.24 1,377.23 1,773.36 2,167.44 2,561.52 2,955.60 3,546.77 CHIGNAL 1,185.24 1,379.28 1,577.32 1,775.16 2,169.64 2,564.12 2,958.60 3,550.37 GOOD EASTER 1,174.26 1,380.68 1,577.92 1,775.16 2,169.64 2,564.32 2,958.60 3,527.70 GOOD EASTER 1,174.24 1,387.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,537.74 HIGHWOOD 1,174.24 1,377.78 <td></td> <td colspan="11"></td>												
Pansh of: r		^				-						
GREAT BADDOW 1,195.26 1,394.47 1,593.68 1,792.89 2,191.31 2,589.73 2,988.15 3,585.74 LITTLE BADDOW 1,177.92 1,374.24 1,570.56 1,766.88 2,159.52 2,552.16 2,944.80 3,533.74 BOREHAM 1,187.76 1,385.72 1,583.68 1,771.64 2,573.48 2,969.40 3,563.24 BROOMFIELD 1,182.24 1,370.28 1,775.36 2,167.44 2,561.52 2,955.06 3,546.73 CHIGNAL 1,165.38 1,359.61 1,553.84 1,778.53 2,190.87 2,589.21 2,987.55 3,585.06 GODD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,937.65 3,552.77 EAST HANNINGFIELD 1,184.70 1,387.40 1,585.60 1,771.95 2,566.85 2,961.75 3,555.41 WEST HANNINGFIELD 1,184.70 1,387.40 1,585.60 1,771.95 2,566.85 2,961.75 3,554.10 MARGARETTING 1,166.34 1,360.73	Parish of:				_		-					
LITTLE BADDOW 1,177.92 1,374.24 1,570.56 1,766.88 2,159.52 2,552.16 2,944.80 3,533.76 BOREHAM 1,187.76 1,385.72 1,583.68 1,781.64 2,177.56 2,573.48 2,969.40 3,563.26 BROOMFIELD 1,182.24 1,379.28 1,576.32 1,773.36 2,167.44 2,561.52 2,955.60 3,546.77 CHIGNAL 1,165.38 1,359.61 1,553.84 1,748.07 2,136.53 2,524.99 2,913.45 3,496.14 DANBURY 1,195.02 1,394.19 1,593.36 1,792.53 2,190.87 2,589.21 2,987.55 3,585.06 GALLEYWOOD 1,183.44 1,380.68 1,577.92 1,775.16 2,169.64 2,564.12 2,958.60 3,550.37 GOOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,522.77 EAST HANNINGFIELD 1,189.20 1,387.40 1,585.60 1,773.80 2,180.20 2,576.60 2,973.00 3,567.61 SOUTH HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.76 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,756.71 2,147.09 2,537.47 2,927.85 3,513.44 MARGARETTING 1,166.34 1,360.73 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3,499.00 MASHBURY 1,171.44 1,380.89 1,578.16 1,775.43 2,109.97 2,564.51 2,959.05 3,550.37 ROXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.37 ROXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.37 ROXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.37 ROXWELL 1,174.44 1,370.81 1,557.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.33 SPRINGFIELD 1,181.46 1,378.37 1,577.28 1,772.19 2,166.01 2,559.33 2,946.15 3,553.33 PRINGFIELD 1,181.46 1,378.37 1,577.28 1,777.17 2,119 2,160.01 2,559.33 2,946.15 3,553.33 PRINGFIELD 1,118.46 1,378.37 1,577.28 1,777.17 2,160.51 2,553.33 2,946.15 3,553.33 PRINGFIELD 1,118.46 1,378.37 1,577.22 1,758.06 2,148.74 2,539.42 2,390.10 3,515.57.77 STOCK 1,167.84 1,362.48 1,557.72 1,774.71 2,260.51 2,553.33 2,946.15 3,553.33 PRINGFIELD 1,118.44 1,380.33 1,577.52 1,774.71 2,260.51 2,553.33 2,946.15 3,553.33 PRINGFIELD 1,118.44 1,380.33	GREAT BADDOW	1	~	1	1	1	2	~	2,585.78			
BOREHAM 1,187.76 1,385.72 1,583.68 1,781.64 2,177.56 2,573.48 2,969.40 3,563.24 BROOMFIELD 1,182.24 1,379.28 1,576.32 1,773.36 2,167.44 2,561.52 2,955.60 3,546.77 CHIGNAL 1,165.38 1,359.61 1,553.38 1,772.53 2,190.87 2,589.92 2,987.55 3,585.00 GALLEYWOOD 1,183.44 1,380.68 1,577.92 1,775.16 2,160.64 2,564.12 2,987.55 3,558.03 GODD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,522.77 EAST HANNINGFIELD 1,184.70 1,387.40 1,585.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.11 WEST HANNINGFIELD 1,179.24 1,375.78 1,572.32 1,768.86 2,161.94 2,557.02 2,948.10 3,587.77 HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.56 <td>LITTLE BADDOW</td> <td>,</td> <td>,</td> <td></td> <td>,</td> <td>,</td> <td></td> <td>,</td> <td>3,533.76</td>	LITTLE BADDOW	,	,		,	,		,	3,533.76			
BROOMFIELD 1,182.24 1,379.28 1,576.32 1,773.36 2,167.44 2,561.52 2,955.60 3,546.72 CHIGNAL 1,165.38 1,359.61 1,553.84 1,748.07 2,136.53 2,524.99 2,913.45 3,496.11 DANBURY 1,195.02 1,394.19 1,593.84 1,748.07 2,136.53 2,524.99 2,913.45 3,496.10 GALLEYWOOD 1,183.44 1,380.68 1,577.92 1,775.16 2,169.64 2,564.12 2,987.65 3,550.33 GOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,552.77 EAST HANNINGFIELD 1,184.70 1,382.15 1,577.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 3,537.77 HIGHWOOD 1,192.21 1,375.78 1,575.23 1,768.71 2,147.09 2,537.47 2,927.85 3,513.47 MARGARETTING 1,166.34 1,360.73 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3	BOREHAM	1,187,76	1.385.72		1,781.64	,		2.969.40	3,563.28			
CHIGNAL 1,165.38 1,359.61 1,553.84 1,748.07 2,136.53 2,524.99 2,913.45 3,496.14 DANBURY 1,195.02 1,394.19 1,593.36 1,792.53 2,190.87 2,589.21 2,987.55 3,585.00 GALLEYWOOD 1,183.44 1,380.68 1,577.92 1,775.16 2,169.64 2,564.12 2,958.60 3,550.33 GOOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,576.60 2,973.00 3,567.60 SOUTH HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,179.24 1,375.78 1,575.20 1,747.70 2,171.95 2,566.85 2,961.75 3,554.10 MARGARETTING 1,166.34 1,360.73 1,555.12 1,747.82 2,139.62 2,592.46 2,991.30 3,589.50 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,565.12 1,747.92 2,557.07 2,915.85 3,499.02 MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,	BROOMFIELD	,	1.379.28	,	1.773.36	,			3.546.72			
DANBURY 1,195.02 1,394.19 1,593.36 1,792.53 2,190.87 2,589.21 2,987.55 3,585.00 GALLEYWOOD 1,183.44 1,380.68 1,577.92 1,775.16 2,169.64 2,564.12 2,958.60 3,550.32 GOOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,522.76 EAST HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,179.24 1,375.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,537.77 HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.56 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,747.05 2,138.29 2,527.07 2,915.85 3,499.07 MASHBURY 1,141.02 1,331.19 1,521.21 1,745.13 2,109.79 2,564.51 2,959.05 3,550.42 <td>CHIGNAL</td> <td>1,165.38</td> <td></td> <td>1.553.84</td> <td>1,748.07</td> <td></td> <td></td> <td></td> <td>3,496,14</td>	CHIGNAL	1,165.38		1.553.84	1,748.07				3,496,14			
GALLEYWOOD 1.183.44 1,380.68 1,577.92 1,775.16 2,169.64 2,564.12 2,958.60 3,550.32 GOOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,522.76 EAST HANNINGFIELD 1,189.20 1,387.40 1,585.60 1,783.80 2,180.20 2,576.60 2,973.00 3,557.47 SOUTH HANNINGFIELD 1,184.70 1,382.15 1,577.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,179.24 1,375.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,587.77 HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,580.50 GALLEYMOOD 1,166.34 1,360.73 1,555.12 1,749.51 2,147.09 2,537.47 2,927.85 3,513.44 MARGARETTING 1,166.34 1,360.73 1,555.12 1,749.51 2,149.51 2,559.05 3,550.60 <tr< td=""><td>DANBURY</td><td></td><td></td><td></td><td>1,792.53</td><td></td><td></td><td></td><td>3,585.06</td></tr<>	DANBURY				1,792.53				3,585.06			
GOOD EASTER 1,174.26 1,369.97 1,565.68 1,761.39 2,152.81 2,544.23 2,935.65 3,522.76 EAST HANNINGFIELD 1,189.20 1,387.40 1,585.60 1,773.80 2,180.20 2,576.60 2,973.00 3,567.66 SOUTH HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,179.24 1,375.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,537.77 HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,992.46 2,991.30 3,589.56 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,749.51 2,138.29 2,527.07 2,915.85 3,499.00 MASHBURY 1,141.02 1,331.19 1,551.22 1,749.51 2,138.29 2,527.07 2,915.85 3,499.00 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,546.62 2,930.10 3,523.30 ROXWELL 1,172.04 1,367.38 1,562.72 <	GALLEYWOOD	1,183.44	1,380.68		1,775.16			2,958.60	3,550.32			
EAST HANNINGFIELD 1,189.20 1,387.40 1,585.60 1,783.80 2,180.20 2,576.60 2,973.00 3,567.60 SOUTH HANNINGFIELD 1,184.70 1,382.15 1,579.60 1,777.05 2,171.95 2,566.85 2,961.75 3,554.10 WEST HANNINGFIELD 1,179.24 1,375.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,537.77 HIGHWOOD 1,96.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.56 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,555.12 1,747.05 2,147.09 2,537.47 2,927.85 3,513.42 MASHBURY 1,166.34 1,360.73 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3,499.02 MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,091.87 2,472.21 2,852.55 3,453.00 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,	GOOD EASTER	1,174.26		1,565.68	1,761.39	2,152.81	2,544.23	2,935.65	3,522.78			
WEST HANNINGFIELD 1,179.24 1,375.78 1,572.32 1,768.86 2,161.94 2,555.02 2,948.10 3,537.72 HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.56 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,756.71 2,147.09 2,537.47 2,927.85 3,513.42 MARGARETTING 1,166.34 1,360.73 1,555.12 1,774.951 2,138.29 2,527.07 2,915.85 3,499.02 MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,091.87 2,472.21 2,852.55 3,423.06 PLESHEY 1,183.62 1,380.89 1,578.16 1,775.43 2,169.97 2,564.51 2,959.05 3,550.88 ROXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,506.79 2,892.45 3,470.94 RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19	EAST HANNINGFIELD	1,189.20		1,585.60	1,783.80	2,180.20	2,576.60	2,973.00	3,567.60			
HIGHWOOD 1,196.52 1,395.94 1,595.36 1,794.78 2,193.62 2,592.46 2,991.30 3,589.56 GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,756.71 2,147.09 2,537.47 2,927.85 3,513.42 MARGARETTING 1,166.34 1,360.73 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3,499.02 MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,091.87 2,472.21 2,852.55 3,423.06 PLESHEY 1,183.62 1,380.89 1,578.16 1,775.43 2,169.97 2,564.51 2,995.05 3,550.86 RCXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.33 RUWWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.30 STOCK 1,167.84 1,362.48 1,557.12 1,751.76 2,141.04	SOUTH HANNINGFIELD	1,184.70	1,382.15	1,579.60	1,777.05	2,171.95	2,566.85	2,961.75	3,554.10			
GT. & LITTLE LEIGHS 1,171.14 1,366.33 1,561.52 1,756.71 2,147.09 2,537.47 2,927.85 3,513.42 MARGARETTING 1,166.34 1,360.73 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3,499.02 MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,091.87 2,472.21 2,852.55 3,423.00 PLESHEY 1,183.62 1,380.89 1,578.16 1,775.43 2,169.97 2,564.51 2,959.05 3,550.86 RCXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.32 RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.30 SPRINGFIELD 1,178.46 1,374.87 1,575.28 1,772.19 2,160.51 2,553.32 2,919.60 3,503.52 SOUTH WALTHAM 1,178.46 1,374.87 1,571.28 1,767.	WEST HANNINGFIELD	1,179.24	1,375.78	1,572.32	1,768.86	2,161.94	2,555.02	2,948.10	3,537.72			
MARGARETTING 1,166.34 1,360.73 1,555.12 1,749.51 2,138.29 2,527.07 2,915.85 3,499.02 MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,091.87 2,472.21 2,852.55 3,423.00 PLESHEY 1,183.62 1,380.89 1,578.16 1,775.43 2,169.97 2,564.51 2,959.05 3,550.86 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.32 ROXWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.17 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.33 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,751.76 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,577.52 1,774.71 2,160.51 <td>HIGHWOOD</td> <td>1,196.52</td> <td>1,395.94</td> <td>1,595.36</td> <td>1,794.78</td> <td>2,193.62</td> <td>2,592.46</td> <td>2,991.30</td> <td>3,589.56</td>	HIGHWOOD	1,196.52	1,395.94	1,595.36	1,794.78	2,193.62	2,592.46	2,991.30	3,589.56			
MASHBURY 1,141.02 1,331.19 1,521.36 1,711.53 2,091.87 2,472.21 2,852.55 3,423.00 PLESHEY 1,183.62 1,380.89 1,578.16 1,775.43 2,169.97 2,564.51 2,959.05 3,550.86 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.32 ROXWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.33 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,771.76 2,140.4 2,530.32 2,919.60 3,503.53 LT. WALTHAM 1,178.46 1,374.87 1,577.52 1,774.71 2,160.51 2,553.33 2,946.15 3,535.36 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,2	GT. & LITTLE LEIGHS	1,171.14	1,366.33	1,561.52	1,756.71	2,147.09	2,537.47	2,927.85	3,513.42			
PLESHEY 1,183.62 1,380.89 1,578.16 1,775.43 2,169.97 2,564.51 2,959.05 3,550.86 RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.32 ROXWELL 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.32 RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.33 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,771.62 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,577.52 1,774.71 2,160.51 2,553.33 2,946.15 3,535.34 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,2	MARGARETTING	1,166.34	1,360.73	1,555.12	1,749.51	2,138.29	2,527.07	2,915.85	3,499.02			
RETTENDON 1,174.44 1,370.18 1,565.92 1,761.66 2,153.14 2,544.62 2,936.10 3,523.33 ROXWELL 1,156.98 1,349.81 1,542.64 1,735.47 2,121.13 2,506.79 2,892.45 3,470.94 RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.38 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.77 STOCK 1,167.84 1,362.48 1,557.12 1,776.769 2,160.51 2,553.33 2,946.15 3,535.35 GT. WALTHAM 1,178.46 1,374.37 1,577.52 1,777.69 2,160.51 2,553.33 2,946.15 3,535.35 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,160.51 2,553.33 2,946.15 3,535.34	MASHBURY	1,141.02	1,331.19	1,521.36	1,711.53	2,091.87	2,472.21	2,852.55	3,423.06			
ROXWELL 1,156.98 1,349.81 1,542.64 1,735.47 2,121.13 2,506.79 2,892.45 3,470.94 RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.38 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,751.76 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,571.28 1,767.69 2,160.51 2,553.33 2,946.15 3,535.36 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,578.72 1,776	PLESHEY	1,183.62	1,380.89	1,578.16	1,775.43	2,169.97	2,564.51	2,959.05	3,550.86			
RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.38 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,751.76 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,571.28 1,767.69 2,160.51 2,553.33 2,946.15 3,553.36 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12 WRITTLE 1,184.04 1,381.38 1,578.72 1,776	RETTENDON	1,174.44	1,370.18	1,565.92	1,761.66	2,153.14	2,544.62	2,936.10	3,523.32			
RUNWELL 1,172.04 1,367.38 1,562.72 1,758.06 2,148.74 2,539.42 2,930.10 3,516.12 SANDON 1,181.46 1,378.37 1,575.28 1,772.19 2,166.01 2,559.83 2,953.65 3,544.38 SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,751.76 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,571.28 1,767.69 2,160.51 2,553.33 2,946.15 3,553.36 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12 WRITTLE 1,184.04 1,381.38 1,578.72 1,776	ROXWELL	1,156.98	1,349.81	1,542.64	1,735.47	2,121.13	2,506.79	2,892.45	3,470.94			
SPRINGFIELD 1,191.90 1,390.55 1,589.20 1,787.85 2,185.15 2,582.45 2,979.75 3,575.70 STOCK 1,167.84 1,362.48 1,557.12 1,771.76 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,571.28 1,767.69 2,160.51 2,553.33 2,946.15 3,535.36 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94 WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	RUNWELL	1,172.04	1,367.38	1,562.72	1,758.06	2,148.74		2,930.10	3,516.12			
STOCK 1,167.84 1,362.48 1,557.12 1,751.76 2,141.04 2,530.32 2,919.60 3,503.52 GT. WALTHAM 1,178.46 1,374.87 1,571.28 1,767.69 2,160.51 2,553.33 2,946.15 3,535.33 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94 WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	SANDON	1,181.46	1,378.37	1,575.28	1,772.19	2,166.01	2,559.83	2,953.65	3,544.38			
GT. WALTHAM 1,178.46 1,374.87 1,571.28 1,767.69 2,160.51 2,553.33 2,946.15 3,535.33 LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94 WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	SPRINGFIELD	1,191.90	1,390.55	1,589.20	1,787.85	2,185.15	2,582.45	2,979.75	3,575.70			
LT. WALTHAM 1,183.14 1,380.33 1,577.52 1,774.71 2,169.09 2,563.47 2,957.85 3,549.42 SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94 WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	STOCK	1,167.84	1,362.48	1,557.12	1,751.76	2,141.04	2,530.32	2,919.60	3,503.52			
SOUTH WOODHAM FERRERS 1,201.26 1,401.47 1,601.68 1,801.89 2,202.31 2,602.73 3,003.15 3,603.76 WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94 WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	GT. WALTHAM	1,178.46	1,374.87	1,571.28	1,767.69	2,160.51	2,553.33	2,946.15	3,535.38			
WOODHAM FERRERS & BICKNACRI 1,177.98 1,374.31 1,570.64 1,766.97 2,159.63 2,552.29 2,944.95 3,533.94 WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	LT. WALTHAM	1,183.14	1,380.33	1,577.52	1,774.71	2,169.09	2,563.47	2,957.85	3,549.42			
WRITTLE 1,184.04 1,381.38 1,578.72 1,776.06 2,170.74 2,565.42 2,960.10 3,552.12	SOUTH WOODHAM FERRERS	1,201.26	1,401.47	1,601.68	1,801.89	2,202.31	2,602.73	3,003.15	3,603.78			
	WOODHAM FERRERS & BICKNACRI	1,177.98	1,374.31	1,570.64	1,766.97	2,159.63	2,552.29	2,944.95	3,533.94			
special expense area of	WRITTLE	1,184.04	1,381.38	1,578.72	1,776.06	2,170.74	2,565.42	2,960.10	3,552.12			
ארביומי ביארביושב מובמ טו	special expense area of											
TOWN CENTRE (non Parished area) 1,163,34 1,357,23 1,551,12 1,745,01 2,132,79 2,520,57 2,908,35 3,490,02		1.163.34	1.357.23	1.551.12	1.745.01	2.132.79	2.520.57	2.908.35	3.490.02			

