

BUDGET BOOK
ORIGINAL 2016/17

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OVERALL COUNCIL TAX COMPARISON 2015/16 and 2016/17

	<u>Band D</u> <u>Equivalent</u> <u>2015/16</u>	<u>Band D</u> <u>Equivalent</u> <u>2016/17</u>	<u>Increase/</u> <u>(Decreases)</u>
	£. p	£. p	£.p
Chelmsford City Council	264.36	247.87	-16.49
LESS: Government Support	-87.03	-70.81	16.22
Grant to Parish and Town Councils	2.06	1.67	-0.39
LESS: Collection Fund Deficit/- Surplus	-5.46	0.11	5.57
	<hr/> 173.93	<hr/> 178.84	<hr/> 4.91
Parish (average)	33.92	34.32	0.40
Essex County Council	1,086.75	1,130.13	43.38
Essex Fire Authority	66.42	67.68	1.26
Police & Crime Commissioner for Essex	147.15	152.10	4.95
TOTAL COUNCIL TAX	<hr/> <hr/> 1,508.17	<hr/> <hr/> 1,563.07	<hr/> <hr/> 54.90

CHARGES TO PARISH AND TOWN COUNCIL AREAS

PARISH/TOWN COUNCIL	2015/16				2016/17								
	←-- PARISH PRECEPTS --→		←-- PARISH PRECEPTS --→		←-- PARISH PRECEPTS --→		←-- PARISH PRECEPTS --→						
	Precept Request	LCTS grant & rounding to ninths	Rounded Precept	CCC charge (excl Special Expenses)	Special Expenses	Total CCC charge	Net Parish Precept	Total CCC charge	Net Parish Precept	Total Charge to Parishes			
(1)	(2)	(3)	(4)	(5)	(6)	(7)	(8)	(9)	(10)	(11)			
£	£	£	£	£	£	£	£	£	£	£			
Great Baddow	355,619	-25,464	330,155	145.08	12.33	157.41	62.64	220.05	149.94	11.52	161.46	66.78	228.24
Little Baddow	39,446	-1,095	38,351	145.08	13.77	158.85	45.18	204.03	149.94	14.31	164.25	47.97	212.22
Boreham	81,500	-5,843	75,657	145.08	9.81	154.89	62.82	217.71	149.94	10.17	160.11	63.99	224.10
Broomfield	110,800	-4,888	105,912	145.08	16.92	162.00	58.41	220.41	149.94	17.19	167.13	51.93	219.06
Chignal	5,700	-328	5,372	145.08	16.38	161.46	34.83	196.29	149.94	16.92	166.86	34.74	201.60
Danbury	187,490	-6,082	181,408	145.08	4.68	149.76	78.12	227.88	149.94	4.86	154.80	77.58	232.38
Galleywood	98,381	-10,443	87,938	145.08	22.68	167.76	42.57	210.33	149.94	23.49	173.43	44.55	217.98
Good Easter	6,400	-488	5,912	145.08	3.06	148.14	35.64	183.78	149.94	3.33	153.27	41.04	194.31
East Hanningfield	32,808	-1,185	31,623	145.08	13.59	158.67	66.24	224.91	149.94	13.95	163.89	66.60	230.49
South Hanningfield	70,000	-2,331	67,669	145.08	3.24	148.32	59.31	207.63	149.94	3.42	153.36	61.02	214.38
West Hanningfield	11,545	-1,874	9,671	145.08	15.48	160.56	21.69	182.25	149.94	16.20	166.14	23.13	189.27
Highwood	25,515	-722	24,793	145.08	12.33	157.41	84.96	242.37	149.94	12.06	162.00	79.56	241.56
Great & Little Leighs	32,264	-2,868	29,396	145.08	28.80	173.88	29.34	203.22	149.94	29.79	179.73	29.70	209.43
Margaretting	12,422	-1,530	10,892	145.08	14.22	159.30	29.52	188.82	149.94	14.85	164.79	30.15	194.94
Mashbury	0	0	0	145.08	10.53	155.61	0.00	155.61	149.94	10.71	160.65	0.00	160.65
Pleshey	6,710	-214	6,496	145.08	19.53	164.61	47.43	212.04	149.94	19.35	169.29	46.98	216.27
Rettondon	33,875	-2,498	31,377	145.08	15.93	161.01	51.12	212.13	149.94	16.83	166.77	52.02	218.79
Roxwell	15,000	-1,063	13,937	145.08	0.45	145.53	31.50	177.03	149.94	0.63	150.57	31.68	182.25
Runwell	63,070	-4,107	58,963	145.08	2.07	147.15	43.65	190.80	149.94	2.34	152.28	44.82	197.10
Sandon	29,000	-1,600	27,400	145.08	25.92	171.00	39.24	210.24	149.94	26.64	176.58	40.05	216.63
Springfield	381,279	-18,401	362,878	145.08	37.62	182.70	51.39	234.09	149.94	38.52	188.46	52.11	240.57
Stock	42,000	-3,004	38,996	145.08	12.78	157.86	34.74	192.60	149.94	13.23	163.17	35.55	198.72
Great Waltham	40,572	-3,080	37,492	145.08	15.30	160.38	42.03	202.41	149.94	15.75	165.69	41.67	207.36
Little Waltham	19,094	-2,326	16,768	145.08	18.72	163.80	31.14	194.94	149.94	19.44	169.38	32.49	201.87
South Woodham Ferrers	372,303	-16,789	355,514	145.08	29.43	174.51	59.58	234.09	149.94	30.33	180.27	59.40	239.67
Woodham Ferrers & Bicknacre	58,030	-2,598	55,432	145.08	3.06	148.14	46.53	194.67	149.94	3.33	153.27	47.88	201.15
Writtle	114,000	-7,777	106,223	145.08	9.09	154.17	54.36	208.53	149.94	9.45	159.39	55.98	215.37
Town Centre (non-Parished area)				145.08	45.18	190.26	0.00	190.26	149.94	44.46	194.40	0.00	194.40
TOTALS	2,244,823	-128,598	2,116,225			173.93	33.92	207.85			178.84	34.32	213.16
AVERAGE													

