

MASTER ACTION PLAN

| Group   | ID          | What?  | Action  |  | Where?                                | Priority Ranking | Cost                        |         |         | Benefit   | Potential Funding Source                       | Timing         |                   | Start Date      | Approx. Duration | Action Type    | Comments      | Responsibility         |  |   | Other Stakeholders | EU Related? | Review           |        | Location       |                    | Linkages                     |     |
|---|-------------|--|---|--|---------------------------------------|------------------|-----------------------------|---------|---------|---|--|----------------|-------------------|-----------------|------------------|----------------|---------------|------------------------|--|---|--------------------|-------------|------------------|--------|----------------|--------------------|------------------------------|-----|
|   |             |  | How?  |  |                                       |                  | Investigation / Feasibility | Capital | Other   |   |  | Timeframe      | Lead Organisation |                 |                  |                |               | LLFA Dept.             | Primary Support                                | Frequency                                       |                    |             | Next Review Date | CDA ID | Policy Area ID | Related Action ID? | Related Partners' Action ID? |     |
| Local Actions - General Flood Risk Management | 1           | Take forward actions set out in the SWMP with partners and other flood risk management authorities (if any)  | Continue to run a Flood Management Group with partners and liaise with CCC and others as necessary  |  | Study Area Wide                       | High             | -                           | -       | -       | Co-ordinated delivery of local flood risk management across the catchment                               | ECC, partners, CCC, others                     | Ongoing        | 2013              | Long            | FMA              |                | ECC and CCC   | FWM Team               | Steering Group, partners, CCC, others          | Environment Agency, Anglian Water, Network Rail | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
|   | 2           | Seek opportunities to integrate fluvial and surface water flood risk reduction measures  | Review and monitoring of policy implementation and in partnership with EA   |  | Study Area Wide                       | High             | -                           | -       | -       | Mid-long term reduction in flood risk and improvement in water quality                                  | Private developer                              | Ongoing        | 2013              | LDF Plan Period | Policy           |                | ECC and CCC   | FWM Team               | All other LLFA Departments and CCC Departments |   | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
|   | 3           | Look for opportunities to reduce flood risk to critical transport infrastructure whilst upgrading the existing drainage network in partnership with Anglian Water, Highways Authority and Network Rail   | Discussion with relevant officers of ECC & CCC  |  | Study Area Wide                       | High             | -                           | -       | -       | Refine understanding of risk to critical infrastructure. Prioritise localised drainage improvements     | Highways Authority, AW and Network Rail        | Medium         | 2013              | 1-2 years       | I / F / D, FMA   |                | ECC           | Highways               | Essex Highways and Anglian Water               | Anglian Water, Network Rail,                    | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
|   | 4           | Ensure current emergency response to catchment-wide surface water flooding is appropriate  | Liaise with Emergency Planning forum  |  | Study Area Wide                       | High             | -                           | -       | -       | Emergency response based on best available information  | ECC and CCC                                    | Short          | 2013              | 1 year          | I / F / D        |                | ECC and CCC   | Resilience Team        | Local Resilience Forum                         | Network Rail                                    | No                 | N/A         | N/A              | N/A    | N/A            | N/A                |                              |     |
|   | 5           | Determine extent of i) residential use of at-risk basements (if any), ii) groundwater boreholes and iii) geological conditions, and decide if a risk from flooding exists.   | No basements are identified in the EA NRD however this should be confirmed with local knowledge. If basements are identified then use predicted extent of 75year flood to enable determination.   |  | Study Area Wide                       | High             | -                           | -       | -       | Better understanding of scope of flooding impact, and improving identification of solutions and funding | ECC and CCC                                    | Medium         | 2013              | 1 year          | I / F / D        |                | ECC and CCC   | FWM Team               | Development Control                            | Local Residents, ECC                            | No                 | Annually    | 2014             | N/A    | N/A            | 20                 | N/A                          |     |