	Re	venue Reserve	es					
		Projection	Original	Forecast	Forecast	Forecast	Forecast	Purpose &
Description		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	Delegation
			_					
		£000	£000	£000	£000	£000	£000	
Summary of Earmarked Res	erves - To Support Future	Revenue Expendit	ure					
	Ist April	6,611	6,157	8,387	5,298	6,522	7,878	A range of reserves for specific purposes eg Insurance claims
	Transfers out	-2,180	-918	-4,488	-175	-43	-4,358	
	Transfers In	1,726	3,148	1,399	1,399	1,399	1,399	
	31st March	6,157	8,387	5,298	6,522	7,878	4,919	
Summary of Earmarked Rev	enue Reserves- to Suppor	t Capital Expenditu	re					
	Ist April	11,772	0	0	0	0	0	Funding from New Homes Bonus and other one off income
	Transfers out	-16,475	-5,749	-5,113	-3,881	-3,198	-3,348	Additionally the Council makes contributions to reserves to fund ongoing
	Transfers In	4,703	5,749	5,113	3,881	3,198	3,348	equipment
	31st March	0	0	0	0	0	0	
General Fund Balance								
	Ist April	4,734	5,105	3,090	3,090	3,090	3,090	These are uncommitted working balances to meet the unforeseen needs
	Transfer	0	-1,500	0	0	0	0	of the Council.
	Expenditure	-30	-515					
	Transfers In	401	0	0	0	0	0	
	31st March	5,105	3,090	3,090	3,090	3,090	3,090	
Total Chelmsford City Coun	cil Reserves (available to f	und expenditure)						
	l st April	23,117	11,262	11,477	8,388	9,612	10,968	
	Transfers out	-18,685	-8,682	-9,601	-4,056	-3,241	-7,706	
	Transfers In	6,830	8,897	6,512	5,280	4,597	4,747	
	31st March	11,262	11,477	8,388	9,612	10,968	8,009	

		Projection	Forecast	Forecast	Forecast	Forecast	Forecast	Purpose &
Description		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	
Description		2010/17	2019/20	2020/21	2021/22	2022/23	2023/24	
		£000	£000	£000	£000	£000	£000	
Earmarked Reserves - To Su	oport Future Revenue E	Expenditure						
Carry Forwards	l st April	515	142	0	0	0	0	Purpose
			_					These are working balances arising from the carry forward policy, set out in financial
	Transfers out	-373	-142					regulations
	Transfers In		_					Delegation
	31st March	142	0	0	0	0	0	Relevant Director & Cabinet member
Contingency & Equalisation	Ist April	3,339	3,491	3,042	3,042	3,042	3,042	Purpose
			_					
	Transfers out	-175	-467					To cover temporary income and expenditure fluctuations (including Business Rates)
	Transfers In	327	18					Delegation
	31st March	3,491	3,042	3,042	3,042	3,042	3,042	Cabinet
			_					
Cultural Support 'Fund'	l st April	160	160	160	160	160	160	Purpose
	Transfers out		_					To contribute to Cultural Services costs
	Transfers In		_					Delegation
	31st March	160	160	160	160	160	160	Relevant Director & Cabinet member
			_					
Digital Strategy Reserve	lst April	652	22	0	0	0	0	Purpose
	Transfers out	-630	-22					Support Digital Programme
	Transfers In		-					Delegation
	31st March	22	0	0	0	0	0	Relevant Director & Cabinet member
			-					
Hylands House Reserve	l st April	10	10	10	10	10	10	Purpose
	Transfers out		_					To contribute to Hylands House and Estate costs
	Transfers In		_					Delegation
	31st March	10	10	10	10	10	10	Relevant Director & Cabinet member
			_					
Growth Fund	İst April	97	97	97	97	97	97	Purpose
	Transfers out		-					
	Transfers In		-					Delegation
	31st March	97	97	97	97	97		Relevant Director & Cabinet member

		Projection	Forecast	Forecast	Forecast	Forecast	Forecast	Purpose &
Description		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	•
Description		2010/17	2017/20	2020/21	2021/22	2022/25	2023/24	Delegation
		£000	£000	£000	£000	£000	£000	
Insurance 'Fund'	l st April	941	711	912	912	912	912	Purpose
	Transfers out	-230	-30					To meet losses and policy excesses where more appropriate
	Transfers In		231					to insure internally than externally.
	31st March	711	912	912	912	912	912	Delegation
			_					Director of Financial Services in Consultation with Cabinet Member for Finance
Pension	l st April	137	1,236	3,635	676	2,075	3,474	Purpose
Cost Reserve	Transfers out	-300	_	-4,358			-4,358	To support the financing of the annual deficiency payments on the pension fund
	Transfers In	۱,399	2,399	1,399	1,399	1,399	1,399	To fund one off staff costs e.g. flexible retirements, redundancy.
	31st March	1,236	3,635	676	2,075	3,474	515	Delegation
								Chief Executive, Director of Corporate Services for one off staff costs.
Local Development	İst April	577	105	348	218	43	0	Purpose
Framework	Transfers out	-472	-257	-130	-175	-43		To meet expenditure on the LDF
	Transfers In		500					Delegation
	31st March	105	348	218	43	0	0	Relevant Director & Cabinet member
Park and Ride	İst April	183	183	183	183	183	183	Purpose
	Transfers out							Contingency to smooth Park and Ride costs
	Transfers In							Delegation
	31st March	183	183	183	183	183	183	Relevant Director & Cabinet member
Total Earmarked								1
Reserves for Revenue Purposes	lst April	6,611	6,157	8,387	5,298	6,522	7,878	
	Transfers out	-2,180	-918	-4,488	-175	-43	-4,358	
	Transfers In	1,726	3,148	1,399	1,399	1,399	1,399	
	31st March	6,157	8,387	5,298	6,522	7,878	4,919	

