



## **REVENUE BUDGET 2019/20**

**BUDGET BOOK**  
**ORIGINAL 2019/20**

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**OVERALL COUNCIL TAX COMPARISON 2018/19 and 2019/20**

	<u>Band D</u> <u>Equivalent</u> <u>2018/19</u> £.p	<u>Band D</u> <u>Equivalent</u> <u>2019/20</u> £.p	<u>Increase/</u> <u>(Decrease)</u> £.p
Chelmsford City Council	189.09	194.02	4.93
Parish (average)	37.57	38.09	0.52
Essex County Council	1,221.75	1,270.44	48.69
Essex Fire Authority	70.38	72.45	2.07
Police & Crime Commissioner for Essex	169.02	192.96	23.94
<b>TOTAL COUNCIL TAX</b>	<u><u>1,687.81</u></u>	<u><u>1,767.96</u></u>	<u><u>80.15</u></u>

**CHARGES TO PARISH AND TOWN COUNCIL AREAS**

PARISH/ TOWN COUNCIL	2018/19								2019/20							
	←-- PARISH PRECEPTS -->			←-- BAND D EQUIVALENTS -->					←-- PARISH PRECEPTS -->			←-- BAND D EQUIVALENTS -->				
	Precept Request	Rounding to ninths	Rounded Precept	CCC charge (excl Special Expenses)	Special Expenses	Total CCC charge	Net Parish Precept	Total Charge to Parishes	Precept Request	Rounding to ninths	Rounded Precept	CCC charge (excl Special Expenses)	Special Expenses	Total CCC charge	Net Parish Precept	Total Charge to Parishes
(1) £	(2) £	(3) £	(4) £	(5) £	(6) £	(7) £	(8) £	(1) £	(2) £	(3) £	(4) £	(5) £	(6) £	(7) £	(8) £	
Great Baddow	410,200	-113	410,087	160.83	12.69	173.52	75.69	249.21	421,417	181	421,598	165.69	13.41	179.10	77.94	257.04
Little Baddow	43,410	-27	43,383	160.83	13.95	174.78	50.67	225.45	44,712	21	44,733	165.69	13.77	179.46	51.57	231.03
Boreham	86,263	-7	86,256	160.83	11.25	172.08	67.95	240.03	88,725	6	88,731	165.69	11.70	177.39	68.40	245.79
Broomfield	117,837	-38	117,799	160.83	16.92	177.75	55.44	233.19	131,014	-47	130,967	165.69	16.38	182.07	55.44	237.51
Chignal	6,680	5	6,685	160.83	14.40	175.23	29.61	204.84	7,385	8	7,393	165.69	14.31	180.00	32.22	212.22
Danbury	205,252	1	205,253	160.83	5.58	166.41	85.50	251.91	205,156	104	205,260	165.69	5.94	171.63	85.05	256.68
Galleywood	100,287	49	100,336	160.83	23.94	184.77	47.79	232.56	103,401	-42	103,359	165.69	24.39	190.08	49.23	239.31
Good Easter	7,100	2	7,102	160.83	4.14	164.97	40.50	205.47	9,544	1	9,545	165.69	4.50	170.19	55.35	225.54
East Hanningfield	33,820	-16	33,804	160.83	10.71	171.54	69.30	240.84	34,835	-18	34,817	165.69	11.16	176.85	71.10	247.95
South Hanningfield	84,152	43	84,195	160.83	3.96	164.79	71.82	236.61	84,152	-15	84,137	165.69	4.23	169.92	71.28	241.20
West Hanningfield	16,835	-1	16,834	160.83	16.38	177.21	36.63	213.84	23,300	-10	23,290	165.69	16.65	182.34	50.67	233.01
Highwood	25,515	1	25,516	160.83	12.69	173.52	79.38	252.90	25,515	1	25,516	165.69	12.69	178.38	80.55	258.93
Great & Little Leighs *	30,000	-37	29,963	160.83	29.07	189.90	28.98	218.88	30,000	40	30,040	165.69	26.91	192.60	28.26	220.86
Margaretting	12,422	-2	12,420	160.83	14.94	175.77	32.40	208.17	12,420	-6	12,414	165.69	15.21	180.90	32.76	213.66
Mashbury	0	0	0	160.83	10.17	171.00	0.00	171.00	0	0	0	165.69	9.99	175.68	0.00	175.68
Pleshey	7,480	-4	7,476	160.83	19.62	180.45	55.26	235.71	7,506	3	7,509	165.69	19.44	185.13	54.45	239.58
Rettendon	35,000	12	35,012	160.83	12.78	173.61	47.25	220.86	36,144	25	36,169	165.69	12.87	178.56	47.25	225.81
Roxwell	15,000	10	15,010	160.83	1.35	162.18	33.21	195.39	15,000	17	15,017	165.69	1.53	167.22	32.40	199.62
Runwell	79,416	-40	79,376	160.83	2.79	163.62	51.39	215.01	89,538	42	89,580	165.69	2.97	168.66	53.55	222.21
Sandon	31,150	12	31,162	160.83	26.19	187.02	43.02	230.04	31,933	-29	31,904	165.69	26.37	192.06	44.28	236.34
Springfield	384,191	44	384,235	160.83	36.45	197.28	51.57	248.85	383,146	-149	382,997	165.69	36.00	201.69	50.31	252.00
Stock	42,840	30	42,870	160.83	12.96	173.79	36.27	210.06	43,696	-5	43,691	165.69	12.96	178.65	37.26	215.91
Great Waltham	44,880	-5	44,875	160.83	15.66	176.49	48.51	225.00	46,000	-18	45,982	165.69	15.93	181.62	50.22	231.84
Little Waltham	30,181	16	30,197	160.83	18.45	179.28	48.78	228.06	35,714	-3	35,711	165.69	18.36	184.05	54.81	238.86
South Woodham Ferrers	420,476	155	420,631	160.83	29.34	190.17	69.66	259.83	428,885	-215	428,670	165.69	29.43	195.12	70.92	266.04
Woodham Ferrers & Bicknacre	69,860	-29	69,831	160.83	3.96	164.79	57.69	222.48	74,610	38	74,648	165.69	4.14	169.83	61.29	231.12
Writtle	120,500	54	120,554	160.83	10.71	171.54	61.20	232.74	126,115	-19	126,096	165.69	11.25	176.94	63.27	240.21
Town Centre (non-Parished area)				160.83	43.38	204.21	0.00	204.21				165.69	43.47	209.16	0.00	209.16
<b>TOTALS</b>	<b>2,460,747</b>	<b>112</b>	<b>2,460,859</b>						<b>2,539,863</b>	<b>-89</b>	<b>2,539,774</b>					
<b>AVERAGE</b>						<b>189.09</b>	<b>37.57</b>	<b>226.66</b>				<b>194.02</b>	<b>38.09</b>	<b>232.11</b>		

**NOTES**

- (1) The total amount that the Parish/ Town Council intend to spend in the year.
- (2) An adjustment to make the Parish/Town precept divisible by 9 for Council Tax charging purposes.
- (3) The rounded Parish/ Town Council precept that is charged to the parishioners of the Parish.
- (4) The net Parish/ Town Council precept expressed as a charge to the average parish Band D property.
- (5) The actual amount spent on Special Expense items by the City Council in individual Parish/ Town Council areas, expressed as a charge on the average Band D property.
- (6) The total charge in individual Parish/ Town Council areas for Parish/ Town Council expenditure (the Parish/ Town Council precept), and Special Expense items, expressed as a charge on the average Band D property.