|   | 6           | Consider retrofitting flood resilience and resistance measures to areas at risk of flooding in local topographic low points and basement properties where there is a history (and likely future risk) of groundwater ingress   | No basements are identified in the EA NRD however this should be confirmed with local knowledge. If identified then impermeable membranes, additional drainage should be investigated. Determine risk of flooding in areas at topographic low points (i.e. does a pumping scheme assist in reducing risk) |  | Study Area Wide                       | Medium           | -                           | -       | -       | Reduction in the impact of flooding   | Property Level Flood Protection (Defra), FDGIA | Long           | 2013              | 10 years        | FMA              |                | ECC and CCC   | FWM Team               | Building Control                               | Local Residents, ECC                            | No                 | Annually    | 2014             | N/A    | N/A            | 20                 | N/A                          |     |
|   | 7           | Determine whether services (e.g. power, telecommunications) are resilient to surface water flooding  | Discuss the overall resilience of services with relevant companies  |  | Study Area Wide                       | Medium           | -                           | -       | -       | Community resilience to flooding  | Service providers                              | Medium         | 2013              | 3 year          | CP, FR           |                | ECC and CCC   | FWM Team               | Resilience Forum                               |   | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
|   | 8           | Installation of additional road gullies or alternative drainage systems to reduce standing water depth and duration  | As part of highways improvement programme include additional construction task of installing additional gullies or alternative drainage systems where feasible and required. Consultation with Anglian Water may be required.   |  | In relevant CDAs across the catchment | Medium           | -                           | -       | -       | Reduction in the probability of flooding  | ECC/CCC/Developer contributions / other?       | Medium         | 2013              | Ongoing         | FMA              |                | ECC           | FWM Team               | Anglian Water and ECC Highways                 | CCC   | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
|   | 9           | Determine areas within the catchment which are appropriate for retrofitting bioretention basins and carparking pods  | Desktop study to determine feasibility of incorporating these SUDs  |  | Study Area Wide                       | Medium           | -                           | -       | -       | Will assist in reducing runoff volumes and improving quality of water discharging to watercourses       | Developer contributions / other?               | Medium         | 2013              | 1-2 years       | I / F / D        |                | ECC           | FWM Team               |  | Environment Agency                              | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
| Policy  | 10          | Developments across the catchment to include at least one 'at source' SUDS measure, resulting in a net improvement in water quantity or quality discharging to sewer   | Development Control Review and Monitoring of policy implementation  |  | Study Area Wide                       | High             | -                           | -       | -       | Mid-long term reduction in flood risk and improvement in water quality                                  | Private developer                              | Ongoing        | 2013              | LDF Plan Period | Policy           |                | CCC           | Planning Strategy      |  | Environment Agency, ECC                         | No                 | Annually    | 214              | N/A    | N/A            | 11 and 14          | N/A                          |     |
|   | 11          | All developments across the catchment (excluding minor house extensions less than 50m <sup>2</sup> ) which relate to a net increase in impermeable area are to include at least one 'at source' SUDS measure (e.g. water butt, rainwater harvesting tank, bioretention planter box etc). This is to assist in reducing the peak volume of runoff discharging from the site   | Development Control Review and Monitoring of policy implementation  |  | Study Area Wide                       | High             | -                           | -       | -       | Mid-long term reduction in the probability of flooding  | Private developer                              | Ongoing        | 2013              | LDF Plan Period | Policy           |                | CCC           | Planning Strategy      | Environment Agency?                            | Environment Agency, ECC                         | No                 | Annually    | 2014             | N/A    | N/A            | 10, 13 & 14        | N/A                          |     |