		Projection	Forecast	Forecast	Forecast	Forecast	Forecast	Purpose &
Description		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	•
2 0001194011								
		£000	£000	£000	£000	£000	£000	
Earmarked Revenue Reserves-	to Support Capital E	xpenditure						
Asset Replacement Reserve	lst April	2,994	0	0	0	0	0	Purpose
	Transfers out	-4,718	-1,723	-1,873	-2,023	-2,173	-2,323	These are funds from revenue set aside to finance capital expenditure
	Transfers In	1,724	1,723	1,873	2,023	2,173	2,323	and one off revenue costs of capital schemes
	31st March	0	0	0	0	0	0	Delegation
								Director of Financial Services in Consultation with Cabinet Member for Finance
Chelmsford Development Fund	l st April	8,778	0	0	0	0	0	Purpose
	Expenditure	-11,757	-4,026	-3,240	-1,858	-1,025	-1,025	To support the ongoing development of the Chelmsford City area. New
								Homes Bonus plus other expected one off income will be added to the reserve
	Transfers In	2,979	4,026	3,240	1,858	1,025	1,025	Delegation
	31st March	0	0	0	0	0	0	Cabinet Decision
Revenue Reserves	lst April	11,772	0	0	0	0	0	
to Fund Capital Expenditure	Transfers out	-16,475	-5,749	-5,113	-3,881	-3,198	-3,348	
	Transfers In	4,703	5,749	5,113	3,881	3,198	3,348	
	31st March	0	0	0	0	0	0	-
General Fund Balance			_					Purpose
	lst April	4,734	5,105	3,090	3,090	3,090	3,090	These are uncommitted working balances to meet the unforeseen needs
	Transfer	0	-1,500					of the Council.
	Expenditure	-30	-515					
	Transfers In	401						Delegation
	31st March	5,105	3,090	3,090	3,090	3,090	3,090	Normal Supplementary estimate rules (within constitution)
BUSINESS RATE RETENTION	I SCHEME (these fun	ds are <u>not</u> available fo	or Chelmsford	I City Council	l Expenditure)			
	lst April	37	191	2,839	2,839	2,839	2,839	Purpose
	Transfers out		-37					To meet one off costs arising from Business Rate Retention scheme
	Transfers In	154	2,685					Delegation
								To be used by Director of Finance as part of the annual closure of the Business Rate
	31st March	191	2,839	2,839	2,839	2,839	2,839	account

	Forecast Variances (year on Year)								
Variances 2019/20 compared to Original 2018/19 Budget & Financial Forecast	MTFS 2019/20 £000's	Original 2019/20 (variance from 2018/19) £000's	2020/21 £000's	2021/22 £000's	2022/23 £000's	2023/24 £000's			
Year on Year Ongoing Changes in Budget +cost/-gains									
Ongoing Net Changes in Reserves			450	450	450	450			
Asset Replacement Reserve Contributions			150	150	150	150			
Cease transfer from contingency (interest rates increase)			175						
Changes from Central Government and Local Taxes	000	75	450	450					
Government Settlement Funding Change	909	-75	450	450					
Business Rate Section 31 Grant	-34	-34							
Business Rate Retention New Homes Bonus remove support to ongoing revenue	-500	-176							
expenditure		176							
Cost Inflation & Pay									
NDR Inflation & Valuation Changes	156	111	50	50	50	50			
Energy Inflation & Useage Change	75	12	50	50	50	50			
Pay Changes	656	856	620	630	640	650			
Income									
Commercial Property Rent	187	-470	-90						
Flexible Homelessness Grant		-246							
Income Inflation	-282	-267	-420	-430	-435	-445			
Cemetery Income		-55							
Planning Income & Local Land Charges	212	-12		100					
Council Tax Discount sharing agreement		210	50	50	50	50			
Interest	-13	-3	-233						
Hylands Festival Income (ongoing impact)	360	470							
Special Events		111							
VAT savings - was considered one off but extends into 2019/20	100								
Savings, Efficiencies and Adverse variances									
Review of Hylands Stables Visitor Centre		-35							
Staffing changes	-88	17							
Card charges - renegotiation		-50							
Discretionary Housing Payments		-198							
Housing Benefits		195							
Service Improvements									
Housing Service Review -budget saving	-81	-60							
Riverside Redevelopment -Revenue Improvement	-485	-505							
Riverside Redevelopment-part year impact Revenue Improvement		55	-55						
Car Park Reduced Spaces at Riverside	180	147							
New Leisure System and Mobile Devices	49	69							
Enterprise Resource Planner - Financial Module			50						
Waste and Recycling - implications of growth	50	50	50	50	50	50			
General Data Protection Regulation		10							
Minimuim Revenue Provision		200	-200						
Other	48	46	-20						
Tax Increase	.5	-329	20						
Taxbase growth	-151	-220	-150	-150	-150	-150			
Budget +Shortfall/-surplus	1,348	0	477	950	405	405			
	.,040	5		000	700	400			

SUBJECTIVE ANALYSIS OF GENERAL FUND

2017/18 Actual £000's		2018/19 Original	2019/20 Estimate
£000 S	EXPENDITURE	£000's	£000's
35,856	Employees - Salaries	30,927	32,526
375	- Other	275	246
6,272	Premises	6,194	6,508
5,170	Supplies and Services	5,284	4,929
2,300	Transport and Plant	2,186	2,234
7,944	Third Party Payments	7,729	6,876
47,563	Benefit Payments	47,103	44,245
I	Miscellaneous	83	252
105,480	TOTAL CONTROL EXPENDITURE	99,781	97,815
	INCOME		
-46,582	Government Grants	-45,426	-43,851
-6,613	Other Grants and Reimbursements	-6,493	-6,110
-1,380	Sales	-1,530	-1,222
-20,089	Fees and Charges	-20,426	-21,722
-9,133	Rents	-9,794	-9,015
-523	Other	-588	-536
-84,320	TOTAL CONTROL INCOME	-84,257	-82,455
21,160	NET CONTROL EXPENDITURE	15,524	15,360
	INTERNAL RECHARGES		
22,329	Service Management and Overheads	21,842	23,929
-22,517	Recharges	-22,004	-24,081
-188	icelia goo	-162	-152
20,972	SERVICE EXPENDITURE	15,362	15,208
	OTHER ITEMS		
-707	Interest Receivable	-539	-542
196	Interest Payable & MRP	-	200
-	Exceptional Items (VAT)	-	
-2,905	Business Rate Retention Adjustment	-1,169	-3,260
435	Direct Revenue Financing of Capital	14,217	5,749
-2,733	New Homes Bonus & Other Govt Grants	-3,156	-3,81
-5,714		9,353	-1,674
	USE OF RESERVES AND BALANCES		
-424	Contributions - from / to Earmarked Reserves	-8,806	3,54
-	Contributions - from / to Carry Forwards	-114	-164
851	Contributions - from / to General Fund Balance	75	-515
427		-8,845	2,862
15,685	BUDGET REQUIREMENT	15,869	16,396
-3,183	LESS GOVERNMENT SUPPORT	-3,278	-3,353
-	Parish Grant	-	
-98	Sec 31 Grant for Business Rates	-68	-109
	RSG	-	
-387	NGC		
	NNDR Levy Surplus	-	-5
		- -139	-51 54

Service Budgets 2019/20	2018/19		2019/20
	Original		Original
	Budget	Variations	Budget
	£'000	£'000	£'000
Chief Executive	272	33	305
Corporate Management & DRM	-460	452	-8
Corporate Services	0.070	004	7.040
Corporate Services Theatres & Special Events	6,876 192	334 181	7,210 373
Museums & Cultural Partnership	637	66	703
Financial Services			
Financial Services(HB, Revenues, Property and Financial Support Services)	-1,201	-621	-1,822
Strategic Housing	1,177	334	1,511
Sustainable Communities	1 406	76	1 570
Planning & Building Control Services Parking Services	1,496 -4,939	-27	1,572 -4,966
Public Places	1,000		1,000
Parks & Cemetery Services	1,366	-18	1,348
Recycling & Waste Services	4,988	166	5,154
Public Health & Protection Services	1,627	14	1,641
Building Services Leisure Services	1,879 677	79 -638	1,958 39
Controllable Service Expenditure	14,587	431	15,018
•	,		
Other General Fund Items			
-Temporary Accommodation (Subsidy Loss) - Other budgets	1,252 -481	-577 -7	675 -488
- Interest Income	-401	-7	-400
- Minium Revenue Provision	000	200	200
- Revenue Funding of Capital	14,217	-8,468	5,749
- Other Grants (New Homes Bonus)	-3,156	-659	-3,815
- Business Rate Retention Scheme	-1,169	-2,097	-3,266
- Use of Carry Forward Reserves Earmarked Reserves	-114	-50	-164
- Business Rates Retention Scheme Reserve	843	1,805	2,648
- Contributions to / -use of Other Earmarked reserves	-9,648	10,543	895
Net Expenditure	15,792	1,118	16,910
Contribution to / -from Balances	76	-591	-515
Budget Requirement	15,868	527	16,395
Baseline Retained Business Rates	-3,278	-75	-3,353
Business Rate Section 31 Grant & Levy Grant	-68	-92	-160
Council Tax -Surplus/+deficit	-138	192	54
	40.004	550	10.000
Income from Council Tax	12,384	552	12,936
	2018/19		2019/20
During Data Data for Manager La	Original	Variationa	Original
Business Rates Retention Memorandum	Budget £'000	Variations £'000	Budget £'000
Business Rates Retention Scheme Income Use of Business Rate Retention Income	1,169	2,097	3,266
Contingency Reserve	326	-326	0
Chelmsford Development Reserve	020	211	211
Insurance Reserve		231	231
Business Rates Retention Reserve	843	1,805	2,648
Support Expenditure	0 1,169	176 2,097	176 3,266
	1,109	2,097	3,200