**CHELMSFORD CITY COUNCIL - COUNCIL TAXES 2019/20 - AT TAXPAYER LEVEL**

Parish of:	VALUATION BANDS							
	A	B	C	D	E	F	G	H
	£	£	£	£	£	£	£	£
GREAT BADDOW	1,195.26	1,394.47	1,593.68	1,792.89	2,191.31	2,589.73	2,988.15	3,585.78
LITTLE BADDOW	1,177.92	1,374.24	1,570.56	1,766.88	2,159.52	2,552.16	2,944.80	3,533.76
BOREHAM	1,187.76	1,385.72	1,583.68	1,781.64	2,177.56	2,573.48	2,969.40	3,563.28
BROOMFIELD	1,182.24	1,379.28	1,576.32	1,773.36	2,167.44	2,561.52	2,955.60	3,546.72
CHIGNAL	1,165.38	1,359.61	1,553.84	1,748.07	2,136.53	2,524.99	2,913.45	3,496.14
DANBURY	1,195.02	1,394.19	1,593.36	1,792.53	2,190.87	2,589.21	2,987.55	3,585.06
GALLEYWOOD	1,183.44	1,380.68	1,577.92	1,775.16	2,169.64	2,564.12	2,958.60	3,550.32
GOOD EASTER	1,174.26	1,369.97	1,565.68	1,761.39	2,152.81	2,544.23	2,935.65	3,522.78
EAST HANNINGFIELD	1,189.20	1,387.40	1,585.60	1,783.80	2,180.20	2,576.60	2,973.00	3,567.60
SOUTH HANNINGFIELD	1,184.70	1,382.15	1,579.60	1,777.05	2,171.95	2,566.85	2,961.75	3,554.10
WEST HANNINGFIELD	1,179.24	1,375.78	1,572.32	1,768.86	2,161.94	2,555.02	2,948.10	3,537.72
HIGHWOOD	1,196.52	1,395.94	1,595.36	1,794.78	2,193.62	2,592.46	2,991.30	3,589.56
GT. & LITTLE LEIGHS	1,171.14	1,366.33	1,561.52	1,756.71	2,147.09	2,537.47	2,927.85	3,513.42
MARGARETTING	1,166.34	1,360.73	1,555.12	1,749.51	2,138.29	2,527.07	2,915.85	3,499.02
MASHBURY	1,141.02	1,331.19	1,521.36	1,711.53	2,091.87	2,472.21	2,852.55	3,423.06
PLESHEY	1,183.62	1,380.89	1,578.16	1,775.43	2,169.97	2,564.51	2,959.05	3,550.86
RETTENDON	1,174.44	1,370.18	1,565.92	1,761.66	2,153.14	2,544.62	2,936.10	3,523.32
ROXWELL	1,156.98	1,349.81	1,542.64	1,735.47	2,121.13	2,506.79	2,892.45	3,470.94
RUNWELL	1,172.04	1,367.38	1,562.72	1,758.06	2,148.74	2,539.42	2,930.10	3,516.12
SANDON	1,181.46	1,378.37	1,575.28	1,772.19	2,166.01	2,559.83	2,953.65	3,544.38
SPRINGFIELD	1,191.90	1,390.55	1,589.20	1,787.85	2,185.15	2,582.45	2,979.75	3,575.70
STOCK	1,167.84	1,362.48	1,557.12	1,751.76	2,141.04	2,530.32	2,919.60	3,503.52
GT. WALTHAM	1,178.46	1,374.87	1,571.28	1,767.69	2,160.51	2,553.33	2,946.15	3,535.38
LT. WALTHAM	1,183.14	1,380.33	1,577.52	1,774.71	2,169.09	2,563.47	2,957.85	3,549.42
SOUTH WOODHAM FERRERS	1,201.26	1,401.47	1,601.68	1,801.89	2,202.31	2,602.73	3,003.15	3,603.78
WOODHAM FERRERS & BICKNACR	1,177.98	1,374.31	1,570.64	1,766.97	2,159.63	2,552.29	2,944.95	3,533.94
WRITTLE	1,184.04	1,381.38	1,578.72	1,776.06	2,170.74	2,565.42	2,960.10	3,552.12
special expense area of								
TOWN CENTRE (non Parished area)	1,163.34	1,357.23	1,551.12	1,745.01	2,132.79	2,520.57	2,908.35	3,490.02

Revenue Reserves								
Description		Projection 2018/19	Original 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Purpose & Delegation
		£000	£000	£000	£000	£000	£000	
<b>Summary of Earmarked Reserves - To Support Future Revenue Expenditure</b>								
	1st April	6,611	6,157	8,387	5,298	6,522	7,878	A range of reserves for specific purposes eg Insurance claims
	Transfers out	-2,180	-918	-4,488	-175	-43	-4,358	
	Transfers In	1,726	3,148	1,399	1,399	1,399	1,399	
	31st March	6,157	8,387	5,298	6,522	7,878	4,919	
<b>Summary of Earmarked Revenue Reserves- to Support Capital Expenditure</b>								
	1st April	11,772	0	0	0	0	0	Funding from New Homes Bonus and other one off income
	Transfers out	-16,475	-5,749	-5,113	-3,881	-3,198	-3,348	Additionally the Council makes contributions to reserves to fund ongoing equipment
	Transfers In	4,703	5,749	5,113	3,881	3,198	3,348	
	31st March	0	0	0	0	0	0	
<b>General Fund Balance</b>								
	1st April	4,734	5,105	3,090	3,090	3,090	3,090	These are uncommitted working balances to meet the unforeseen needs of the Council.
	Transfer	0	-1,500	0	0	0	0	
	Expenditure	-30	-515					
	Transfers In	401	0	0	0	0	0	
	31st March	5,105	3,090	3,090	3,090	3,090	3,090	
<b>Total Chelmsford City Council Reserves (available to fund expenditure)</b>								
	1st April	23,117	11,262	11,477	8,388	9,612	10,968	
	Transfers out	-18,685	-8,682	-9,601	-4,056	-3,241	-7,706	
	Transfers In	6,830	8,897	6,512	5,280	4,597	4,747	
	31st March	11,262	11,477	8,388	9,612	10,968	8,009	

		Projection	Forecast	Forecast	Forecast	Forecast	Forecast	Purpose &
Description		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	Delegation
		£000	£000	£000	£000	£000	£000	
<b>Earmarked Reserves - To Support Future Revenue Expenditure</b>								
Carry Forwards	1st April	515	142	0	0	0	0	<u>Purpose</u>
	Transfers out	-373	-142					These are working balances arising from the carry forward policy, set out in financial regulations
	Transfers In							<u>Delegation</u>
	31st March	142	0	0	0	0	0	Relevant Director & Cabinet member
Contingency & Equalisation	1st April	3,339	3,491	3,042	3,042	3,042	3,042	<u>Purpose</u>
	Transfers out	-175	-467					To cover temporary income and expenditure fluctuations (including Business Rates )
	Transfers In	327	18					<u>Delegation</u>
	31st March	3,491	3,042	3,042	3,042	3,042	3,042	Cabinet
Cultural Support 'Fund'	1st April	160	160	160	160	160	160	<u>Purpose</u>
	Transfers out							To contribute to Cultural Services costs
	Transfers In							<u>Delegation</u>
	31st March	160	160	160	160	160	160	Relevant Director & Cabinet member
Digital Strategy Reserve	1st April	652	22	0	0	0	0	<u>Purpose</u>
	Transfers out	-630	-22					Support Digital Programme
	Transfers In							<u>Delegation</u>
	31st March	22	0	0	0	0	0	Relevant Director & Cabinet member
Hylands House Reserve	1st April	10	10	10	10	10	10	<u>Purpose</u>
	Transfers out							To contribute to Hylands House and Estate costs
	Transfers In							<u>Delegation</u>
	31st March	10	10	10	10	10	10	Relevant Director & Cabinet member
Growth Fund	1st April	97	97	97	97	97	97	<u>Purpose</u>
	Transfers out							
	Transfers In							<u>Delegation</u>
	31st March	97	97	97	97	97	97	Relevant Director & Cabinet member