|   | 12          | Proposed 'brownfield' redevelopments of more than one property or area greater than 0.1 hectare are required to reduce post-development runoff rates for events up to and including the 1 in 100 year return period event with an allowance for climate change (in line with NPPF and UKCIP guidance) to 50% of the existing site conditions. If this results in a discharge rate lower than the Greenfield conditions it is recommended that the Greenfield rates (calculated in accordance with IuH124 ) are used. | Development Control Review and Monitoring of policy implementation  |  | Study Area Wide                       | High             | -                           | -       | -       | Mid-long term reduction in the probability of flooding  | Private developer                              | Ongoing        | 2013              | LDF Plan Period | Policy           |                | CCC           | Planning Strategy      | Environment Agency?                            | Environment Agency, ECC                         | No                 | Annually    | 2014             | N/A    | N/A            | 10 and 12          | N/A                          |     |
|   | 13          | Developments located in Critical Drainage Areas (CDAs) and for redevelopments of more than one property or area greater than 0.1 hectare require a betterment to Greenfield runoff rates (calculated in accordance with IuH124). It is recommended that a SUDS treatment train is utilised to assist in this reduction.  | Development Control Review and Monitoring of policy implementation  |  | Study Area Wide                       | High             | -                           | -       | -       | Mid-long term reduction in the probability of flooding  | Borough and Private developer                  | Ongoing        | 2013              | LDF Plan Period | Policy           |                | CCC           | Planning Strategy      | Environment Agency                             | Environment Agency, ECC                         | No                 | Annually    | 2014             | N/A    | N/A            | 10 and 13          | N/A                          |     |
|   | 14          | Implement Policy relating to Best management practises in relation to Water Quality and a reduction in pollutant loads (investigate using the water quality computer software [MUSIC or similar])  | Development Control Review and Monitoring of policy implementation  |  | Study Area Wide                       | High             | -                           | -       | -       | Mid-long term reduction in the probability of flooding  | Borough and Private developer                  | Ongoing        | 2013              | LDF Plan Period | Policy           |                | CCC           | Development Control    | Environment Agency                             | Environment Agency, ECC                         | No                 | Annually    | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
|   | Maintenance | 15   | Ensure drainage systems are operating at capacity - maintenance of gullies  | Review existing gully clearance/ maintenance schedules and if necessary revise/prioritise CDAs |                                       | Study Area Wide  | High                        | -       | -       | -   | Flooding isn't exacerbated                     | Essex Highways | Ongoing           | 2013            | Long             | FMA            |               | Essex Highways         | Highways                                       | Street Cleansing                                | Anglian Water      | No          | Quarterly        | 2014   | N/A            | N/A                | N/A                          | N/A |
| 16  |             | Gully Cleaning - Improving 'Visibility' - Targeted based on risks identified in SWMP   | Clearly identify gullies prone to flooding (possibly painted yellow)  |  | CDA Specific                          | Medium           | -                           | -       | <£25k+  | Improved maintenance regimes. May promote residents and ground sweeping teams to maintain them          | Essex Highways                                 | Medium         | 1 year            | FMA             |                  | Essex Highways | Operations    | Transport and Highways | ECC  | No  |                    |             | All CDAs         |        |                |                    |                              |     |
| 17  |             | Gully Cleaning - Enforcement Powers - Targeted based on risks identified in SWMP   | Encourage gully cleansing contractors to use powers to enforce movement of parked cars to ensure all gullies are regularly cleared  |  | CDA Specific                          | Medium           | -                           | -       | <£25k   | Improved maintenance regimes  | Essex Highways                                 | Medium         | 1 year            | FMA             |                  | Essex Highways | Operations    | Transport and Highways | ECC  | No  |                    |             | All CDAs         |        |                |                    |                              |     |
| 18  |             | Gully Cleaning - Timing of Cleansing Rounds - Targeted based on risks identified in SWMP   | Coordinate timing of gully cleansing rounds to ensure that they do not coincide with school opening and closing times and other   |  | CDA Specific                          | High             | -                           | -       | <£25k   | Improved maintenance regimes  | Essex Highways                                 | Short          | 3 months          | FMA             |                  | Essex Highways | Operations    | Transport and Highways | ECC  | No  |                    |             | All CDAs         |        |                |                    |                              |     |