2018/19Variation Original Budget2019/20 Original Budget to 19/20 OrigÉ'000É'000É'000É'000Controllable itemsÉ'000É'000É'000Controllable itemsEmployees24132273Salaries & Wages24132273Salary & Wages Total24132273AgencySupport ServicesAgency TotalEmployees Total24132273Other Expenditure31132Other Expenditure Total31132IncomeSupport ServicesTotal Expenditure27233305Income TotalSupport Services27233305Income Total Expenditure Summary27233305Total Expenditure27233305Total Expenditure27233305Total Expenditure27233305Total Expenditure27233305Total Expenditure27233305Total Expenditure27233305Total Expenditure27233305	CHIEF EXECUTIVE			
Budget Original budget to 19/20 Orig £'000 £'		2018/19	Variation	2019/20
budget to 19/20 Orig budget to 19/20 Orig £'000 £'000 £'000 Controllable items Employees 3 Salaries & Wages 241 32 273 Salary & Wages Total 241 32 273 Agency Support Services - - - Support Services - - - - Magency Total - - - - Support Services 31 1 32 273 Other Expenditure 31 1 32 273 Other Expenditure Total 31 1 32 305 Income - - - - Support Services 272 33 305 Net Direct Expenditure 272 33 305 Net Summary - - - - Support Services - - - - Income - - - -		-		-
19/20 Orig £'000 £'000 £'000 Controllable items Employees Salary & Wages 2 273 Salaries & Wages 241 32 273 Support Services 241 32 273 Agency 241 32 273 Agency 241 32 273 Agency Support Services - - - Employees Total 241 32 273 Other Expenditure 241 32 273 Other Expenditure 31 1 32 Other Expenditure Total 31 1 32 Other Expenditure Total 31 1 32 Income - - - Support Services - - - Income Total - - - Total Expenditure 272 33 305 Net Direct Expenditure 272 33 305 Net Summary -<		Budget	-	Budget
£'000 £'000 £'000 Controllable items Employees Salaries & Wages Support Services 241 32 273 Salary & Wages Total 241 32 273 Agency Support Services - - - Support Services - - - - Magency Total - - - - Support Services 31 1 32 273 Other Expenditure 31 1 32 273 Other Expenditure Total 31 1 32 273 Other Expenditure Total 31 1 32 305 Income - - - - Support Services - - - - Total Expenditure 272 33 305 305 Net Direct Expenditure 272 33 305 Net Summary Support Services - - - Income - - - - <tr t=""> Support Services</tr>			-	
Controllable itemsEmployeesSalaries & WagesSupport Services24132273AgencySupport Services-Agency Total-Agency Total-Cher ExpenditureSupport Services31Other ExpenditureSupport Services31IncomeSupport ServicesTotal ExpenditureSupport Services-IncomeSupport Services		6,000	-	6'000
EmployeesSalaries & WagesSupport Services24132273Agency24132273AgencySupport ServicesAgency TotalEmployees Total24132273Other Expenditure24132273Support Services31132Other Expenditure Total31132Total Expenditure27233305IncomeSupport ServicesIncomeSupport Services27233305Net Direct Expenditure27233305Net SummarySupport Services1ncome27233305Net SummarySupport Services1ncome27233305Net SummarySupport Services1ncomeSupport Services1ncome </td <td>Controllable items</td> <td><u>r. 000</u></td> <td><u>£ 000</u></td> <td><u>£ 000</u></td>	Controllable items	<u>r. 000</u>	<u>£ 000</u>	<u>£ 000</u>
Salaries & WagesSupport Services24132273Salary & Wages Total24132273AgencySupport ServicesAgency TotalCher Expenditure24132273Support Services31132273Other Expenditure31132305Income27233305Income TotalSupport Services27233305305Income TotalTotal Expenditure27233305Net Direct Expenditure27233305Net SummarySupport Services27233305Net SummarySupport ServicesIncomeSupport ServicesSupport ServicesIncomeExpenditure27233305Net27233305Net27233305Net27233305Net27233305Net27233305Net27233305Net27233305Net27233305Net272				
Support Services 241 32 273 Salary & Wages Total 241 32 273 Agency Support Services - - - Support Services - - - - - Agency Total -				
Salary & Wages Total24132273Agency Support ServicesAgency TotalAgency TotalEmployees Total24132273Other Expenditure31132Other Expenditure31132Other Expenditure Total31132Other Expenditure Total31132IncomeSupport ServicesIncome TotalTotal Expenditure27233305Net Direct Expenditure27233305Net Summary Support ServicesIncomeIncomeIncomeExpenditure27233305Net Summary Expenditure27233305Net27233305	-	241	32	273
Agency Support ServicesAgency TotalEmployees Total24132273Other Expenditure24132273Other Expenditure31132Other Expenditure Total31132Other Expenditure Total31132Total Expenditure27233305IncomeIncome TotalTotal Expenditure27233305Net Direct Expenditure27233305Net Summary Support ServicesIncomeIncomeOther Expenditure27233305Net Summary Expenditure27233305Net Summary Expenditure27233305Net27233305		241		
Support ServicesAgency TotalEmployees Total24132273Other Expenditure31132Other Expenditure Total31132Other Expenditure Total31132Other Expenditure Total31132IncomeSupport ServicesIncome TotalTotal Expenditure SummarySupport Services27233305Net Direct Expenditure27233305Net SummarySupport Services27233305Net SummarySupport ServicesIncomeExpenditure27233305Net SummarySupport ServicesIncomeSupport Services-IncomeSupport Services-Income<				
Employees Total24132273Other ExpenditureSupport Services31132Other Expenditure Total31132Total Expenditure27233305IncomeIncome TotalTotal Expenditure27233305Support Services27233305Total Expenditure27233305Net Direct Expenditure27233305Net SummarySupport ServicesIncome27233305Net Summary27233305Net SummarySupport Services27233305Net SummarySupport ServicesIncomeExpenditure27233305Net27233305	Support Services	-	-	-
Other ExpenditureSupport Services31132Other Expenditure Total31132Total Expenditure27233305IncomeSupport ServicesTotal Expenditure Summary27233305Support Services27233305Net Direct Expenditure27233305Net SummarySupport Services27233305Net SummarySupport ServicesIncomeExpenditure27233305Net SummarySupport ServicesIncomeExpenditure27233305Net27233305	Agency Total	-	-	-
Support Services31132Other Expenditure Total31132Total Expenditure27233305IncomeSupport ServicesTotal Expenditure Summary27233305Support Services27233305Net Direct Expenditure27233305Net SummarySupport Services27233305Net SummarySupport ServicesIncomeExpenditure27233305Net SummarySupport ServicesIncomeExpenditure27233305Net27233305	Employees Total	241	32	273
Other Expenditure Total31I32Total Expenditure27233305Income27233305Support ServicesTotal Expenditure Summary27233305Support Services27233305Net Direct Expenditure27233305Net SummarySupport Services27233305Net SummarySupport ServicesIncomeExpenditure27233305Net SummarySupport ServicesIncomeExpenditure27233305Net27233305	Other Expenditure			
Total Expenditure27233305IncomeSupport ServicesIncome TotalTotal Expenditure SummarySupport Services27233305Total Expenditure27233305Net Direct Expenditure27233305Net SummarySupport ServicesIncomeSupport Services27233305Net SummarySupport Services27233305Net27233305Net27233305	Support Services	31	I	32
IncomeSupport ServicesIncome TotalTotal Expenditure Summary-Support Services27233Total Expenditure27233Net Direct Expenditure27233Net SummarySupport Services-Income<	Other Expenditure Total	31	I	32
Support ServicesIncome TotalTotal Expenditure Summary27233Support Services27233Total Expenditure27233Net Direct Expenditure27233Net SummarySupport ServicesIncomeExpenditure27233Net27233Support Services27233IncomeExpenditure27233Support Services27233Support Services27233Support ServicesSupport Services </td <td>Total Expenditure</td> <td>272</td> <td>33</td> <td>305</td>	Total Expenditure	272	33	305
Income TotalTotal Expenditure SummarySupport Services27233305Total Expenditure27233305Net Direct Expenditure27233305Net Summary27233305IncomeExpenditure27233305Net27233305	Income			
Total Expenditure SummarySupport Services27233305Total Expenditure27233305Net Direct Expenditure27233305Net SummarySupport ServicesIncomeExpenditure27233305Net27233305	Support Services	-	-	-
Support Services27233305Total Expenditure27233305Net Direct Expenditure27233305Net Summary Support ServicesIncomeExpenditure27233305Net27233305	Income Total	-	-	-
Support Services27233305Total Expenditure27233305Net Direct Expenditure27233305Net Summary Support ServicesIncomeExpenditure27233305Net27233305	Total Expenditure Summary			
Net Direct Expenditure27233305Net SummarySupport ServicesIncomeExpenditure27233305Net27233305		272	33	305
Net Summary Support Services Income Expenditure 272 33 305 Net 272 33 305	Total Expenditure	272	33	305
Support ServicesIncomeExpenditure27233Net27233	Net Direct Expenditure	272	33	305
Support ServicesIncomeExpenditure27233Net27233				
Income - <td><i>,</i></td> <td></td> <td></td> <td></td>	<i>,</i>			
Expenditure 272 33 305 Net 272 33 305				
Net 272 33 305		- 272	- 33	- 305
Net Direct Expenditure 272 33 305	Net	272		
	Net	272		303

			1
Corporate Management &			
Democratic Representation &	2018/19	Variation	2019/20
<u>Management</u>	Original	from	Original
	Budget	Original	Budget
		budget to 19/20 Orig	
	£'000	£'000	£'000
	2000	<u>L 000</u>	<u>L 000</u>
Controllable items			
Employees			
Salaries & Wages			
Central Provision for Pay	-	260	260
Salary & Wages Total	-	260	260
Employees Total	-	260	260
Other Expenditure			
Corporate Management & DRM	-	-	
Other Expenditure Total	-	-	-
Total Expenditure	-	260	260
Total Expenditure	-	260	260
-	-	<mark>260</mark> -18	<mark>260</mark> -18
Income	- 0 -460		
Income Other Grant Income	v	-18	-18
<u>Income</u> Other Grant Income Council Tax Discount Sharing	-460	-18 210	-18 -250
Income Other Grant Income Council Tax Discount Sharing Income Total	-460	-18 210	-18 -250
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary	-460	-18 210 192	-18 -250 -268
Income Other Grant Income Council Tax Discount Sharing Income Total <u>Total Expenditure Summary</u> Corporate Management & DRM	-460	-18 210 192 260	-18 -250 -268 260
Income Other Grant Income Council Tax Discount Sharing Income Total <u>Total Expenditure Summary</u> Corporate Management & DRM	-460	-18 210 192 260	-18 -250 -268 260
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure	-460 -460 -	-18 210 192 260 260	-18 -250 -268 260 260
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure Net Direct Expenditure Net Summary	-460 -460 -	-18 210 192 260 260	-18 -250 -268 260 260
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure Net Direct Expenditure Net Summary Corporate Management & DRM	-460 -460 - - - - -460	-18 210 192 260 260 452	-18 -250 -268 260 260 -8
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure Net Direct Expenditure Net Summary Corporate Management & DRM Income	-460 -460 -	-18 210 192 260 260 452	-18 -250 -268 260 260 -8
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure Net Direct Expenditure Net Summary Corporate Management & DRM Income Expenditure	-460 -460 - - - - 460 - 460 -	-18 210 192 260 260 452 192 260	-18 -250 -268 260 260 -8 -268 260
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure Net Direct Expenditure Net Summary Corporate Management & DRM Income	-460 -460 - - - - -460	-18 210 192 260 260 452	-18 -250 -268 260 260 -8
Income Other Grant Income Council Tax Discount Sharing Income Total Total Expenditure Summary Corporate Management & DRM Total Expenditure Net Direct Expenditure Net Summary Corporate Management & DRM Income Expenditure	-460 -460 - - - - 460 - 460 -	-18 210 192 260 260 452 192 260	-18 -250 -268 260 260 -8 -268 260

32 213 2,526	-2 -4 -128	2
30		
100		
138	18	
110	00	
-	- 5	
-	-	
-	-	
011	-150	
478	-201	
107	- 11	
	-41	
221	31	
4,519	436	4
157	-	
157	-	
38	-	
38	-	
-	-	
-	-	
-	-	
-	-	
-	-	
.,		
4.324	436	4
0.1		
•		
842	-21	
,		
1 044	20	
<u>£'000</u>	£'000	
	19/20 Orig	
Budget	-	в
-		O B
		20
	1,064 42 810 872 842 694 4,324 - - - 38 38 38 157 157	Original Budget from Original budget to 19/20 Original budget to 19/20 Original (************************************

CORPORATE SERVICES	2018/19 Original Budget	from Original budget to	2019/20 Original Budget
	<u>£'000</u>	19/20 Orig <u>£'000</u>	<u>£'000</u>
Income			
Digital Services	-41	-	-41
Legal & Democratic Services	-60	-1	-61
Human Resources & Support Customer Services	-27	-7	-34
Marketing Engagement & Events Team	- -41	- 34	-7
Income Total	-169	26	-143
Total Expenditure Summary			
Digital Services	1,752	-49	1,703
Digital Strategy	736	52	788
Legal & Democratic Services	1,571	280	1,851
Human Resources & Support	1,167	147	1,314
Customer Services	874	-23	851
Marketing Engagement & Events Team	945	-99	846
Total Expenditure	7,045	308	7,353
Net Direct Expenditure	6,876	334	7,210
Net Summary			
Legal & Democratic Services	-60	-1	-61
Expenditure	1,571	280	1,851
Net	1,511	279	1,790
Human Resources & Support			
Income	-27	-7	-34
Expenditure	1,167	147	1.314
Net	1,140	140	1,280
Customer Services			
Income	-	-	-
Expenditure	874	-23	851
Net	874	-23	851
Marketing Engagement & Events Team			
Income	-41	34	-7
Expenditure	945	-99	846
Net	904	-65	839
Net Summary			
Digital Services	44	0	4.
Income	-41 1752	0 -49	-41
Expenditure			1,703
Net	1,711	-49	1,662
Digital Strategy			
Income	-	-	-
Expenditure	736	52	788
Net	736	52	788
Not Direct Expenditure	6 074	22.4	7.210
Net Direct Expenditure	6,876	334	7,210

5	166	17
		432
		-26
		202
	-35	-1,50 1,70
1 470	35	-1,50
		37
		2,13
,		43
1 657	50	1,70
-1,857	91	-1,76
		-26
-1.470	-35	-1,50
2,047	,,,	2,13
<i>,</i>		2,13
		1,24
	-74	29
945	2	94
/35	101	89
-	-	0.0
-		
-	-	
735	161	89
23	114	13
712	47	75
<u>£'000</u>	<u>£'000</u>	<u>£'00</u>
	19/20 Orig	
Luger	budget to	Dauge
		Origina Budge
		2019/2
	712 23 735 - - - 735 945 369 1,314 2,049 -1,470 -387	Original Budget from Original budget to 19/20 Orig £'000 £'000 £'001 £'000 £'002 £'000 712 47 23 114 735 161 735 161 735 161 735 161 735 161 945 3 369 -74 1,314 -71 2,049 90 -1,470 -35 -387 126 1,657 50 392 40 2,049 90 1,657 50 392 40 181 -35 1,657 50 392 40 192 181 -1,470 -35 1,657 50 187 15 -387 126 -387 126 -387 126 392

MUSEUMS & CULTURAL			
PARTNERSHIP	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original budget to	Budget
		19/20 Orig	
	<u>£'000</u>	£'000	<u>£'000</u>
Controllable items	<u>£ 000</u>	<u>r 000</u>	<u>L 000</u>
Employees			
Salaries & Wages			
Museums	544	-63	481
Cultural Partnership	-	72	72
Salary & Wages Total	544	9	553
Agency			
Museums	-	13	13
Agency Total	-	13	13
Employees Total	544	22	566
Other Expenditure			
Museums	244	15	259
Cultural Partnership	-	56	56
Other Expenditure Total	244	71	315
Total Expenditure	788	93	881
Income			
Museums	-151	-27	-178
Income Total	-151	-27	-178
Total Expenditure Summary			
Total Expenditure Summary Museums	788	-35	753
Museums	788	-35 128	
Museums Cultural Partnership	788 - 788	-35 128 93	753 128 881
Museums	-	128	128
Museums Cultural Partnership Total Expenditure	- 788	128 93	128 881
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary	- 788	128 93	128 881
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums	788 637	128 93 66	128 881 703
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income	- 788 637 -151	128 93 66 -27	128 881 703 -178
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income Expenditure	- 788 637 -151 788	128 93 66 -27 -35	128 881 703 -178 753
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income	- 788 637 -151	128 93 66 -27	128 881 703 -178 753
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income Expenditure	- 788 637 -151 788	128 93 66 -27 -35	128 881 703 -178 753
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income Expenditure Net Cultural Partnership Income	- 788 637 -151 788	128 93 66 -27 -35 -62	128 881 703 -178 753 575
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income Expenditure Net Cultural Partnership	- 788 637 -151 788	128 93 66 -27 -35	128 881 703 -178
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income Expenditure Net Cultural Partnership Income	- 788 637 -151 788	128 93 66 -27 -35 -62	128 881 703 -178 753 575
Museums Cultural Partnership Total Expenditure Net Direct Expenditure Net Summary Museums Income Expenditure Net Cultural Partnership Income Expenditure	- 788 637 -151 788	128 93 66 -27 -35 -62	128 888 703 -178 753 575 575