		Projection	Forecast	Forecast	Forecast	Forecast	Forecast	Purpose &
Description		2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	Delegation
		£000	£000	£000	£000	£000	£000	
Insurance 'Fund'	1st April	941	711	912	912	912	912	<u>Purpose</u>
	Transfers out	-230	-30					To meet losses and policy excesses where more appropriate
	Transfers In		231					to insure internally than externally.
	31st March	711	912	912	912	912	912	<u>Delegation</u>
								Director of Financial Services in Consultation with Cabinet Member for Finance
Pension	1st April	137	1,236	3,635	676	2,075	3,474	<u>Purpose</u>
Cost Reserve	Transfers out	-300		-4,358			-4,358	To support the financing of the annual deficiency payments on the pension fund
	Transfers In	1,399	2,399	1,399	1,399	1,399	1,399	To fund one off staff costs e.g. flexible retirements, redundancy.
	31st March	1,236	3,635	676	2,075	3,474	515	<u>Delegation</u>
								Chief Executive, Director of Corporate Services for one off staff costs.
Local Development	1st April	577	105	348	218	43	0	<u>Purpose</u>
Framework	Transfers out	-472	-257	-130	-175	-43		To meet expenditure on the LDF
	Transfers In		500					<u>Delegation</u>
	31st March	105	348	218	43	0	0	Relevant Director & Cabinet member
Park and Ride	1st April	183	183	183	183	183	183	<u>Purpose</u>
	Transfers out							Contingency to smooth Park and Ride costs
	Transfers In							<u>Delegation</u>
	31st March	183	183	183	183	183	183	Relevant Director & Cabinet member
<b>Total Earmarked</b>								
Reserves for Revenue Purposes	1st April	6,611	6,157	8,387	5,298	6,522	7,878	
	Transfers out	-2,180	-918	-4,488	-175	-43	-4,358	
	Transfers In	1,726	3,148	1,399	1,399	1,399	1,399	
	31st March	6,157	8,387	5,298	6,522	7,878	4,919	



Description		Projection 2018/19	Forecast 2019/20	Forecast 2020/21	Forecast 2021/22	Forecast 2022/23	Forecast 2023/24	Purpose & Delegation
		£000	£000	£000	£000	£000	£000	
<b>Earmarked Revenue Reserves- to Support Capital Expenditure</b>								
Asset Replacement Reserve	1st April	2,994	0	0	0	0	0	<u>Purpose</u>
	Transfers out	-4,718	-1,723	-1,873	-2,023	-2,173	-2,323	These are funds from revenue set aside to finance capital expenditure
	Transfers In	1,724	1,723	1,873	2,023	2,173	2,323	and one off revenue costs of capital schemes
	31st March	0	0	0	0	0	0	<u>Delegation</u>
								Director of Financial Services in Consultation with Cabinet Member for Finance
Chelmsford Development Fund	1st April	8,778	0	0	0	0	0	<u>Purpose</u>
	Expenditure	-11,757	-4,026	-3,240	-1,858	-1,025	-1,025	To support the ongoing development of the Chelmsford City area. New
	Transfers In	2,979	4,026	3,240	1,858	1,025	1,025	Homes Bonus plus other expected one off income will be added to the reserve
	31st March	0	0	0	0	0	0	<u>Delegation</u>
								Cabinet Decision
Revenue Reserves to Fund Capital Expenditure	1st April	11,772	0	0	0	0	0	
	Transfers out	-16,475	-5,749	-5,113	-3,881	-3,198	-3,348	
	Transfers In	4,703	5,749	5,113	3,881	3,198	3,348	
	31st March	0	0	0	0	0	0	
<b>General Fund Balance</b>								<u>Purpose</u>
	1st April	4,734	5,105	3,090	3,090	3,090	3,090	These are uncommitted working balances to meet the unforeseen needs
	Transfer	0	-1,500					of the Council.
	Expenditure	-30	-515					
	Transfers In	401						<u>Delegation</u>
	31st March	5,105	3,090	3,090	3,090	3,090	3,090	Normal Supplementary estimate rules (within constitution)
<b>BUSINESS RATE RETENTION SCHEME (these funds are <u>not</u> available for Chelmsford City Council Expenditure)</b>								
	1st April	37	191	2,839	2,839	2,839	2,839	<u>Purpose</u>
	Transfers out		-37					To meet one off costs arising from Business Rate Retention scheme
	Transfers In	154	2,685					<u>Delegation</u>
	31st March	191	2,839	2,839	2,839	2,839	2,839	To be used by Director of Finance as part of the annual closure of the Business Rate account

<u>Variations 2019/20 compared to Original 2018/19 Budget &amp; Financial Forecast</u>	Forecast Variances (year on Year)					
	MTFS	Original				
	2019/20 £000's	2018/19) £000's	2020/21 £000's	2021/22 £000's	2022/23 £000's	2023/24 £000's
<b>Year on Year Ongoing Changes in Budget +cost/-gains</b>						
<b>Ongoing Net Changes in Reserves</b>						
Asset Replacement Reserve Contributions			150	150	150	150
Cease transfer from contingency (interest rates increase)			175			
<b>Changes from Central Government and Local Taxes</b>						
Government Settlement Funding Change	909	-75	450	450		
Business Rate Section 31 Grant	-34	-34				
Business Rate Retention	-500	-176				
New Homes Bonus remove support to ongoing revenue expenditure		176				
<b>Cost Inflation &amp; Pay</b>						
NDR Inflation & Valuation Changes	156	111	50	50	50	50
Energy Inflation & Useage Change	75	12	50	50	50	50
Pay Changes	656	856	620	630	640	650
<b>Income</b>						
Commercial Property Rent	187	-470	-90			
Flexible Homelessness Grant		-246				
Income Inflation	-282	-267	-420	-430	-435	-445
Cemetery Income		-55				
Planning Income & Local Land Charges	212	-12		100		
Council Tax Discount sharing agreement		210	50	50	50	50
Interest	-13	-3	-233			
Hylands Festival Income (ongoing impact)	360	470				
Special Events		111				
VAT savings - was considered one off but extends into 2019/20	100					
<b>Savings, Efficiencies and Adverse variances</b>						
Review of Hylands Stables Visitor Centre		-35				
Staffing changes	-88	17				
Card charges - renegotiation		-50				
Discretionary Housing Payments		-198				
Housing Benefits		195				
<b>Service Improvements</b>						
Housing Service Review -budget saving	-81	-60				
Riverside Redevelopment -Revenue Improvement	-485	-505				
Riverside Redevelopment-part year impact Revenue Improvement		55	-55			
Car Park Reduced Spaces at Riverside	180	147				
New Leisure System and Mobile Devices	49	69				
Enterprise Resource Planner - Financial Module			50			
Waste and Recycling - implications of growth	50	50	50	50	50	50
General Data Protection Regulation		10				
Minimum Revenue Provision		200	-200			
Other	48	46	-20			
Tax Increase		-329				
Taxbase growth	-151	-220	-150	-150	-150	-150
<b>Budget +Shortfall/-surplus</b>	<b>1,348</b>	<b>0</b>	<b>477</b>	<b>950</b>	<b>405</b>	<b>405</b>
<b>Cumulative</b>			<b>477</b>	<b>1,427</b>	<b>1,832</b>	<b>2,237</b>

## SUBJECTIVE ANALYSIS OF GENERAL FUND

2017/18 Actual £000's		2018/19 Original £000's	2019/20 Estimate £000's
<b>EXPENDITURE</b>			
35,856	Employees - Salaries	30,927	32,526
375	- Other	275	246
6,272	Premises	6,194	6,508
5,170	Supplies and Services	5,284	4,929
2,300	Transport and Plant	2,186	2,234
7,944	Third Party Payments	7,729	6,876
47,563	Benefit Payments	47,103	44,245
I	Miscellaneous	83	252
<b>105,480</b>	<b>TOTAL CONTROL EXPENDITURE</b>	<b>99,781</b>	<b>97,815</b>
<b>INCOME</b>			
-46,582	Government Grants	-45,426	-43,851
-6,613	Other Grants and Reimbursements	-6,493	-6,110
-1,380	Sales	-1,530	-1,222
-20,089	Fees and Charges	-20,426	-21,722
-9,133	Rents	-9,794	-9,015
-523	Other	-588	-536
<b>-84,320</b>	<b>TOTAL CONTROL INCOME</b>	<b>-84,257</b>	<b>-82,455</b>
<b>21,160</b>	<b>NET CONTROL EXPENDITURE</b>	<b>15,524</b>	<b>15,360</b>
<b>INTERNAL RECHARGES</b>			
22,329	Service Management and Overheads	21,842	23,929
-22,517	Recharges	-22,004	-24,081
<b>-188</b>		<b>-162</b>	<b>-152</b>
<b>20,972</b>	<b>SERVICE EXPENDITURE</b>	<b>15,362</b>	<b>15,208</b>
<b>OTHER ITEMS</b>			
-707	Interest Receivable	-539	-542
196	Interest Payable & MRP	-	200
-	Exceptional Items (VAT)	-	-
-2,905	Business Rate Retention Adjustment	-1,169	-3,266
435	Direct Revenue Financing of Capital	14,217	5,749
-2,733	New Homes Bonus & Other Govt Grants	-3,156	-3,815
<b>-5,714</b>		<b>9,353</b>	<b>-1,674</b>
<b>USE OF RESERVES AND BALANCES</b>			
-424	Contributions - from / to Earmarked Reserves	-8,806	3,541
-	Contributions - from / to Carry Forwards	-114	-164
851	Contributions - from / to General Fund Balance	75	-515
<b>427</b>		<b>-8,845</b>	<b>2,862</b>
<b>15,685</b>	<b>BUDGET REQUIREMENT</b>	<b>15,869</b>	<b>16,396</b>
<b>LESS GOVERNMENT SUPPORT</b>			
-3,183	Parish Grant	-	-
-	Sec 31 Grant for Business Rates	-	-
-98	RSG	-68	-109
-387	NNDR Levy Surplus	-	-
-	Collection Fund (Surplus) / Deficit	-	-51
-184		-139	54
<b>11,833</b>	<b>CALL ON COLLECTION FUND</b>	<b>12,384</b>	<b>12,936</b>