| 19  |             | Clear Blocked Gullies - Targeted based on risks identified in SWMP   | Focus attention on the maintenance of gully pots in the identified Critical Drainage Areas (CDAs) which are considered to be high risk  |  | CDA Specific                          | High             | -                           | -       | Unknown | Reduction in the probability of flooding  | Essex Highways                                 | Short          | 1 year            | FMA             |                  | Essex Highways | Operations    | Transport and Highways | ECC  | No  |                    |             | All CDAs         |        |                |                    |                              |     |
| 20  |             | Ensure drainage systems are operating at capacity - maintenance of Anglian Water sewers. Anglian Water to recommend SWMP findings to AMP programme, if flooding identified as drainage serviceability issue.   | May require mapping of existing drainage infrastructure. Review existing maintenance schedules and if necessary revise/prioritise CDAs  |  | Study Area Wide                       | High             | -                           | -       | -       | Flooding isn't exacerbated  | Anglian Water                                  | Ongoing        | 2013              | Long            | FMA              |                | Anglian Water | FWM Team               | ECC Highways and CCC                           | Anglian Water                                   | No                 | Quarterly   | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
| 21  |             | Maintain ditches and balancing ponds on Borough owned land   | Review existing maintenance schedules and if necessary revise/prioritise area of historic blockage (may require public consultation)  |  | Study Area Wide                       | High             | -                           | -       | -       | Flooding isn't exacerbated  | CCC  | Ongoing        | 2013              | Long            | FMA              |                | CCC           | FWM Team               | CCC  | Anglian Water and Environment Agency            | No                 | Quarterly   | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
| 22  |             | Create a clear policy for enforcement of maintenance on high risk ordinary watercourses / ditches by riparian owners   | Implement powers as allowed by FWMA for LLFAs   |  | Study Area Wide                       | High             | -                           | -       | -       | Flooding isn't exacerbated  | ECC  | Ongoing        | 2013              | Long            | FMA              |                | ECC           | FWM Team               | Environment Agency                             |   | No                 | Quarterly   | 2014             | N/A    | N/A            | N/A                | N/A                          |     |
| 23  |             | Review all natural assets to ensure the environmental integrity of the area(s) are not compromised by surface water runoff and any changes from development or flow regime   | Undertake monitoring of areas(water quality, debris, flora/ fauna, etc)   |  | Study Area Wide                       | High             | -                           | -       | -       | Maintain environmental benefits   | ECC and CCC                                    | Ongoing        | 2013              | Long            | FMA              |                | CCC/ECC       | FWM Team               | Environment Agency,                            |   | Yes                | Quarterly   | 2014             | N/A    | N/A            | N/A                | N/A                          |     |

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|----------------------------------|----|--|--|-----------------------------|------------------|-----------------------------|---------|-------|--|-------------------------------|-----------|------------|------------------|-------------|----------|-------------------|-------------------------------------|------------------------|-----------------------------------|-------------|-----------|------------------|----------|----------------|--------------------|------------------------------|
|                                  |    | What?  | How?   | Where?                      |                  | Investigation / Feasibility | Capital | Other |  |                               | Timeframe | Start Date | Approx. Duration |             |          |                   | LLFA Dept.                          | Primary Support        |                                   |             | Frequency | Next Review Date | CDA ID   | Policy Area ID | Related Action ID? | Related Partners' Action ID? |
| Local Actions - General CDA      | 24 | Proposed developments in urban areas at risk of flooding in Critical Drainage Areas (CDAs) to contribute to measures to reduce surface water flood risk in the CDA.  | Section 106, Community Infrastructure Levy, Development Control Policy   | Study Area Wide             | High             | -                           | -       | -     | Mid-long term reduction in the probability of flooding   | Private developer             | Ongoing   | 2013       | LDF Plan Period  | Policy      |          | CCC               | Development Control                 | Building Control       | Environment Agency, ECC           | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