Infortence Definition 2018/19 Variation 2019/20 Original Budget to 19/20 Original budget to 19/20 Original Budget to 19/20 Original budget to 19/20 Original Budget to 19/20 Original budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 19/20 Original Budget to 10/20 Original Budg	FINANCIAL SERVICES			
Budget budget to is//20 Original budget to is//20 Original budget to is//20 Original financial Support Services é'000 6'000 Controllable items i i i Revenues & Benefits 1,765 44 1,809 Financial Support Services 1,357 104 1,461 Property Services 3,01 -26 275 Finance CM & DRM - - - Salaries & Wages Total 3,423 122 3,545 Agency 3,423 122 3,545 Agency Total 3,44 -11 33 Financial Support Services 16 -16 - Property Services 28 5 33 Financial Support Services 44 -11 33 Other Expenditure 3,467 1111 3,578 Other Services 763 -198 565 Financial Support Services 763 -198 565 Promises Maintenance 56 -2 54 Consultants 38 - <		2018/19	Variation	2019/20
budget to 19/20 Orig budget to 19/20 Orig Controllable items 6/000 6/000 6/000 Salarie & Wages - - Revenues & Benefits 1,765 44 1,809 Financial Support Services 301 -26 275 Finance CM & DRM - - - Property Services 301 -26 275 Financial Support Services 301 -26 275 Agency - - - Revenues & Benefits 28 5 33 Financial Support Services - - - Property Services - - - Revenues & Benefits 763 -198 565 Financial Support Services - - - Property Services - - - Property Services - - - Property Services - - - Property Services - - -		Original	from	Original
19/20 Orig 10/20 O		Budget	Original	Budget
É 000 É 000 É 000 Controllable items Employees Salaries & Wages Salaries & Wages Revenues & Benefits 1,765 44 1,809 Financial Support Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency Revenues & Benefits 28 5 33 Financial Support Services - - - Property Services - - - Mevenues & Benefits 28 5 33 Financial Support Services - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 38 - 38 Premises Maintenance 56 -22 54 Consultants 38 - 38 Other Expenditure Total 1,692 -244 1,448			budget to	
Controllable items Image: Salaries & Wages Salaries & Wages 1,765 44 1,809 Revenues & Benefits 1,357 104 1,469 Property Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency Revenues & Benefits 28 5 33 Financial Support Services 16 -16 - Property Services - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 442 26 468 Property Services 6 -2 54 Property Services 38 - 38 Property Services 38 - 38 Other Expenditure Total 1,692 -244 1,448 Consultants -1,508 -1,508 -1,508 Financial Sup			5	
Employees Salaries & Wages Revenues & Benefits 1,765 44 1,809 Financial Support Services 1,357 104 1,461 Property Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency - - - - Revenues & Benefits 28 5 33 Financial Support Services - - - Property Services - - - - - - Revenues & Benefits 28 53 33 Financial Support Services -		<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Salaries & Wages Revenues & Benefits 1,765 44 1,809 Financial Support Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency 8 5 33 Financial Support Services 16 -16 - Property Services - - - Revenues & Benefits 28 5 33 Financial Support Services - - - Property Services - - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 763 -198 565 <td< th=""><th></th><th></th><th></th><th></th></td<>				
Revenues & Benefits 1,765 44 1,809 Financial Support Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency 8 5 33 Revenues & Benefits 28 5 33 Financial Support Services 16 -16 - Property Services - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services - - 38 Premises Maintenance 56 -2 54 Consultants 38 - 38 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Financial Support Services -7 -7 -7 Property Services -7 -7 -7 Property Services				
Financial Support Services 1,357 104 1,461 Property Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency 8 5 33 Financial Support Services 16 -16 - Property Services - - - Revenues & Benefits 763 -118 3,578 Other Expenditure Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 442 26 468 Property Services -2 545 Financial Support Services 442 26 468 Property Services 38 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Income -1,483 -25 -1,508 Financial Support Services -7 -7 -7 Property Se	-			
Property Services 301 -26 275 Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency - - - Revenues & Benefits 28 5 33 Financial Support Services 16 -16 - Property Services - - - Agency Total 44 -11 33 Other Expenditure - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services - - 38 Other Expenditure 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Income - - - - Revenues & Benefits -1,483 -25 </td <td></td> <td>,</td> <td>44</td> <td></td>		,	44	
Finance CM & DRM - - - Salary & Wages Total 3,423 122 3,545 Agency Revenues & Benefits 28 5 33 Financial Support Services 16 -16 - Property Services - - - - Agency Total 44 -11 33 Employees Total 3,467 111 3,578 Other Expenditure Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services - - - Premises Maintenance 56 -2 54 Consultants 38 - 38 Other Expenditure Total 1,692 -244 1,448 Total Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income - - 0 - 0 Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7	Financial Support Services	1,357	104	1,461
Salary & Wages Total 3,423 122 3,545 Agency Revenues & Benefits 28 5 33 Financial Support Services 16 -16 - Property Services - - - Agency Total 44 -11 33 Employees Total 3,467 111 3,578 Other Expenditure 763 -198 565 Financial Support Services 442 26 468 Property Services - - 38 Premises Maintenance 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income - - 0 - 0 Revenues & Benefits -1,483 -25 -1,508 <tr< th=""><th>Property Services</th><th>301</th><th>-26</th><th>275</th></tr<>	Property Services	301	-26	275
Agency 28 5 33 Financial Support Services 16 -16 - Property Services - - - Agency Total 44 -11 33 Employees Total 3,467 111 3,578 Other Expenditure - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services - - 38 - 38 Other 85 -20 65 5 5 5 5 5 33 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 258 1448 1448 - 1488 - </th <th>Finance CM & DRM</th> <th>-</th> <th>-</th> <th>-</th>	Finance CM & DRM	-	-	-
Revenues & Benefits 28 5 33 Financial Support Services 16 -16 - Property Services - - - Agency Total 44 -11 33 Conservices 3,467 111 3,578 Other Expenditure 763 -198 565 Financial Support Services 442 26 468 Property Services 442 26 468 Property Services 38 - 38 Other 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Income - - - - Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 - -7 Property Services 0 -	Salary & Wages Total	3,423	122	3,545
Financial Support Services 16 16 16 Property Services - - - Agency Total 44 -11 33 Employees Total 3,467 111 3,578 Other Expenditure - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services - 38 - 38 Other 85 -20 65 - 256 Financial Support Services - 38 - 38 - 38 Other 85 -20 65 - 258 - 258 Other Expenditure Total 1,692 -244 1,448 - - - - Income - - - - - - - - - - Income - - - - - -	Agency			
Property Services - - Agency Total 44 -11 33 Employees Total 3,467 111 3,578 Other Expenditure - - - Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services - 38 - 38 Other 56 -2 54 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 - 38 Other 308 -50 258 56 Finance CM & DRM 308 -50 258 5.026 Income - - 7 - 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7 7		28	5	33
Agency Total 44 -11 33 Employees Total 3,467 111 3,578 Other Expenditure Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 442 26 468 Property Services 38 - 38 Other S55 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income Revenues & Benefits -1,483 -25 -1,508 Financial Support Services 0 - 0 Revenues & Benefits -1,474 -5,248 -0 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary Revenues & Be	Financial Support Services	16	-16	-
Employees Total 3,467 111 3,578 Other Expenditure	Property Services	-	-	-
Other Expenditure Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 56 -2 54 Premises Maintenance 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 -7 7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary 2,556	Agency Total	44	-11	33
Revenues & Benefits 763 -198 565 Financial Support Services 442 26 468 Property Services 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income -1,483 -25 -1,508 Financial Support Services -7 - -7 Property Services 0 - 0 Revenues & Benefits -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary -4,774 -447 -5,248 Property Services 1,815 114 1,929 <t< th=""><th>Employees Total</th><th>3,467</th><th>111</th><th>3,578</th></t<>	Employees Total	3,467	111	3,578
Financial Support Services 442 26 468 Property Services 442 26 468 Premises Maintenance 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 - -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1815 114 1,929 Property Services 480 -482	Other Expenditure			
Property Services 10 10 10 Premises Maintenance 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income 7 -133 5,026 Income 8 -1,483 -25 -1,508 Financial Support Services -7 -7 -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary -10 7 -3 Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services	Revenues & Benefits	763	-198	565
Premises Maintenance 56 -2 54 Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income - - - - Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 - -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Total Expenditure Summary - - - Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 1,815 114 1,929	Financial Support Services	442	26	468
Consultants 38 - 38 Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income	Property Services			
Other 85 -20 65 Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income	Premises Maintenance	56	-2	54
Finance CM & DRM 308 -50 258 Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income	Consultants	38	-	38
Other Expenditure Total 1,692 -244 1,448 Total Expenditure 5,159 -133 5,026 Income	Other	85	-20	65
Total Expenditure 5,159 -133 5,026 Income Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 - -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Finance CM & DRM	308	-50	258
Income Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Other Expenditure Total	1,692	-244	I,448
Revenues & Benefits -1,483 -25 -1,508 Financial Support Services -7 -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary - -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258	Total Expenditure	5,159	-133	5,026
Financial Support Services -7 -7 Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary - - - Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Income			
Property Services 0 - 0 Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary - - - Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Revenues & Benefits	-1,483	-25	-1,508
Rents -4,774 -474 -5,248 Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Financial Support Services	-7	-	-7
Other (including license fee income) -86 4 -82 Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Property Services	0	-	0
Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258	Rents	-4,774	-474	-5,248
Finance CM & DRM -10 7 -3 Income Total -6,360 -488 -6,848 Total Expenditure Summary	Other (including license fee income)	-86	4	-82
Total Expenditure Summary Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Finance CM & DRM	-10	7	-3
Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Income Total	-6,360	-488	<mark>-6,848</mark>
Revenues & Benefits 2,556 -149 2,407 Financial Support Services 1,815 114 1,929 Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Total Expenditure Summary			
Property Services 480 -48 432 Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Revenues & Benefits	2,556	-149	2,407
Finance CM&DRM 308 -50 258 Total Expenditure 5,159 -133 5,026	Financial Support Services	1,815	114	1,929
Total Expenditure 5,159 -133 5,026	Property Services	480	-48	432
	Finance CM&DRM	308	-50	258
Net Direct Expenditure -1,201 -621 -1,822				
	Total Expenditure	5,159	-133	5,026

FINANCIAL SERVICES			
	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Net Summary			
Revenues & Benefits]		
Income	-1,483	25	-1,508
Expenditure	2,556	-149	2,407
Net	1,073	-174	899
Financial Support Services	1		
Income	_	-	-7
Expenditure	1,815	114	1,929
Net	1,808	114	1,922
Property Services	1		
Income	-4.860	470	-5,330
Expenditure	480	-48	432
Net	-4,380	-518	-4,898
Finance CM&DRM	1		
Income	-10	-7	-3
Expenditure	308	-50	258
Net	298	-43	255
Net Direct Expenditure	-1,201	-621	-1,822