<b>Service Budgets 2019/20</b>			
	2018/19 Original Budget £'000	Variations £'000	2019/20 Original Budget £'000
<b>Chief Executive</b>	272	33	305
<b>Corporate Management &amp; DRM</b>	-460	452	-8
<b>Corporate Services</b>			
Corporate Services	6,876	334	7,210
Theatres & Special Events	192	181	373
Museums & Cultural Partnership	637	66	703
<b>Financial Services</b>			
Financial Services(HB, Revenues,Property and Financial Support Services)	-1,201	-621	-1,822
Strategic Housing	1,177	334	1,511
<b>Sustainable Communities</b>			
Planning & Building Control Services	1,496	76	1,572
Parking Services	-4,939	-27	-4,966
<b>Public Places</b>			
Parks & Cemetery Services	1,366	-18	1,348
Recycling & Waste Services	4,988	166	5,154
Public Health & Protection Services	1,627	14	1,641
Building Services	1,879	79	1,958
Leisure Services	677	-638	39
<b>Controllable Service Expenditure</b>	<b>14,587</b>	<b>431</b>	<b>15,018</b>
<b>Other General Fund Items</b>			
-Temporary Accommodation (Subsidy Loss)	1,252	-577	675
- Other budgets	-481	-7	-488
- Interest Income	-539	-3	-542
- Minium Revenue Provision		200	200
- Revenue Funding of Capital	14,217	-8,468	5,749
- Other Grants (New Homes Bonus)	-3,156	-659	-3,815
- Business Rate Retention Scheme	-1,169	-2,097	-3,266
- Use of Carry Forward Reserves	-114	-50	-164
<b>Earmarked Reserves</b>			
- Business Rates Retention Scheme Reserve	843	1,805	2,648
- Contributions to / -use of Other Earmarked reserves	-9,648	10,543	895
<b>Net Expenditure</b>	<b>15,792</b>	<b>1,118</b>	<b>16,910</b>
Contribution to / -from Balances	76	-591	-515
<b>Budget Requirement</b>	<b>15,868</b>	<b>527</b>	<b>16,395</b>
Baseline Retained Business Rates	-3,278	-75	-3,353
Business Rate Section 31 Grant & Levy Grant	-68	-92	-160
Council Tax -Surplus/+deficit	-138	192	54
Income from Council Tax	<b>12,384</b>	<b>552</b>	<b>12,936</b>
	2018/19 Original Budget £'000	Variations £'000	2019/20 Original Budget £'000
Business Rates Retention Memorandum			
<b>Business Rates Retention Scheme Income</b>	<b>1,169</b>	<b>2,097</b>	<b>3,266</b>
<u>Use of Business Rate Retention Income</u>			
Contingency Reserve	326	-326	0
Chelmsford Development Reserve		211	211
Insurance Reserve		231	231
Business Rates Retention Reserve	843	1,805	2,648
Support Expenditure	0	176	176
	<b>1,169</b>	<b>2,097</b>	<b>3,266</b>

<b>CHIEF EXECUTIVE</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig £'000	2019/20 Original Budget £'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Support Services	241	32	273
<b>Salary &amp; Wages Total</b>	<b>241</b>	<b>32</b>	<b>273</b>
<b>Agency</b>			
Support Services	-	-	-
<b>Agency Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employees Total</b>	<b>241</b>	<b>32</b>	<b>273</b>
<b>Other Expenditure</b>			
Support Services	31	1	32
<b>Other Expenditure Total</b>	<b>31</b>	<b>1</b>	<b>32</b>
<b>Total Expenditure</b>	<b>272</b>	<b>33</b>	<b>305</b>
<b>Income</b>			
Support Services	-	-	-
<b>Income Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditure Summary</b>			
Support Services	272	33	305
<b>Total Expenditure</b>	<b>272</b>	<b>33</b>	<b>305</b>
<b>Net Direct Expenditure</b>	<b>272</b>	<b>33</b>	<b>305</b>
<b>Net Summary</b>			
Support Services			
Income	-	-	-
Expenditure	272	33	305
<b>Net</b>	<b>272</b>	<b>33</b>	<b>305</b>
<b>Net Direct Expenditure</b>	<b>272</b>	<b>33</b>	<b>305</b>

<u>Corporate Management &amp; Democratic Representation &amp; Management</u>	2018/19 Original Budget  £'000	Variation from Original budget to 19/20 Orig  £'000	2019/20 Original Budget  £'000
<b>Controllable items</b>			
<b><u>Employees</u></b>			
<b><u>Salaries &amp; Wages</u></b>			
Central Provision for Pay	-	260	260
<b>Salary &amp; Wages Total</b>	<b>-</b>	<b>260</b>	<b>260</b>
<b>Employees Total</b>	<b>-</b>	<b>260</b>	<b>260</b>
<b><u>Other Expenditure</u></b>			
Corporate Management & DRM	-	-	
<b>Other Expenditure Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Total Expenditure</b>	<b>-</b>	<b>260</b>	<b>260</b>
<b><u>Income</u></b>			
Other Grant Income	0	-18	-18
Council Tax Discount Sharing	-460	210	-250
<b>Income Total</b>	<b>-460</b>	<b>192</b>	<b>-268</b>
<b><u>Total Expenditure Summary</u></b>			
Corporate Management & DRM	-	260	260
<b>Total Expenditure</b>	<b>-</b>	<b>260</b>	<b>260</b>
<b>Net Direct Expenditure</b>	<b>-460</b>	<b>452</b>	<b>-8</b>
<b><u>Net Summary</u></b>			
<b><u>Corporate Management &amp; DRM</u></b>			
Income	-460	192	-268
Expenditure	-	260	260
<b>Net</b>	<b>-460</b>	<b>452</b>	<b>-8</b>
<b>Net Direct Expenditure</b>	<b>-460</b>	<b>452</b>	<b>-8</b>

<b>CORPORATE SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Digital Services	1,064	-39	1,025
Digital Strategy	42	275	317
Legal & Democratic Services	810	187	997
Human Resources & Support	872	129	1,001
Customer Services	842	-21	821
Marketing Engagement & Events Team	694	-95	599
<b>Salary &amp; Wages Total</b>	<b>4,324</b>	<b>436</b>	<b>4,760</b>
<b>Agency</b>			
Digital Services	-	-	-
Digital Strategy	-	-	-
Legal & Democratic Services	-	-	-
Human Resources & Support	-	-	-
Customer Services	-	-	-
Marketing Engagement & Events Team	38	-	38
<b>Agency Total</b>	<b>38</b>	<b>-</b>	<b>38</b>
<b>Other Employees</b>			
Human Resources - Training Budget	157	-	157
<b>Other Employees Total</b>	<b>157</b>	<b>-</b>	<b>157</b>
<b>Employees Total</b>	<b>4,519</b>	<b>436</b>	<b>4,955</b>
<b>Other Expenditure</b>			
<b>Digital Services</b>			
Software Licences	221	31	252
Other (e.g Printer running costs, DMS)	467	-41	426
Support, repairs & maint. of equip)			
<b>Digital Strategy</b>			
Software Licences	428	-201	227
Consultants	60	-30	30
Host Systems	66	144	210
Other	140	-136	4
<b>Legal &amp; Democratic Services</b>			
Consultant Fees	-	-	-
Counsel Fees	-	-	-
Democratic CM & DRM	615	5	620
Other (e.g. elections, registration of electors)	146	88	234
<b>Human Resources &amp; Support</b>	<b>138</b>	<b>18</b>	<b>156</b>
<b>Customer Services</b>	<b>32</b>	<b>-2</b>	<b>30</b>
<b>Marketing Engagement &amp; Events Team</b>	<b>213</b>	<b>-4</b>	<b>209</b>
<b>Other Expenditure Total</b>	<b>2,526</b>	<b>-128</b>	<b>2,398</b>
<b>Total Expenditure</b>	<b>7,045</b>	<b>308</b>	<b>7,353</b>