|                                  | 25 | Seek to include SUDS retrofitting policies in Planning reform to enhance or replace conventional drainage systems in CDAs or elsewhere as opportunities arise  | Review and monitoring of policy implementation   | Study Area Wide             | Low              | -                           | -       | -     | Mid-long term reduction in flood risk and improvement in water quality   | Private developer             | Medium    | 2013       | LDF Plan Period  | Policy      |          | ECC and CCC       | Planning Strategy                   | Building Control       |                                   | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
|                                  | 26 | Use SWMP mapped outputs to require developers in areas at risk of flooding to demonstrate compliance with NPPF to ensure development will remain safe and will not increase risk to others, where necessary supported by more detailed integrated hydraulic modelling. | Development Control Policy   | Study Area Wide             | High             | -                           | -       | -     | Mid-long term reduction in the consequences of flooding  | Private developer             | Ongoing   | 2013       | LDF Plan Period  | Policy      |          | ECC/CCC           | Planning Strategy                   | Building Control       |                                   | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
|                                  | 27 | Ensure any development falling within a Strategic Growth Area (or rural/open space plots) are designed to limit runoff to low predevelopment Greenfield runoff rates.  | Development Control Policy   | All Strategic Growth Areas  | High             | -                           | -       | -     | Long term reduction in flood risk in the GA  | Private developer             | Ongoing   | 2013       | LDF Plan Period  | Policy      |          | CCC               | Planning Strategy                   |                        | Environment Agency, ECC           | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
|                                  | 28 | Investigate (confirm) whether flooding incidents have occurred in CDAs and other areas identified as being at risk of flooding (knocking) to update database   | Review flooding reports, then conduct survey of local residents (e.g. mail drop, door knocking) to update database   | CDA Specific                | Medium           | -                           | -       | -     | Validate model outputs, resident 'buy in'  | ECC and CCC                   | Short     | 2013       | 1 year           | I / F / D   |          | CCC               | FWM Team                            | Local Resilience Forum | Local Residents ECC               | No          | N/A       | N/A              | N/A      | N/A            | N/A                | N/A                          |
|                                  | 29 | Monitor flood risk related problems and manage future development to minimise impact on flood risk   | Development control policy and monitoring of flood risk incident register  | CDA Specific                | Low / Medium     | -                           | -       | -     | Proactive management of potential flood risk in areas of higher risk probability   | ECC and CCC                   | Ongoing   | 2013       | Ongoing          | FMA         |          | CCC               | FWM Team                            | ECC Highways           | ECC                               | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
|                                  | 30 | Carry out more detailed studies including further investigation of the technical issues and consultation with local stakeholders   | Site investigations and modelling  | CDA Specific                | High             | -                           | -       | -     | Refine understanding in flood risk within the Borough  | ECC and CCC                   | Short     | 2013       | 5 years          | I / F / D   |          | ECC               | FWM Team                            | Highways and CCC       | Environment Agency, Anglian Water | No          | N/A       | N/A              | N/A      | N/A            | 29                 | N/A                          |
|                                  | 31 | Work proactively to monitor the condition of ordinary watercourses and associated culverts   | Assess condition of ordinary watercourses  | Study Area Wide             | High             | -                           | -       | -     | Understanding of culvert condition and associated potential collapse risk  | ECC/CCC                       | Ongoing   | 2013       | Ongoing          | FMA         |          | ECC/CCC           | FWM Team                            | EA                     | Local Residents                   | No          | Monthly   | 2014             | N/A      | N/A            | 27                 | N/A                          |
|                                  | 32 | Work proactively with the EA to monitor the condition of Main Rivers, culverts and Defences  | Share condition assessment information and jointly review other information as it becomes available  | Study Area Wide             | High             | -                           | -       | -     | Understanding of standard of defences  | EA / ECC / CCC                | Ongoing   | 2013       | Ongoing          | FMA         |          | EA                |                                     | ECC                    | Local Residents                   | No          | Monthly   | 2014             | N/A      | N/A            | 26                 | N/A                          |