2018/19 Variation 2019/20 Original Budget Original Budget budget to 19/20 Original Budget budget to 19/20 Original Budget budget to 19/20 Original Budget Salaries & Wages 657 210 867 Salary & Wages Total 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Agency 186 -186 - Housing Advice 83 1/4 867 Boarding & Lodging 2,521 -863 1,658 Rent Deposit Guarantee Scheme (RDGS) 83 1/4 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (eg Hostel Expenditure) 158 -60 98 Enabling & Lodging -2,438 966 -1,472 Rent Deposit Guaran	STRATEGIC HOUSING			
Budget Original budget to 19/20 Original Budget budget to 19/20 Original É'000 É'000 É'000 Controllable items 5 210 867 Salarise & Wages 657 210 867 Agency 657 210 867 Housing Support 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Mousing Support 186 -186 - Housing Advice 5 210 867 Boarding & Lodging 2,521 -863 1,658 Rent Deposit Guarantee Scheme (RDGS) 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure 4,844 <td></td> <td>2018/19</td> <td>Variation</td> <td>2019/20</td>		2018/19	Variation	2019/20
budget to 1972 Orig budget to 1972 Orig £'000 £'000 £'000 Controllable items £'000 £'000 Salaries & Wages 557 210 867 Salary & Wages Total 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Agency Total 186 -186 - Housing Advice 843 24 867 Other Expenditure - - - Housing Advice 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Moteing & Strategy - - -		Original	from	Original
IP/20 Orig £'000 £'000 £'000 Controllable items £'000 £'000 £'000 Salaries & Wages 57 210 867 Housing Support 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Agency Total 843 24 867 Other Expenditure 843 24 867 Other Expenditure 843 24 867 Other Expenditure 843 14 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -90 3,711 Total Expenditure 4,844 -266 4,578 Income - - - Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) <td></td> <td>Budget</td> <td>-</td> <td>Budget</td>		Budget	-	Budget
É'000 É'000 É'000 Controllable items Employees Salaries & Wages 657 210 867 Mousing Support 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Agency Housing Support 186 -186 - Mousing Support 186 -186 - Mousing Advice 843 24 867 Other Expenditure 100 30 73 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,044 -266 4,578 Income -19 -45 -64 <t< td=""><td></td><td></td><td>-</td><td></td></t<>			-	
Controllable items Employees Salaries & Wages Housing Support 657 210 867 Agency 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Agency Total 186 -186 - Mousing Advice 843 24 867 Other Expenditure Housing Advice 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,844 -266 4,578 Income - - - - Housing Advice -310 152 -158			-	
Employees Salaries & Wages Housing Support 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Cherry 186 -186 - Housing Support 186 -186 - Cherr Expenditure 843 24 867 Other Expenditure 843 24 867 Other Expenditure 843 24 867 Other Expenditure 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (e.g. Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Mousing Advice - - - Boarding & Lodging -2,438 966 -1,		<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Salaries & Wages 657 210 867 Housing Support 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Cher Expenditure 843 24 867 Other Expenditure 843 24 867 Other Expenditure 843 24 867 Other Expenditure 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,001 -290 3,711 Income - - - - Housing Advice - - - Boarding & Lodging <t< td=""><td>Controllable items</td><td></td><td></td><td></td></t<>	Controllable items			
Housing Support 657 210 867 Salary & Wages Total 657 210 867 Agency 186 -186 - Housing Support 186 -186 - Agency Total 186 -186 - Mousing Advice 843 24 867 Other Expenditure Housing Advice 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other Expenditure) 158 -60 98 Enabling & Strategy - - Housing Support 51 126 177 Other Expenditure) 158 -60 98 Enabling & Strategy - - - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Moter Expenditure Total 4,001 -246 4,578 Income - - <th< td=""><td>Employees</td><td></td><td></td><td></td></th<>	Employees			
Salary & Wages Total 657 210 867 Agency Housing Support 186 -186 - Agency Total 186 -186 - Employees Total 843 24 867 Other Expenditure - - - Housing Advice - - - Boarding & Lodging 2,521 -863 1,658 Rent Deposit Guarantee Scheme (RDGS) 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,001 -290 3,711 Income	Salaries & Wages			
Agency Housing Support 186 -186 - Agency Total 186 -186 - Employees Total 843 24 867 Other Expenditure - - - - Housing Advice - - - - - Boarding & Lodging 2,521 -863 1,658 - - - Private Sector Leasing 1,085 363 1,448 - - - Council Owned Properties 103 -30 73 - - - Housing Support 51 126 177 - - - Housing Support 51 126 177 - - - Housing Advice 4,001 -290 3,711 - - - Income - - - - - - Housing Advice - - - - - - - - <td< th=""><th>Housing Support</th><th>657</th><th>210</th><th>867</th></td<>	Housing Support	657	210	867
Housing Support 186 -186 - Agency Total 186 -186 - Employees Total 843 24 867 Other Expenditure - - - Housing Advice - - - Boarding & Lodging 2,521 -863 1,658 Rent Deposit Guarantee Scheme (RDGS) 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,001 -266 4,578 Income -186 -1,472 -64 Private Sector Leasing -24,38 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64	Salary & Wages Total	657	210	867
Agency Total186-186-Employees Total84324867Other Expenditure8000 and ing & Lodging2,521-8631,658Boarding & Lodging2,521-8631,658Rent Deposit Guarantee Scheme (RDGS)83174257Private Sector Leasing1,0853631,448Council Owned Properties103-3073Other (e.g Hostel Expenditure)158-6098Enabling & StrategyHousing Support51126177Other Expenditure Total4,001-2903,711Total Expenditure4,844-2664,578Income	Agency			
Employees Total84324867Other ExpenditureHousing AdviceBoarding & Lodging2,521-8631,658Rent Deposit Guarantee Scheme (RDGS)83174257Private Sector Leasing1,0853631,448Council Owned Properties103-3073Other (e.g Hostel Expenditure)158-6098Enabling & StrategyHousing Support51126177Other Expenditure Total4,001-2903,711Total Expenditure4,844-2664,578IncomeHousing & Lodging-2,438966-1,472Rent Deposit Guarantee Scheme (RDGS)-19-45-64Private Sector Leasing-840-320-1,160Council Owned Properties-310152-158Other (e.g Hostel income)-52-116-168Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Advice3,950-4163,534Enabling & StrategyHousing Support8941501,044Total Expenditure4844-2664,578	Housing Support	186	-186	-
Other ExpenditureHousing AdviceBoarding & Lodging2,521-8631,658Rent Deposit Guarantee Scheme (RDGS)83174257Private Sector Leasing1,0853631,448Council Owned Properties103-3073Other (e.g Hostel Expenditure)158-6098Enabling & StrategyHousing Support51126177Other Expenditure Total4,001-2903,711Other Expenditure Total4,844-2664,578IncomeHousing AdviceBoarding & Lodging-2,438966-1,472Rent Deposit Guarantee Scheme (RDGS)-19-45-64Private Sector Leasing-840-320-1,160Council Owned Properties-310152-158Other (e.g Hostel income)-52-116-168Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Support8941501,044Enabling & StrategyHousing Support8941501,044	Agency Total	186	-186	-
Housing Advice 2,521 -863 1,658 Boarding & Lodging 2,521 -863 1,658 Rent Deposit Guarantee Scheme (RDGS) 83 174 257 Private Sector Leasing 1,085 363 1,448 Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Other Expenditure Total 4,844 -266 4,578 Income 4,844 -266 4,578 Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - -<	Employees Total	843	24	867
Boarding & Lodging Rent Deposit Guarantee Scheme (RDGS) 2,521 -863 1,658 Rent Deposit Guarantee Scheme (RDGS) 83 174 257 Private Sector Leasing Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,001 -290 3,711 Memory Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -455	Other Expenditure			
Rent Deposit Guarantee Scheme (RDGS) 83 174 257 Private Sector Leasing Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure Total 4,001 -290 3,711 Income 4,844 -266 4,578 Income - - - Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 </td <td>Housing Advice</td> <td></td> <td></td> <td></td>	Housing Advice			
Private Sector Leasing1,0853631,448Council Owned Properties103-3073Other (e.g Hostel Expenditure)158-6098Enabling & StrategyHousing Support51126177Other Expenditure Total4,001-2903,711Total Expenditure Total4,001-2903,711Income4,844-2664,578Housing AdviceBoarding & Lodging-2,438966-1,472Rent Deposit Guarantee Scheme (RDGS)-19-45-64Private Sector Leasing-840-320-1,160Council Owned Properties-310152-158Other (e.g Hostel income)-52-116-168Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Advice3,950-4163,534Enabling & StrategyHousing Support8941501,044Total Expenditure4,844-2664,578	Boarding & Lodging	2,521	-863	١,658
Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income 4,844 -266 4,578 Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534	Rent Deposit Guarantee Scheme (RDGS)	83	174	257
Council Owned Properties 103 -30 73 Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income 4,844 -266 4,578 Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534				
Other (e.g Hostel Expenditure) 158 -60 98 Enabling & Strategy - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income 4,844 -266 4,578 Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044	Private Sector Leasing	1,085	363	1,448
Enabling & Strategy - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income 4,844 -266 4,578 Income - - - Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary - - - Housing Support -894 150 1,044 Total Expenditure	Council Owned Properties	103	-30	73
Enabling & Strategy - - Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income 4,844 -266 4,578 Housing Advice - - - Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Su	Other (e.g Hostel Expenditure)	158	-60	98
Housing Support 51 126 177 Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income 4,844 -266 4,578 Housing Advice		-	-	
Other Expenditure Total 4,001 -290 3,711 Total Expenditure 4,844 -266 4,578 Income		51	126	177
IncomeHousing AdviceBoarding & Lodging-2,438966-1,472Rent Deposit Guarantee Scheme (RDGS)-19-45-64Private Sector Leasing-840-320-1,160Council Owned Properties-310152-158Other (e.g Hostel income)-52-116-168Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Support8941501,044Councing Support8941501,044Councing Support894-2664,578	Other Expenditure Total	4,001	-290	3,711
Housing AdviceBoarding & Lodging-2,438966-1,472Rent Deposit Guarantee Scheme (RDGS)-19-45-64Private Sector Leasing-840-320-1,160Council Owned Properties-310152-158Other (e.g Hostel income)-52-116-168Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Support8941501,044Total Expenditure8941501,044Total Expenditure4,844-2664,578	Total Expenditure	4,844	-266	4,578
Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Total Expenditure Summary - - - Housing Support 894 150 1,044 Total Expenditure 894 150 1,044	Income			
Boarding & Lodging -2,438 966 -1,472 Rent Deposit Guarantee Scheme (RDGS) -19 -45 -64 Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Total Expenditure Summary - - - Housing Support 894 150 1,044 Total Expenditure 894 150 1,044				
Rent Deposit Guarantee Scheme (RDGS)-19-45-64Private Sector Leasing-840-320-1,160Council Owned Properties-310152-158Other (e.g Hostel income)-52-116-168Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Advice3,950-4163,534Enabling & StrategyHousing Support8941501,044Total Expenditure4,844-2664,578		-2.438	966	-1.472
Private Sector Leasing -840 -320 -1,160 Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044				
Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044 Total Expenditure 4,844 -266 4,578		17	15	01
Council Owned Properties -310 152 -158 Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - - Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary - - - Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044 Total Expenditure 4,844 -266 4,578	Private Sector Leasing	-840	-320	-1 160
Other (e.g Hostel income) -52 -116 -168 Enabling & Strategy - - Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044	_			
Enabling & StrategyHousing Support-8-37-45Income Total-3,667600-3,067Total Expenditure SummaryHousing Advice3,950-4163,534Enabling & StrategyHousing Support8941501,044Total Expenditure4,844-2664,578				
Housing Support -8 -37 -45 Income Total -3,667 600 -3,067 Total Expenditure Summary 3,950 -416 3,534 Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044		-52	-110	-100
Income Total-3,667600-3,067Total Expenditure SummaryHousing Advice3,950-4163,534Enabling & Strategy-Housing Support8941501,044Total Expenditure4,844-2664,578		- 8	_37	_45
Total Expenditure SummaryHousing Advice3,950Housing & Strategy-Housing Support8941501,044Total Expenditure4,844-2664,578	C	-		
Housing Advice 3,950 -416 3,534 Enabling & Strategy - - - Housing Support 894 150 1,044 Total Expenditure 4,844 -266 4,578		-3,007	000	-3,007
Enabling & Strategy -				
Housing Support 894 150 1,044 Total Expenditure 4,844 -266 4,578		3,950	-416	3,534
Total Expenditure 4,844 -266 4,578		-	-	-
				1 0 4 4
Net Direct Expenditure 1,177 334 1,511	Housing Support			

STRATEGIC HOUSING			
	2018/19	Variation	2019/20
	Original	from	Origina
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Net Summary			
Housing Advice			
Income	-3,659	637	-3,022
Expenditure	3,950	-416	3,534
Net	291	221	512
Enabling & Strategy			
Income	-	-	-
Expenditure	-	-	-
Net	-	-	_
Housing Support			
Income	-8	-37	-45
Expenditure	894	150	1,044
Net	886	113	999
Net Direct Expenditure	1,177	334	1,511
<u>Memorandum</u>			
Temporary Accommodation Subsidy Loss	1,252	-577	675

PLANNING & BUILDING CONTROL			
SERVICES	Budget	Variation om Original budget to 19/20 Orig	2019/20 Original Budget
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Controllable items			
<u>Employees</u>			
Salaries & Wages			
Planning	2,451	49	2,500
Building Control	505	20	525
Other (Inward Investment)	242	5	247
Salary & Wages Total	3,198	74	3,272
Agency			
Planning	-	-	-
Building Control	-	-	-
Other (Inward Investment)	-	-	-
Agency Total	-	-	-
Employees Total	3,198	74	3,272
Other Expenditure			
Planning			
LDF Expenditure	157	15	172
Other	352	-2	350
Building Control	43	-1	42
Other			
Chelmsford Growth Fund	-	-	-
Inward Investment Economy & Growth (IIEG)	40	-	40
Other Expenditure Total	592	12	604
Total Expenditure	3,790	86	3,876
Income			
Planning			
Planning Applications	-1,190	-	-1,190
S106/CIL	-120	-100	-220
Land Charges	-282	63	-219
Other (e.g PPA, Preliminary Enquiry)	-196	-	-196
Building Control	-499	27	-472
Other			
Chelmsford Growth Fund	-	-	-
Inward Investment Economy & Growth (IIEG)	-7	-	-7
Income Total	-2,294	-10	<mark>-2,304</mark>
Total Expenditure Summary			
Planning	2,960	62	3,022
Building Control	548	19	567
Other (Chelmsford Growth Fund, IIEG)	282	5	287
Total Expenditure	3,790	86	3,876
Net Direct Expenditure	I,496	76	1,572

PLANNING & BUILDING CONTROL			
SERVICES	2018/19	Variation	2019/20
	Original	from Original	Original
	Budget	budget to	Budget
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Net Summary			
Planning			
Income	-1,788	-37	-1,825
Expenditure	2,960	62	3,022
Net	1,172	25	1,197
Building Control			
Income	-499	27	-472
Expenditure	548	19	567
Net	49	46	95
Other (Chelmsford Growth Fund, IIEG)			
Income	-7	-	-7
Expenditure	282	5	287
Net	275	5	280
Net Direct Expenditure	1,496	76	I,572