<b>CORPORATE SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Income</b>			
Digital Services	-41	-	-41
Legal & Democratic Services	-60	-1	-61
Human Resources & Support	-27	-7	-34
Customer Services	-	-	-
Marketing Engagement & Events Team	-41	34	-7
<b>Income Total</b>	<b>-169</b>	<b>26</b>	<b>-143</b>
<b>Total Expenditure Summary</b>			
Digital Services	1,752	-49	1,703
Digital Strategy	736	52	788
Legal & Democratic Services	1,571	280	1,851
Human Resources & Support	1,167	147	1,314
Customer Services	874	-23	851
Marketing Engagement & Events Team	945	-99	846
<b>Total Expenditure</b>	<b>7,045</b>	<b>308</b>	<b>7,353</b>
<b>Net Direct Expenditure</b>	<b>6,876</b>	<b>334</b>	<b>7,210</b>

<b>Net Summary</b>			
<b>Legal &amp; Democratic Services</b>			
Income	-60	-1	-61
Expenditure	1,571	280	1,851
<b>Net</b>	<b>1,511</b>	<b>279</b>	<b>1,790</b>
<b>Human Resources &amp; Support</b>			
Income	-27	-7	-34
Expenditure	1,167	147	1,314
<b>Net</b>	<b>1,140</b>	<b>140</b>	<b>1,280</b>
<b>Customer Services</b>			
Income	-	-	-
Expenditure	874	-23	851
<b>Net</b>	<b>874</b>	<b>-23</b>	<b>851</b>
<b>Marketing Engagement &amp; Events Team</b>			
Income	-41	34	-7
Expenditure	945	-99	846
<b>Net</b>	<b>904</b>	<b>-65</b>	<b>839</b>
<b>Net Summary</b>			
<b>Digital Services</b>			
Income	-41	0	-41
Expenditure	1752	-49	1,703
<b>Net</b>	<b>1,711</b>	<b>-49</b>	<b>1,662</b>
<b>Digital Strategy</b>			
Income	-	-	-
Expenditure	736	52	788
<b>Net</b>	<b>736</b>	<b>52</b>	<b>788</b>
<b>Net Direct Expenditure</b>	<b>6,876</b>	<b>334</b>	<b>7,210</b>



<b>THEATRES &amp; SPECIAL EVENTS</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Theatres	712	47	759
Special Events	23	114	137
<b>Salary &amp; Wages Total</b>	<b>735</b>	<b>161</b>	<b>896</b>
<b>Agency</b>			
Theatres	-	-	-
Special Events	-	-	-
<b>Agency Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employees Total</b>	<b>735</b>	<b>161</b>	<b>896</b>
<b>Other Expenditure</b>			
Theatres	945	3	948
Special Events	369	-74	295
<b>Other Expenditure Total</b>	<b>1,314</b>	<b>-71</b>	<b>1,243</b>
<b>Total Expenditure</b>	<b>2,049</b>	<b>90</b>	<b>2,139</b>
<b>Income</b>			
Theatres	-1,470	-35	-1,505
Special Events	-387	126	-261
<b>Income Total</b>	<b>-1,857</b>	<b>91</b>	<b>-1,766</b>
<b>Total Expenditure Summary</b>			
Theatres	1,657	50	1,707
Special Events	392	40	432
<b>Total Expenditure</b>	<b>2,049</b>	<b>90</b>	<b>2,139</b>
<b>Net Direct Expenditure</b>	<b>192</b>	<b>181</b>	<b>373</b>
<b>Net Summary</b>			
<b>Theatres</b>			
Income	-1,470	-35	-1,505
Expenditure	1,657	50	1,707
<b>Net</b>	<b>187</b>	<b>15</b>	<b>202</b>
<b>Special Events</b>			
Income	-387	126	-261
Expenditure	392	40	432
<b>Net</b>	<b>5</b>	<b>166</b>	<b>171</b>
<b>Net Direct Expenditure</b>	<b>192</b>	<b>181</b>	<b>373</b>

<b>MUSEUMS &amp; CULTURAL</b>			
<b><u>PARTNERSHIP</u></b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Museums	544	-63	481
Cultural Partnership	-	72	72
<b>Salary &amp; Wages Total</b>	<b>544</b>	<b>9</b>	<b>553</b>
<b>Agency</b>			
Museums	-	13	13
<b>Agency Total</b>	<b>-</b>	<b>13</b>	<b>13</b>
<b>Employees Total</b>	<b>544</b>	<b>22</b>	<b>566</b>
<b>Other Expenditure</b>			
Museums	244	15	259
Cultural Partnership	-	56	56
<b>Other Expenditure Total</b>	<b>244</b>	<b>71</b>	<b>315</b>
<b>Total Expenditure</b>	<b>788</b>	<b>93</b>	<b>881</b>
<b>Income</b>			
Museums	-151	-27	-178
<b>Income Total</b>	<b>-151</b>	<b>-27</b>	<b>-178</b>
<b>Total Expenditure Summary</b>			
Museums	788	-35	753
Cultural Partnership	-	128	128
<b>Total Expenditure</b>	<b>788</b>	<b>93</b>	<b>881</b>
<b>Net Direct Expenditure</b>	<b>637</b>	<b>66</b>	<b>703</b>
<b>Net Summary</b>			
<b>Museums</b>			
Income	-151	-27	-178
Expenditure	788	-35	753
<b>Net</b>	<b>637</b>	<b>-62</b>	<b>575</b>
<b>Cultural Partnership</b>			
Income	-	-	-
Expenditure	-	128	128
<b>Net</b>	<b>-</b>	<b>128</b>	<b>128</b>
<b>Net Direct Expenditure</b>	<b>637</b>	<b>66</b>	<b>703</b>

<b>FINANCIAL SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig £'000	2019/20 Original Budget £'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Revenues & Benefits	1,765	44	1,809
Financial Support Services	1,357	104	1,461
Property Services	301	-26	275
Finance CM & DRM	-	-	-
<b>Salary &amp; Wages Total</b>	<b>3,423</b>	<b>122</b>	<b>3,545</b>
<b>Agency</b>			
Revenues & Benefits	28	5	33
Financial Support Services	16	-16	-
Property Services	-	-	-
<b>Agency Total</b>	<b>44</b>	<b>-11</b>	<b>33</b>
<b>Employees Total</b>	<b>3,467</b>	<b>111</b>	<b>3,578</b>
<b>Other Expenditure</b>			
Revenues & Benefits	763	-198	565
Financial Support Services	442	26	468
Property Services			
Premises Maintenance	56	-2	54
Consultants	38	-	38
Other	85	-20	65
Finance CM & DRM	308	-50	258
<b>Other Expenditure Total</b>	<b>1,692</b>	<b>-244</b>	<b>1,448</b>
<b>Total Expenditure</b>	<b>5,159</b>	<b>-133</b>	<b>5,026</b>
<b>Income</b>			
Revenues & Benefits	-1,483	-25	-1,508
Financial Support Services	-7	-	-7
Property Services	0	-	0
Rents	-4,774	-474	-5,248
Other (including license fee income)	-86	4	-82
Finance CM & DRM	-10	7	-3
<b>Income Total</b>	<b>-6,360</b>	<b>-488</b>	<b>-6,848</b>
<b>Total Expenditure Summary</b>			
Revenues & Benefits	2,556	-149	2,407
Financial Support Services	1,815	114	1,929
Property Services	480	-48	432
Finance CM&DRM	308	-50	258
<b>Total Expenditure</b>	<b>5,159</b>	<b>-133</b>	<b>5,026</b>
<b>Net Direct Expenditure</b>	<b>-1,201</b>	<b>-621</b>	<b>-1,822</b>