|                                  | 33 | Engage Essex Highways to monitor any future flooding and assess the associated risk on all Major Roads   | Maintain regular contact with relevant parties to share flood risk information   | Study Area Wide             | High             | -                           | -       | -     | Understanding of local flood risk and potential impacts  | Essex Highways                | Ongoing   | 2013       | Ongoing          | FMA         |          | ECC               | Highways                            | Essex Highways         |                                   | No          | Quarterly | 2014             | N/A      | N/A            | 32                 | N/A                          |
| Local Actions - depth >0.5m      | 34 | Undertake a detailed feasibility study to confirm significant level of flood risk predicted by SWMP study and use as justification for possible FDGIA funding  | Engage consultant to complete detailed study and work with EA to investigate FDGIA opportunities   | Study Area Wide             | High             | £40k                        | TBC     | TBC   | Improved understanding of flood mechanisms and potential funding opportunities for mitigation solutions                          | FDGIA / ECC / EA              | Short     | 2013       | 4 months         | FMA         |          | ECC               | FWM Team                            | EA and CCC             | Anglian Water, Local Residents    | No          | 6months   | Mid 2014         | N/A      | N/A            | 25                 | N/A                          |
|                                  | 35 | Investigate large areas of deep (>0.5m) flooding - unless there is evidence to suggest that the risk has been mitigated, for example by high capacity drainage or pumping infrastructure   | Site investigations and modelling  | Areas with ponding >0.5m    | High             | -                           | -       | -     | Refine understanding in high impact areas  | ECC and CCC                   | Short     | 2013       | 5 years          | I / F / D   |          | ECC               | FWM Team                            | CCC                    | Environment Agency, Anglian Water | No          | N/A       | N/A              | N/A      | N/A            | N/A                | N/A                          |
|                                  | 36 | Work with Anglian Water to mitigate the water quality impacts related to sewer surcharges  | Joint investigation of mitigation solutions that have multiple benefits  | Study Area Wide             | High             | £15k                        | TBC     | TBC   | Partnership working with others to achieve multiple benefits for local flood risk mitigation and river water quality improvement | ECC / EA / Anglian Water / EU | Short     | 2013       | 4months          | FMA         |          | ECC               | FWM Team                            | EA and CCC             | Anglian Water                     | No          | Quarterly | 2014             | N/A      | N/A            | N/A                | N/A                          |
| Road / Underpass Risk Assessment | 37 | Carry out a flood risk assessment for roads highlighted to flood during extreme events e.g. major roads (A Roads) and determine if any contingency plans are required  | This should include ascertaining the standard of protection currently provided and, if necessary, carrying out further investigation/ modelling to improve the level of understanding. Establish need for more detailed analysis and/or higher standard of protection. | Study Area Wide             | Low              | -                           | -       | -     | Refine understanding of flood risk on key routes   | ECC/CCC                       | Medium    | 2013       | 6 months         | I / F / D   |          | ECC/CCC           | N/A                                 | Essex Highways         |                                   | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
|                                  | 38 | Carry out a flood risk assessment for pedestrian underpasses and provide signage for those at risk of flooding.  | Review of topography and model results to determine risk to users  | Study Area Wide             | Low              | -                           | -       | -     | Refine understanding of flood risk in pedestrian underpass   | ECC/CCC                       | Medium    | 2013       | 6 months         | I / F / D   |          | ECC/CCC           | N/A                                 | Essex Highways         |                                   | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |
| Rail Assessment                  | 39 | Carry out a flood risk assessment of the flood risk to the Network Rail infrastructure within Chelmsford to confirm risk   | In collaboration with Network Rail and assessment of the existing procedures and flood risk infrastructure should be   | Network Rail infrastructure | Medium / High    | £10k                        |         |       | Refine understanding of flood risk to rail infrastructure  | Network Rail                  | Medium    | 2013       | 6 months         | I / F / D   |          | Network Rail      | Emergency Planning / drainage teams | CCC                    | Environment Agency and ECC        | No          | Annually  | 2014             | N/A      | N/A            | N/A                | N/A                          |