PARKING SERVICES			
<u>TARRING SERVICES</u>	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	£'000	<u>£'000</u>	<u>£'000</u>
Controllable items			
Employees			
Salaries & Wages			
Parking Services	795	-55	740
Salary & Wages Total	795	-55	740
Agency			
Parking Services	-	-	-
Agency Total	-	-	-
Employees Total	795	-55	740
Other Expenditure			
Parking Services			
Car Parks Maintenance	176	-28	148
Supplies & Services	156	4	160
Third Party Payment	239	-14	225
Other (including NNDR & utilities)	1,006	98	1,104
Other Expenditure Total	1,577	60	1,637
Total Expenditure	2,372	5	2,377
Income			
Parking Services			
Car Parks Fee Income	-6,528	-32	-6,560
Car Parks Rents & Fines	-380	-	-380
Other	400		100
	-403	-	-403
		-32	
Income Total	-403 -7,311	-32	-403 -7,343
Income Total Total Expenditure Summary	-7,311		-7,343
Income Total <u>Total Expenditure Summary</u> Parking Services	- 7,311 2,372	5	- 7,343 2,377
Income Total Total Expenditure Summary Parking Services Total Expenditure	-7,311 2,372 2,372	5 5	-7,343 2,377 2,377
Income Total <u>Total Expenditure Summary</u> Parking Services	- 7,311 2,372	5	- 7,343 2,377
Income Total Total Expenditure Summary Parking Services Total Expenditure Net Direct Expenditure	-7,311 2,372 2,372	5 5	-7,343 2,377 2,377
Income Total Total Expenditure Summary Parking Services Total Expenditure Net Direct Expenditure Net Summary	-7,311 2,372 2,372	5 5	-7,343 2,377 2,377
Income Total Total Expenditure Summary Parking Services Total Expenditure Net Direct Expenditure Net Summary Parking Services	-7,311 2,372 2,372 -4,939	5 5	-7,343 2,377 2,377 -4,966
Income Total Total Expenditure Summary Parking Services Total Expenditure Net Direct Expenditure Net Summary	-7,311 2,372 2,372	5 5 -27	-7,343 2,377 2,377
Income Total Total Expenditure Summary Parking Services Total Expenditure Net Direct Expenditure Net Summary Parking Services Income	-7,311 2,372 2,372 -4,939 -7,311	5 5 -27 -32	-7,343 2,377 2,377 -4,966
Income Total Total Expenditure Summary Parking Services Net Direct Expenditure Net Summary Parking Services Income Expenditure	-7,311 2,372 2,372 -4,939 -7,311 2,372	5 -27 -32 5	-7,343 2,377 2,377 -4,966 -7,343 2,377

2018/192018/19Original BudgetBudget6000Controllable items5Employees5Salaries & Wages7Cemetery & Crematorium198Green Space2,018Management & Support448Agency2Cemetery & Crematorium1Green Space65Management & Support-Agency Total66Cemetery & Crematorium1Cemetery & Crematorium2,730Other Expenditure2,730Other Expenditure38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary-Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abateme		
Budget Controllable items Employees Salaries & Wages Cemetery & Crematorium Green Space Agency Cemetery & Crematorium Green Space Cemetery & Crematorium Green Space Cemetery & Crematorium Cemetery & Cremat	9 Variation	2019/20
Controllable items Employees Salaries & Wages Cemetery & Crematorium Green Space 2,018 Management & Support Agency Cemetery & Crematorium Green Space Cemetery & Crematorium I Green Space Management & Support Agency Cemetery & Crematorium Green Space Management & Support Agency Total Cemetery & Crematorium Cemetery & Crematorium Cemetery & Crematorium Maintenance Supplies & Services 48 Third Party Payment 52 Other (including NNDR & utilities) 188 Green Space Premises Maintenance Premises Autorium Contractors 299 Play Areas, Utilities and vehicle costs 735 Management & Support 33 Other Expenditure Total 1,718 Cemetery & Crematorium Sees -1,740	l from	Original
Controllable items Employees Salaries & Wages Cemetery & Crematorium 198 Green Space 2,018 Management & Support 448 Calary & Wages Total 2,664 Agency Cemetery & Crematorium 1 Green Space 65 Management & Support - Agency Total 66 Employees Total 2,730 Other Expenditure Cemetery & Crematorium Maintenance 38 Supplies & Services 48 Third Party Payment 52 Other (including NNDR & utilities) 188 Green Space Premises Maintenance 110 Material 215 Contractors 299 Play Areas, Utilities and vehicle costs 735 Management & Support 33 Other Expenditure Total 1,718 Cemetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Green Space -1,170 Management & Support - Income Total Support - Income Support - Income Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support	t Original	Budget
Controllable items Employees Salaries & Wages Cemetery & Crematorium 198 Green Space 2,018 Management & Support 448 Calary & Wages Total 2,664 Agency Cemetery & Crematorium 1 Green Space 65 Management & Support - Agency Total 66 Employees Total 2,730 Other Expenditure Cemetery & Crematorium Maintenance 38 Supplies & Services 48 Third Party Payment 52 Other (including NNDR & utilities) 188 Green Space Premises Maintenance 110 Material 215 Contractors 299 Play Areas, Utilities and vehicle costs 735 Management & Support 33 Other Expenditure Total 1,718 Cemetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Green Space -1,170 Management & Support - Income Total Support - Income Support - Income Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support - Income Total Support	budget to	
Controllable items Employees Salaries & Wages Cemetery & Crematorium 198 Green Space 2,018 Management & Support 448 Calary & Wages Total 2,664 Agency Cemetery & Crematorium 1 Green Space 65 Management & Support - Agency Total 66 Cemployees Total 2,730 Other Expenditure Cemetery & Crematorium Maintenance 38 Supplies & Services 48 Third Party Payment 52 Other (including NNDR & utilities) 188 Green Space 110 Material 215 Contractors 299 Play Areas, Utilities and vehicle costs 735 Management & Support 33 Other Expenditure Total 1,718 Cemetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) 10 Green Space -1,740 Cemetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Green Space -1,170 Management & Support - Income Total 3,082 Total Expenditure Summary Cemetery & Crematorium Sales -1,170 Tata Expenditure Summary Cemetery & Crematorium Sales -1,170 Tata Expenditure Summary Cemetery & Crematorium Sales -1,170 Tata Expenditure Summary Cemetery & Crematorium Sales -1,170 Tata Expenditure Summary Cemetery & Crematorium Sales -1,170 Seren Space 3,442	19/20 Orig	
Employees Salaries & Wages Cemetery & Crematorium 198 Green Space 2,018 Management & Support 448 Salary & Wages Total 2,664 Agency Cemetery & Crematorium 1 Green Space 65 Management & Support - Agency Total 2,730 Other Expenditure Cemetery & Crematorium Maintenance 38 Supplies & Services 48 Third Party Payment 52 Other (including NNDR & utilities) 188 Green Space 7 Premises Maintenance 110 Material 215 Contractors 299 Play Areas, Utilities and vehicle costs 735 Management & Support 33 Other Expenditure Total 1,718 Cemetery & Crematorium Fees -11,740 Cemetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Green Space -11,770 Management & Support - Cemetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Cother Income (e.g Mercury Abatement Scheme) -10 Carenetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Cother Income (e.g Mercury Abatement Scheme) -10 Carenetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10 Carenetery & Crematorium Sales -162 Other Income (e.g Mercury Abatement Scheme) -10	<u>£'000</u>	<u>£'000</u>
Salaries & WagesCemetery & Crematorium198Green Space2,018Management & Support448Salary & Wages Total2,664AgencyCemetery & Crematorium1Green Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure2Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718IncomeCemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Support-3,082Total Expenditure Scheme)-10Green Space-1,170Management & Support-3,082		
Cemetery & Crematorium198Green Space2,018Management & Support448Salary & Wages Total2,664AgencyCemetery & Crematorium1Green Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure38Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718IncomeCemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Total Expenditure Support <t< td=""><td></td><td></td></t<>		
Green Space2,018Management & Support448Salary & Wages Total2,664AgencyICemetery & Crematorium1Green Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure38Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718IncomeCemetery & Crematorium SalesCemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Support-3,082Green Space-1,170Management & Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082Cemetery & Crematorium Sales-162		
Management & Support448Salary & Wages Total2,664AgencyICemetery & Crematorium1Green Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure2,730Other Expenditure38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income-10Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Total-3,082Total Expenditure Scheme)-10Green Space-1,170Management & Support-3,082	3 13	211
Salary & Wages Total2,664Agency Cemetery & CrematoriumIGreen Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718IncomeCemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Support-State Space-1,170Management & Support-Income Total-3,082Total Expenditure Support-State Space-1,170Management & Support-State Space-1,270Management & Support-State Space-3,082Total Expenditure Supmary-Cemetery & Crematorium Sales-3,082Total Expenditure Support-State Space-3,042	3 50	2,068
Agency Cemetery & CrematoriumIGreen Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure2Cemetery & Crematorium38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718IncomeCemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Total Expenditure-1,170Management & Support-Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total Expenditure Support-Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Supmary-Cemetery & Crematorium Sales-3,082Total Expenditure Support-Support-Support-Support-Support-Support-Support	3 4	452
Cemetery & CrematoriumIGreen Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure-Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space-Premises Maintenance110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income-Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-100Green Space-1,710Management & Support-Total Expenditure Sumport-Total Expenditure Sumport-Total Expenditure Summary-Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-100Green Space-1,170Management & Support-Total Expenditure Summary-Cemetery & Crematorium Sales-Total Expenditure Summary-Cemetery & Crematorium Sales-Support-Support-Support-Support-Support-Support-Support-Support-Support-Support- </td <td>67</td> <td>2,731</td>	67	2,731
Green Space65Management & Support-Agency Total66Employees Total2,730Other Expenditure-Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space-Premises Maintenance110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income-Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Summary Cemetery & Crematorium Sales-3,082Total Expenditure Summary Cemetery & Crematorium-3,082Total Expenditure Summary Cemetery & Crematorium-3,082Total Expenditure Summary Cemetery & Crematorium-3,082Total Expenditure Summary Cemetery & Crematorium-3,042		
Management & SupportAgency Total66Employees Total2,730Other Expenditure Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income-10Genetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Summary Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-3,082Total Expenditure Summary Cemetery & Crematorium Sales-3,082Total Expenditure Summary Cemetery & Crematorium Sales-3,082	-1	-
Agency Total66Employees Total2,730Other Expenditure2Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income-10Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Summary Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082	5 -28	37
Employees Total2,730Other Expenditure2,730Cemetery & Crematorium38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income-10Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Summary Cemetery & Crematorium Sales-1,170State Space-1,170Management & Support-3,082		-
Other ExpenditureCemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718IncomeCemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Total-3,082Total Expenditure Summary-3,082Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Summary-3,082Cemetery & Crematorium Sales-3,082Total Expenditure Summary-3,042	5 -29	37
Cemetery & Crematorium Maintenance38Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Income-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-102Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Total Expenditure Total-3,082Total Expenditure Support-200Green Space-1,170Management & Support-200Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-200Income Total-3,082Total Expenditure Summary-255Green Space3,442) 38	2,768
Cemetery & Crematorium Maintenance38Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Income-1,740Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-3,082Total Expenditure Support-3,082Total Expenditure Support-3,082		
Supplies & Services48Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Income-1,740Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Total Expenditure Summary-Cemetery & Crematorium525Green Space3,442		
Third Party Payment52Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Income-1,740Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Come Total Expenditure Summary Cemetery & Crematorium525Green Space-3,082	3 -	38
Other (including NNDR & utilities)188Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure TotalIncome1,718Cemetery & Crematorium4,448Income-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Total Expenditure Summary-3,082Total Expenditure Summary525Green Space3,442	3 -	48
Green Space110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Cemetery & Crematorium4,448Income-1,740Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-2,082Total Expenditure Summary525Green Space3,082	<u> </u>	52
Premises Maintenance110Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,7181,718Cemetery & CrematoriumCemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Total Expenditure Summary-3,082Cemetery & Crematorium-3,082Soreen Space-3,442	3 3	191
Material215Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Income-1,740Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Total Expenditure Summary525Green Space3,442		
Contractors299Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Cemetery & Crematorium4,448Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-1Total Expenditure Summary525Green Space3,442) -2	108
Play Areas, Utilities and vehicle costs735Management & Support33Other Expenditure Total1,718Income4,448Income4,448Cemetery & Crematorium4Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442	5 29	244
Management & Support33Other Expenditure Total1,718Income4,448Income-Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total Expenditure Summary525Green Space3,442	9 4	303
Other Expenditure Total1,718Total Expenditure4,448IncomeCemetery & CrematoriumCemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442	5 13	748
Total Expenditure4,448IncomeCemetery & CrematoriumCemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-1,170Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442	3 -1	32
IncomeCemetery & CrematoriumCemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary525Green Space3,442	3 46	1,764
Cemetery & CrematoriumCemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442	3 84	4,532
Cemetery & Crematorium Fees-1,740Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442		
Cemetery & Crematorium Sales-162Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442		
Other Income (e.g Mercury Abatement Scheme)-10Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442) -90	-1,830
Green Space-1,170Management & Support-Income Total-3,082Total Expenditure Summary525Green Space3,442		-162
Management & Support-Income Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442) –	-10
Management & SupportIncome Total-3,082Total Expenditure Summary Cemetery & Crematorium525Green Space3,442) -12	-1,182
Income Total-3,082Total Expenditure SummaryCemetery & CrematoriumGreen Space3,442		, -
Cemetery & Crematorium525Green Space3,442	2 -102	-3,184
Cemetery & Crematorium525Green Space3,442		
Green Space 3,442	5 15	540
-		3,508
S 11		484
Total Expenditure 4,448		4,532
Net Direct Expenditure 1,366		1,348