<b>FINANCIAL SERVICES</b>			
	2018/19 Original Budget  <b>£'000</b>	Variation from Original budget to 19/20 Orig  <b>£'000</b>	2019/20 Original Budget  <b>£'000</b>
<b>Net Summary</b>			
<b>Revenues &amp; Benefits</b>			
Income	-1,483	25	-1,508
Expenditure	2,556	-149	2,407
<b>Net</b>	<b>1,073</b>	<b>-174</b>	<b>899</b>
<b>Financial Support Services</b>			
Income	-7	-	-7
Expenditure	1,815	114	1,929
<b>Net</b>	<b>1,808</b>	<b>114</b>	<b>1,922</b>
<b>Property Services</b>			
Income	-4,860	470	-5,330
Expenditure	480	-48	432
<b>Net</b>	<b>-4,380</b>	<b>-518</b>	<b>-4,898</b>
<b>Finance CM&amp;DRM</b>			
Income	-10	-7	-3
Expenditure	308	-50	258
<b>Net</b>	<b>298</b>	<b>-43</b>	<b>255</b>
<b>Net Direct Expenditure</b>	<b>-1,201</b>	<b>-621</b>	<b>-1,822</b>

<b><u>STRATEGIC HOUSING</u></b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Controllable items</b>			
<b><u>Employees</u></b>			
<b><u>Salaries &amp; Wages</u></b>			
Housing Support	657	210	867
<b>Salary &amp; Wages Total</b>	<b>657</b>	<b>210</b>	<b>867</b>
<b><u>Agency</u></b>			
Housing Support	186	-186	-
<b>Agency Total</b>	<b>186</b>	<b>-186</b>	<b>-</b>
<b>Employees Total</b>	<b>843</b>	<b>24</b>	<b>867</b>
<b><u>Other Expenditure</u></b>			
<b>Housing Advice</b>			
Boarding & Lodging	2,521	-863	1,658
Rent Deposit Guarantee Scheme (RDGS)	83	174	257
Private Sector Leasing	1,085	363	1,448
Council Owned Properties	103	-30	73
Other (e.g Hostel Expenditure)	158	-60	98
<b>Enabling &amp; Strategy</b>	-	-	-
Housing Support	51	126	177
<b>Other Expenditure Total</b>	<b>4,001</b>	<b>-290</b>	<b>3,711</b>
<b>Total Expenditure</b>	<b>4,844</b>	<b>-266</b>	<b>4,578</b>
<b><u>Income</u></b>			
<b>Housing Advice</b>			
Boarding & Lodging	-2,438	966	-1,472
Rent Deposit Guarantee Scheme (RDGS)	-19	-45	-64
Private Sector Leasing	-840	-320	-1,160
Council Owned Properties	-310	152	-158
Other (e.g Hostel income)	-52	-116	-168
<b>Enabling &amp; Strategy</b>	-	-	-
Housing Support	-8	-37	-45
<b>Income Total</b>	<b>-3,667</b>	<b>600</b>	<b>-3,067</b>
<b><u>Total Expenditure Summary</u></b>			
Housing Advice	3,950	-416	3,534
Enabling & Strategy	-	-	-
Housing Support	894	150	1,044
<b>Total Expenditure</b>	<b>4,844</b>	<b>-266</b>	<b>4,578</b>
<b>Net Direct Expenditure</b>	<b>1,177</b>	<b>334</b>	<b>1,511</b>

<b><u>STRATEGIC HOUSING</u></b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Net Summary</b>			
<b>Housing Advice</b>			
Income	-3,659	637	-3,022
Expenditure	3,950	-416	3,534
<b>Net</b>	<b>291</b>	<b>221</b>	<b>512</b>
<b>Enabling &amp; Strategy</b>			
Income	-	-	-
Expenditure	-	-	-
<b>Net</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Housing Support</b>			
Income	-8	-37	-45
Expenditure	894	150	1,044
<b>Net</b>	<b>886</b>	<b>113</b>	<b>999</b>
<b>Net Direct Expenditure</b>	<b>1,177</b>	<b>334</b>	<b>1,511</b>
<b>Memorandum</b>			
Temporary Accommodation Subsidy Loss	1,252	-577	675

<b>PLANNING &amp; BUILDING CONTROL</b>			
<b>SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Planning	2,451	49	2,500
Building Control	505	20	525
Other (Inward Investment)	242	5	247
<b>Salary &amp; Wages Total</b>	<b>3,198</b>	<b>74</b>	<b>3,272</b>
<b>Agency</b>			
Planning	-	-	-
Building Control	-	-	-
Other (Inward Investment)	-	-	-
<b>Agency Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employees Total</b>	<b>3,198</b>	<b>74</b>	<b>3,272</b>
<b>Other Expenditure</b>			
<b>Planning</b>			
LDF Expenditure	157	15	172
Other	352	-2	350
<b>Building Control</b>	43	-1	42
<b>Other</b>			
Chelmsford Growth Fund	-	-	-
Inward Investment Economy & Growth (IIEG)	40	-	40
<b>Other Expenditure Total</b>	<b>592</b>	<b>12</b>	<b>604</b>
<b>Total Expenditure</b>	<b>3,790</b>	<b>86</b>	<b>3,876</b>
<b>Income</b>			
<b>Planning</b>			
Planning Applications	-1,190	-	-1,190
S106/CIL	-120	-100	-220
Land Charges	-282	63	-219
Other (e.g PPA, Preliminary Enquiry)	-196	-	-196
<b>Building Control</b>	-499	27	-472
<b>Other</b>			
Chelmsford Growth Fund	-	-	-
Inward Investment Economy & Growth (IIEG)	-7	-	-7
<b>Income Total</b>	<b>-2,294</b>	<b>-10</b>	<b>-2,304</b>
<b>Total Expenditure Summary</b>			
<b>Planning</b>	2,960	62	3,022
<b>Building Control</b>	548	19	567
<b>Other (Chelmsford Growth Fund, IIEG)</b>	282	5	287
<b>Total Expenditure</b>	<b>3,790</b>	<b>86</b>	<b>3,876</b>
<b>Net Direct Expenditure</b>	<b>1,496</b>	<b>76</b>	<b>1,572</b>

<b>PLANNING &amp; BUILDING CONTROL</b>			
<b>SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Net Summary</b>			
<b>Planning</b>			
Income	-1,788	-37	-1,825
Expenditure	2,960	62	3,022
<b>Net</b>	<b>1,172</b>	<b>25</b>	<b>1,197</b>
<b>Building Control</b>			
Income	-499	27	-472
Expenditure	548	19	567
<b>Net</b>	<b>49</b>	<b>46</b>	<b>95</b>
<b>Other (Chelmsford Growth Fund, IIEG)</b>			
Income	-7	-	-7
Expenditure	282	5	287
<b>Net</b>	<b>275</b>	<b>5</b>	<b>280</b>
<b>Net Direct Expenditure</b>	<b>1,496</b>	<b>76</b>	<b>1,572</b>



<b>PARKING SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Parking Services	795	-55	740
<b>Salary &amp; Wages Total</b>	<b>795</b>	<b>-55</b>	<b>740</b>
<b>Agency</b>			
Parking Services	-	-	-
<b>Agency Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employees Total</b>	<b>795</b>	<b>-55</b>	<b>740</b>
<b>Other Expenditure</b>			
<b>Parking Services</b>			
Car Parks Maintenance	176	-28	148
Supplies & Services	156	4	160
Third Party Payment	239	-14	225
Other (including NNDR & utilities)	1,006	98	1,104
<b>Other Expenditure Total</b>	<b>1,577</b>	<b>60</b>	<b>1,637</b>
<b>Total Expenditure</b>	<b>2,372</b>	<b>5</b>	<b>2,377</b>
<b>Income</b>			
<b>Parking Services</b>			
Car Parks Fee Income	-6,528	-32	-6,560
Car Parks Rents & Fines	-380	-	-380
Other	-403	-	-403
<b>Income Total</b>	<b>-7,311</b>	<b>-32</b>	<b>-7,343</b>
<b>Total Expenditure Summary</b>			
Parking Services	2,372	5	2,377
<b>Total Expenditure</b>	<b>2,372</b>	<b>5</b>	<b>2,377</b>
<b>Net Direct Expenditure</b>	<b>-4,939</b>	<b>-27</b>	<b>-4,966</b>
<b>Net Summary</b>			
<b>Parking Services</b>			
Income	-7,311	-32	-7,343
Expenditure	2,372	5	2,377
<b>Net</b>	<b>-4,939</b>	<b>-27</b>	<b>-4,966</b>
<b>Net Direct Expenditure</b>	<b>-4,939</b>	<b>-27</b>	<b>-4,966</b>