PARKS & CEMETERY SERVICES			
	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Net Summary			
Cemetery & Crematorium			
Income	-1,912	-90	-2,002
Expenditure	525	15	540
Net	-1,387	-75	-1,462
Green Space	Ι		
Income	-1,170	-12	-1,182
Expenditure	3,442	66	3,508
Net	2,272	54	2,326
Mangement & Support]		
Income	-	-	-
Expenditure	481	3	484
Net	481	3	484
Net Direct Expenditure	I,366	-18	<mark>1,348</mark>

RECYCLING & WASTE SERVICES	2018/19 Original Budget	Variation from Original	2019/20 Original Budget
	-	budget to 19/20 Orig	-
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Controllable items			
Employees			
<u>Salaries & Wages</u>			
Street Care Market	1,304 175	12 12	1,316 187
Recycling & Waste	3,593	79	3,672
Mgmt, Support, Depot & Workshop	1,317	169	1,486
Salary & Wages Total	6,389	272	6,661
Agency	,		
Street Care	30	-	30
Market	14	-9	5
Recycling & Waste	313	57	370
Mgmt, Support, Depot & Workshop	14	-14	-
Agency Total	371	34	405
Employees Total	6,760	306	7,066
Other Expenditure Street Care			
Vehicle repairs, servicing & maintenance	38	-	38
Vehicle Fuel	100	-	100
Works and External Charges	396	89	485
Market	184	15	199
Recycling & Waste			
Vehicle repairs, servicing & maintenance	173	50	223
	539	-5	534
Trade Waste excluding vehicle costs Equipment, Materials and External Charges	666 1,420	2 -166	668 1,254
Mgmt, Support, Depot & Workshop	405	-100	400
Other Expenditure Total	3,921	-20	3,901
Total Expenditure	10,681	286	10,967
Income	,		,
Street Care	-184	-2	-186
Market	-551	-40	-591
Recycling & Waste			
Trade Waste	-1,451	-46	-1,497
Material Sales		20	77
Chara		-28	-76
Glass	-48		-180
Cans	-150	-30	-180 150
			-180 150 -2
Cans Plastic	-150 45	-30 105	150
Cans Plastic Textiles	-150 45 -3	-30 105 1	150 -2
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs	-150 45 -3 -425	-30 105 1 39	150 -2 -386
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits	-150 45 -3 -425 -140 -23	-30 105 1 39 50 15	150 -2 -386 -90 -8
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass	-150 45 -3 -425 -140 -23 -271	-30 105 1 39 50 15 -17	150 -2 -386 -90 -8 -288
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans	-150 45 -3 -425 -140 -23 -271 -32	-30 105 1 39 50 15 -17 -3	150 -2 -386 -90 -8 -288 -35
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass	-150 45 -3 -425 -140 -23 -271	-30 105 1 39 50 15 -17	150 -2 -386 -90 -8 -288
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans Plastic	-150 45 -3 -425 -140 -23 -271 -32 -95	-30 105 1 39 50 15 -17 -3 -71	150 -2 -386 -90 -8 -288 -35 -166
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans Plastic Textiles	-150 45 -3 -425 -140 -23 -271 -32 -95 -2	-30 105 1 39 50 15 -17 -3 -71 -1	150 -2 -386 -90 -8 -288 -35 -166 -3
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans Plastic Textiles Paper	-150 45 -3 -425 -140 -23 -271 -32 -95 -2 -230	-30 105 1 39 50 15 -17 -3 -71 -1 1	150 -2 -386 -90 -8 -288 -35 -166 -3 -229
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans Plastic Textiles Paper Cardboard Garden Compost ADC & voluntary groups, mixed card/paper and tetra packs	-150 45 -3 -425 -140 -23 -271 -32 -95 -2 -230 -147 -390 -118	-30 105 1 39 50 15 -17 -3 -71 -1 1 -47 -8 4	150 -2 -386 -90 -288 -35 -166 -3 -229 -194 -398 -114
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans Plastic Textiles Paper Cardboard Garden Compost ADC & voluntary groups, mixed card/paper and tetra packs Foodwaste - IAA	-150 45 -3 -425 -140 -23 -271 -32 -95 -2 -230 -147 -390 -118 -1,336	-30 105 1 39 50 15 -17 -3 -71 -1 1 -47 -8 4 -40	150 -2 -386 -90 -8 -288 -35 -166 -3 -229 -194 -398 -114 -1,376
Cans Plastic Textiles Paper Cardboard ADC & voluntary groups, mixed card/paper and tetra packs Recycling Credits Glass Cans Plastic Textiles Paper Cardboard Garden Compost ADC & voluntary groups, mixed card/paper and tetra packs	-150 45 -3 -425 -140 -23 -271 -32 -95 -2 -230 -147 -390 -118	-30 105 1 39 50 15 -17 -3 -71 -1 1 -47 -8 4	150 -2 -386 -90 -288 -35 -166 -3 -229 -194 -398 -114

RECYCLING & WASTE SERVICES			
	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	£'000
Total Expenditure Summary			
Street Care	1.868	101	1.969
Market	373	18	391
Recycling & Waste	6,704	17	6,721
Mgmt, Support, Depot & Workshop	1,736	150	I,886
Total Expenditure	10,681	286	10,967
Net Direct Expenditure	4,988	166	5,154

Net Summary			
Street Care			
Income	-184	-2	-186
Expenditure	1,868	101	1,969
Net	1,684	99	1,783
Market			
Income	-551	-40	-591
Expenditure	373	18	391
Net	-178	-22	-200
Recycling & Waste			
Income	-4,892	-77	-4,969
Expenditure	6,704	17	6,721
Net	1.812	-60	1.752
Mgmt, Support, Depot & Workshop			
Income	-66	-1	-67
Expenditure	1,736	150	1,886
Net	1.670	149	1.819
Net Direct Expenditure	4,988	166	5,154

PUBLIC HEALTH & PROTECTION SERVICES	2018/19	Variation	2019/20
	Original	from	Origina
	Budget	Original	Budge
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Controllable items			
Employees			
Salaries & Wages			
Public Health & Protection Services	1,869	13	1,882
Salary & Wages Total	I,869	13	1,882
Agency			
Public Health & Protection Services	-	13	13
Agency Total	-	13	13
Employees Total	1,869	26	1,895
Other Expenditure			
Public Health & Protection Services			
Premises	40	1	4
Supplies & Services	196	-	196
Third Party Payment	218	4	222
Other (including car allowances/ transport	34	-	34
costs)			
Other Expenditure Total	488	5	493
Total Expenditure	2.357	31	2,388
Income			
Public Health & Protection Services			
CCTV	-95	-1	-96
Licensing - Hackney Carriages	-168	-	-168
Licensing - Other (e.g trade license, work for	-100	-4	-192
	-175	-7	-17
other authorities)			
	274	12	20
Other (e.g Community Safety Grants,	-274	-12	-28
environmental permits, work for other	-274	-12	-280
environmental permits, work for other authorities)			
environmental permits, work for other	-274 -730	-12 -17	
environmental permits, work for other authorities)			
environmental permits, work for other authorities) Income Total			-747
environmental permits, work for other authorities) Income Total Total Expenditure Summary	-730	-17	- 747 2,388
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services	- 730 2,357	- 17 31	-747 2,388 2,388
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services Total Expenditure	-730 2,357 2,357	-17 31 31	-747 2,388 2,388
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services Total Expenditure Net Direct Expenditure Net Summary	-730 2,357 2,357	-17 31 31	-747 2,388 2,388
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services Total Expenditure Net Direct Expenditure Net Summary Public Health & Protection Services	-730 2,357 2,357 1,627	-17 31 31 14	-74; 2,388 2,388 1,64
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services Total Expenditure Net Direct Expenditure Net Summary Public Health & Protection Services Income	-730 2,357 2,357 1,627 -730	-17 31 31 14 -17	-747 2,388 2,388 1,641
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services Total Expenditure Net Direct Expenditure Net Summary Public Health & Protection Services Income Expenditure	-730 2,357 2,357 1,627 -730 2.357	-17 31 31 14 -17 31	-747 2,388 2,388 1,64 1,64
environmental permits, work for other authorities) Income Total Total Expenditure Summary Public Health & Protection Services Total Expenditure Net Direct Expenditure Net Summary Public Health & Protection Services	-730 2,357 2,357 1,627 -730	-17 31 31 14 -17	-286 -747 2,388 2,388 1,641 -747 2.388 1,641

BUILDING SERVICES			
	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Controllable items			
Employees			
Salaries & Wages			
Building Services	769	202	971
Salary & Wages Total	769	202	971
Agency			
Building Services	-	-	-
Agency Total	-	-	-
Employees Total	769	202	971
Other Expenditure			
Building Services			
Civic Centre Maintenance	204	36	240
Supplies & Services	133	36	169
Third Party Payment	179	-163	16
Other (including NNDR & utilities)	748	-13	735
Other Expenditure Total	I,264	-104	1,160
Total Expenditure	2,033	98	2,131
Income			
Building Services			
Meeting Rooms Lettings	-52	-1	-53
Other (including rents)	-102	-18	-120
Income Total	-154	-19	-173
Total Expenditure Summary			
Building Services	2,033	98	2,131
Total Expenditure	2,033	98	2,131
Net Direct Expenditure	1,879	79	1,958
Net Summary			
Building Services			
Income	-154	-19	-173
Expenditure	2,033	98	2,131
Net	1,879	79	1,958
Net Direct Expenditure	1,879	79	1,958
			,

LEISURE SERVICES			
	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Controllable items			
<u>Employees</u>			
<u>Salaries & Wages</u>			
Support	355	-355	-
Riverside Dovedale	1,836	224	2,060
South Woodham Ferrers	106 535	2 28	108 563
CSAC	535 445	28 5	565 450
Cultural Events	-	-	-100
Hylands	528	- 14	- 542
Community Sport & Wellbeing	317	-11	306
	4,122	-93	4,029
Salary & Wages Total	4,122	-73	7,027
Agency Support	_	_	_
Riverside	-	-	-
Dovedale	-	-	-
South Woodham Ferrers	-	-	-
CSAC	-	-	-
Cultural Events	-	-	
Hylands	-	-	-
Community Sport & Wellbeing	-	-	-
Agency Total	-	-	-
Employees Total	4,122	-93	4,029
Other Expenditure	7,122	-75	4,017
Support	50	-50	-
Riverside	1,073	-120	953
Dovedale	68	11	79
South Woodham Ferrers	467	5	472
CSAC	327	-25	302
Cultural Events	-	-	-
Hylands	546	-40	506
Community Sport & Wellbeing	73	-5	68
Other Expenditure Total	2,604	-224	2,380
Total Expenditure	6,726	-317	6,409
Income	,		,
Support	-	-	-
Riverside	-2,478	-1,101	-3,579
Dovedale	-204	-9	-213
South Woodham Ferrers	-681	-13	-694
CSAC	-541	-18	-559
Cultural Events	-716	716	-
Hylands	-1,224	17	-1,207
Community Sport & Wellbeing	-205	87	-118
Income Total	-6,049	-321	-6,370
<u>Total Expenditure Summary</u> Support	405	-405	
Riverside	2,909	104	- 3,013
Dovedale	174	13	187
South Woodham Ferrers	1,002	33	1,035
		-20	752
CSAC	772	-20	
CSAC Cultural Events	772 -	-20	-
	772 - 1,074	-26	۔ 1,048
Cultural Events	-	-	۔ ۱,048 374
Cultural Events Hylands	۔ ۱,074	- -26	
Cultural Events Hylands Community Sport & Wellbeing	۔ ۱,074 390	- -26 -16	374

LEISURE SERVICES			
	2018/19	Variation	2019/20
	Original	from	Original
	Budget	Original	Budget
		budget to	
		19/20 Orig	
	<u>£'000</u>	<u>£'000</u>	<u>£'000</u>
Net Summary			
Support			
Income	-	-	-
Expenditure	405	-405	-
Net	405	-405	-
Riverside			
Income	-2,478	-1.101	-3,579
Expenditure	2,909	104	3,013
Net	431	-997	-566
Dovedale			
Income	-204	-9	-213
Expenditure	174	13	187
Net	-30	4	-26
South Woodham Ferrers			
Income	-681	-13	-694
Expenditure	1.002	33	1.035
Net	321	20	341
CSAC			
Income	-541	-18	-559
Expenditure	772	-20	752
Net	231	-38	193
Cultural Events			
Income	-716	716	
Expenditure	-	-	
Net	-716	716	
Hylands			
Income	-1,224	17	-1.207
Expenditure	1.074	-26	1,048
Net	-150	-9	-159
Community Sport & Wellbeing			
Income	-205	87	-118
Expenditure	390	-16	374
Net	185	71	256