<b><u>PARKS &amp; CEMETERY SERVICES</u></b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Controllable items</b>			
<b><u>Employees</u></b>			
<b><u>Salaries &amp; Wages</u></b>			
Cemetery & Crematorium	198	13	211
Green Space	2,018	50	2,068
Management & Support	448	4	452
<b>Salary &amp; Wages Total</b>	<b>2,664</b>	<b>67</b>	<b>2,731</b>
<b><u>Agency</u></b>			
Cemetery & Crematorium	1	-1	-
Green Space	65	-28	37
Management & Support	-	-	-
<b>Agency Total</b>	<b>66</b>	<b>-29</b>	<b>37</b>
<b>Employees Total</b>	<b>2,730</b>	<b>38</b>	<b>2,768</b>
<b><u>Other Expenditure</u></b>			
<b>Cemetery &amp; Crematorium</b>			
Cemetery & Crematorium Maintenance	38	-	38
Supplies & Services	48	-	48
Third Party Payment	52	-	52
Other (including NNDR & utilities)	188	3	191
<b>Green Space</b>			
Premises Maintenance	110	-2	108
Material	215	29	244
Contractors	299	4	303
Play Areas, Utilities and vehicle costs	735	13	748
Management & Support	33	-1	32
<b>Other Expenditure Total</b>	<b>1,718</b>	<b>46</b>	<b>1,764</b>
<b>Total Expenditure</b>	<b>4,448</b>	<b>84</b>	<b>4,532</b>
<b><u>Income</u></b>			
<b>Cemetery &amp; Crematorium</b>			
Cemetery & Crematorium Fees	-1,740	-90	-1,830
Cemetery & Crematorium Sales	-162	-	-162
Other Income (e.g Mercury Abatement Scheme)	-10	-	-10
<b>Green Space</b>	<b>-1,170</b>	<b>-12</b>	<b>-1,182</b>
Management & Support	-	-	-
<b>Income Total</b>	<b>-3,082</b>	<b>-102</b>	<b>-3,184</b>
<b><u>Total Expenditure Summary</u></b>			
Cemetery & Crematorium	525	15	540
Green Space	3,442	66	3,508
Management & Support	481	3	484
<b>Total Expenditure</b>	<b>4,448</b>	<b>84</b>	<b>4,532</b>
<b>Net Direct Expenditure</b>	<b>1,366</b>	<b>-18</b>	<b>1,348</b>

<b><u>PARKS &amp; CEMETERY SERVICES</u></b>			
	<b>2018/19 Original Budget</b>	<b>Variation from Original budget to 19/20 Orig</b>	<b>2019/20 Original Budget</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Net Summary</b>			
<b>Cemetery &amp; Crematorium</b>			
Income	-1,912	-90	-2,002
Expenditure	525	15	540
<b>Net</b>	<b>-1,387</b>	<b>-75</b>	<b>-1,462</b>
<b>Green Space</b>			
Income	-1,170	-12	-1,182
Expenditure	3,442	66	3,508
<b>Net</b>	<b>2,272</b>	<b>54</b>	<b>2,326</b>
<b>Mangement &amp; Support</b>			
Income	-	-	-
Expenditure	481	3	484
<b>Net</b>	<b>481</b>	<b>3</b>	<b>484</b>
<b>Net Direct Expenditure</b>	<b>1,366</b>	<b>-18</b>	<b>1,348</b>

<b>RECYCLING &amp; WASTE SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Street Care	1,304	12	1,316
Market	175	12	187
Recycling & Waste	3,593	79	3,672
Mgmt, Support, Depot & Workshop	1,317	169	1,486
<b>Salary &amp; Wages Total</b>	<b>6,389</b>	<b>272</b>	<b>6,661</b>
<b>Agency</b>			
Street Care	30	-	30
Market	14	-9	5
Recycling & Waste	313	57	370
Mgmt, Support, Depot & Workshop	14	-14	-
<b>Agency Total</b>	<b>371</b>	<b>34</b>	<b>405</b>
<b>Employees Total</b>	<b>6,760</b>	<b>306</b>	<b>7,066</b>
<b>Other Expenditure</b>			
<b>Street Care</b>			
Vehicle repairs, servicing & maintenance	38	-	38
Vehicle Fuel	100	-	100
Works and External Charges	396	89	485
<b>Market</b>	184	15	199
<b>Recycling &amp; Waste</b>			
Vehicle repairs, servicing & maintenance	173	50	223
Vehicle Fuel	539	-5	534
Trade Waste excluding vehicle costs	666	2	668
Equipment, Materials and External Charges	1,420	-166	1,254
Mgmt, Support, Depot & Workshop	405	-5	400
<b>Other Expenditure Total</b>	<b>3,921</b>	<b>-20</b>	<b>3,901</b>
<b>Total Expenditure</b>	<b>10,681</b>	<b>286</b>	<b>10,967</b>
<b>Income</b>			
<b>Street Care</b>	-184	-2	-186
<b>Market</b>	-551	-40	-591
<b>Recycling &amp; Waste</b>			
Trade Waste	-1,451	-46	-1,497
Material Sales			
Glass	-48	-28	-76
Cans	-150	-30	-180
Plastic	45	105	150
Textiles	-3	1	-2
Paper	-425	39	-386
Cardboard	-140	50	-90
ADC & voluntary groups, mixed card/paper and tetra packs	-23	15	-8
Recycling Credits			
Glass	-271	-17	-288
Cans	-32	-3	-35
Plastic	-95	-71	-166
Textiles	-2	-1	-3
Paper	-230	1	-229
Cardboard	-147	-47	-194
Garden Compost	-390	-8	-398
ADC & voluntary groups, mixed card/paper and tetra packs	-118	4	-114
Foodwaste - IAA	-1,336	-40	-1,376
Special Collections and other recoverable charges	-76	-1	-77
Mgmt, Support, Depot & Workshop	-66	-1	-67
<b>Income Total</b>	<b>-5,693</b>	<b>-120</b>	<b>-5,813</b>

<b>RECYCLING &amp; WASTE SERVICES</b>			
	<b>2018/19 Original Budget</b>	<b>Variation from Original budget to 19/20 Orig</b>	<b>2019/20 Original Budget</b>
	<b>£'000</b>	<b>£'000</b>	<b>£'000</b>
<b>Total Expenditure Summary</b>			
Street Care	1,868	101	1,969
Market	373	18	391
Recycling & Waste	6,704	17	6,721
Mgmt, Support, Depot & Workshop	1,736	150	1,886
<b>Total Expenditure</b>	<b>10,681</b>	<b>286</b>	<b>10,967</b>
<b>Net Direct Expenditure</b>	<b>4,988</b>	<b>166</b>	<b>5,154</b>
<b>Net Summary</b>			
<b>Street Care</b>			
Income	-184	-2	-186
Expenditure	1,868	101	1,969
<b>Net</b>	<b>1,684</b>	<b>99</b>	<b>1,783</b>
<b>Market</b>			
Income	-551	-40	-591
Expenditure	373	18	391
<b>Net</b>	<b>-178</b>	<b>-22</b>	<b>-200</b>
<b>Recycling &amp; Waste</b>			
Income	-4,892	-77	-4,969
Expenditure	6,704	17	6,721
<b>Net</b>	<b>1,812</b>	<b>-60</b>	<b>1,752</b>
<b>Mgmt, Support, Depot &amp; Workshop</b>			
Income	-66	-1	-67
Expenditure	1,736	150	1,886
<b>Net</b>	<b>1,670</b>	<b>149</b>	<b>1,819</b>
<b>Net Direct Expenditure</b>	<b>4,988</b>	<b>166</b>	<b>5,154</b>

<b>PUBLIC HEALTH &amp; PROTECTION SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig £'000	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Public Health & Protection Services	1,869	13	1,882
<b>Salary &amp; Wages Total</b>	<b>1,869</b>	<b>13</b>	<b>1,882</b>
<b>Agency</b>			
Public Health & Protection Services	-	13	13
<b>Agency Total</b>	<b>-</b>	<b>13</b>	<b>13</b>
<b>Employees Total</b>	<b>1,869</b>	<b>26</b>	<b>1,895</b>
<b>Other Expenditure</b>			
<b>Public Health &amp; Protection Services</b>			
Premises	40	1	41
Supplies & Services	196	-	196
Third Party Payment	218	4	222
Other (including car allowances/ transport costs)	34	-	34
<b>Other Expenditure Total</b>	<b>488</b>	<b>5</b>	<b>493</b>
<b>Total Expenditure</b>	<b>2,357</b>	<b>31</b>	<b>2,388</b>
<b>Income</b>			
<b>Public Health &amp; Protection Services</b>			
CCTV	-95	-1	-96
Licensing - Hackney Carriages	-168	-	-168
Licensing - Other (e.g trade license, work for other authorities)	-193	-4	-197
Other (e.g Community Safety Grants, environmental permits, work for other authorities)	-274	-12	-286
<b>Income Total</b>	<b>-730</b>	<b>-17</b>	<b>-747</b>
<b>Total Expenditure Summary</b>			
Public Health & Protection Services	2,357	31	2,388
<b>Total Expenditure</b>	<b>2,357</b>	<b>31</b>	<b>2,388</b>
<b>Net Direct Expenditure</b>	<b>1,627</b>	<b>14</b>	<b>1,641</b>
<b>Net Summary</b>			
<b>Public Health &amp; Protection Services</b>			
Income	-730	-17	-747
Expenditure	2,357	31	2,388
<b>Net</b>	<b>1,627</b>	<b>14</b>	<b>1,641</b>
<b>Net Direct Expenditure</b>	<b>1,627</b>	<b>14</b>	<b>1,641</b>

<b>BUILDING SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Building Services	769	202	971
<b>Salary &amp; Wages Total</b>	<b>769</b>	<b>202</b>	<b>971</b>
<b>Agency</b>			
Building Services	-	-	-
<b>Agency Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employees Total</b>	<b>769</b>	<b>202</b>	<b>971</b>
<b>Other Expenditure</b>			
<b>Building Services</b>			
Civic Centre Maintenance	204	36	240
Supplies & Services	133	36	169
Third Party Payment	179	-163	16
Other (including NNDR & utilities)	748	-13	735
<b>Other Expenditure Total</b>	<b>1,264</b>	<b>-104</b>	<b>1,160</b>
<b>Total Expenditure</b>	<b>2,033</b>	<b>98</b>	<b>2,131</b>
<b>Income</b>			
<b>Building Services</b>			
Meeting Rooms Lettings	-52	-1	-53
Other (including rents)	-102	-18	-120
<b>Income Total</b>	<b>-154</b>	<b>-19</b>	<b>-173</b>
<b>Total Expenditure Summary</b>			
Building Services	2,033	98	2,131
<b>Total Expenditure</b>	<b>2,033</b>	<b>98</b>	<b>2,131</b>
<b>Net Direct Expenditure</b>	<b>1,879</b>	<b>79</b>	<b>1,958</b>
<b>Net Summary</b>			
<b>Building Services</b>			
Income	-154	-19	-173
Expenditure	2,033	98	2,131
<b>Net</b>	<b>1,879</b>	<b>79</b>	<b>1,958</b>
<b>Net Direct Expenditure</b>	<b>1,879</b>	<b>79</b>	<b>1,958</b>

<b>LEISURE SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Controllable items</b>			
<b>Employees</b>			
<b>Salaries &amp; Wages</b>			
Support	355	-355	-
Riverside	1,836	224	2,060
Dovedale	106	2	108
South Woodham Ferrers	535	28	563
CSAC	445	5	450
Cultural Events	-	-	-
Hylands	528	14	542
Community Sport & Wellbeing	317	-11	306
<b>Salary &amp; Wages Total</b>	<b>4,122</b>	<b>-93</b>	<b>4,029</b>
<b>Agency</b>			
Support	-	-	-
Riverside	-	-	-
Dovedale	-	-	-
South Woodham Ferrers	-	-	-
CSAC	-	-	-
Cultural Events	-	-	-
Hylands	-	-	-
Community Sport & Wellbeing	-	-	-
<b>Agency Total</b>	<b>-</b>	<b>-</b>	<b>-</b>
<b>Employees Total</b>	<b>4,122</b>	<b>-93</b>	<b>4,029</b>
<b>Other Expenditure</b>			
Support	50	-50	-
Riverside	1,073	-120	953
Dovedale	68	11	79
South Woodham Ferrers	467	5	472
CSAC	327	-25	302
Cultural Events	-	-	-
Hylands	546	-40	506
Community Sport & Wellbeing	73	-5	68
<b>Other Expenditure Total</b>	<b>2,604</b>	<b>-224</b>	<b>2,380</b>
<b>Total Expenditure</b>	<b>6,726</b>	<b>-317</b>	<b>6,409</b>
<b>Income</b>			
Support	-	-	-
Riverside	-2,478	-1,101	-3,579
Dovedale	-204	-9	-213
South Woodham Ferrers	-681	-13	-694
CSAC	-541	-18	-559
Cultural Events	-716	716	-
Hylands	-1,224	17	-1,207
Community Sport & Wellbeing	-205	87	-118
<b>Income Total</b>	<b>-6,049</b>	<b>-321</b>	<b>-6,370</b>
<b>Total Expenditure Summary</b>			
Support	405	-405	-
Riverside	2,909	104	3,013
Dovedale	174	13	187
South Woodham Ferrers	1,002	33	1,035
CSAC	772	-20	752
Cultural Events	-	-	-
Hylands	1,074	-26	1,048
Community Sport & Wellbeing	390	-16	374
<b>Total Expenditure</b>	<b>6,726</b>	<b>-317</b>	<b>6,409</b>
<b>Net Direct Expenditure</b>	<b>677</b>	<b>-638</b>	<b>39</b>



<b>LEISURE SERVICES</b>			
	2018/19 Original Budget	Variation from Original budget to 19/20 Orig	2019/20 Original Budget
	£'000	£'000	£'000
<b>Net Summary</b>			
<b>Support</b>			
Income	-	-	-
Expenditure	405	-405	-
<b>Net</b>	<b>405</b>	<b>-405</b>	<b>-</b>
<b>Riverside</b>			
Income	-2,478	-1,101	-3,579
Expenditure	2,909	104	3,013
<b>Net</b>	<b>431</b>	<b>-997</b>	<b>-566</b>
<b>Dovedale</b>			
Income	-204	-9	-213
Expenditure	174	13	187
<b>Net</b>	<b>-30</b>	<b>4</b>	<b>-26</b>
<b>South Woodham Ferrers</b>			
Income	-681	-13	-694
Expenditure	1,002	33	1,035
<b>Net</b>	<b>321</b>	<b>20</b>	<b>341</b>
<b>CSAC</b>			
Income	-541	-18	-559
Expenditure	772	-20	752
<b>Net</b>	<b>231</b>	<b>-38</b>	<b>193</b>
<b>Cultural Events</b>			
Income	-716	716	-
Expenditure	-	-	-
<b>Net</b>	<b>-716</b>	<b>716</b>	<b>-</b>
<b>Hylands</b>			
Income	-1,224	17	-1,207
Expenditure	1,074	-26	1,048
<b>Net</b>	<b>-150</b>	<b>-9</b>	<b>-159</b>
<b>Community Sport &amp; Wellbeing</b>			
Income	-205	87	-118
Expenditure	390	-16	374
<b>Net</b>	<b>185</b>	<b>71</b>	<b>256</b>
<b>Net Direct Expenditure</b>	<b>677</b>	<b>-638</b>	<b>39</b>