NOTES

- The total amount that the Parish/ Town Council intend to spend in the year.
- A grant given by the City Council to compensate the Parish/ Town Council for the reduction in their taxbase caused by the introduction of Council Tax Support.
- The rounded Parish/ Town Council precept that is charged to the parishioners of the Parish.
- The net Parish/ Town Council precept expressed as a charge to the average parish Band D property.
- The actual amount spent on Special Expense items by the City Council in individual Parish/ Town Council areas, expressed as a charge on the average Band D property after taking part of the LCTS grant to compensate for the reduced taxbase as a result of awarding Council Tax Support.
- The total charge in individual Parish/ Town Council areas for Parish/ Town Council expenditure (the Parish/ Town Council precept), and Special Expense items, expressed as a charge on the average Band D property.

Reserves 2014-2020

Description	Outturn 2014/15 @31/03/15 £000	Original 2015/16 @31/03/16 £000	Mid Year 2015/16 @31/03/16 £000	2016/17 @31/03/17 £000	2017/18 @31/03/18 £000	2018/19 @31/03/19 £000	2019/20 @31/03/20 £000	Purpose & Delegation
Earmarked Reserves - To Support Future Revenue Expenditure								
Art Support 'Fund'	142	137	137	124	111	98	85	<u>Purpose</u> To contribute to Leisure and Cultural Services costs
Transfers out	-5	-13	-13	-13				
Transfers In								
31st March	137	124	124	111	98	85	72	<u>Delegation</u> Relevant Director & Cabinet member
Carry Forwards	581	399	399	244	146	146	146	<u>Purpose</u> These are working balances arising from the carry forward policy, set out in financial regulations
Transfers out	-182	-60	-155	-98				
Transfers In								
31st March	399	339	244	146	146	146	146	<u>Delegation</u> Relevant Director & Cabinet member
Contingency & Equalisation	2,001	2,001	2,001	2,001	2,673	2,498	2,498	<u>Purpose</u> To cover temporary income and expenditure fluctuations (including Business Rates Riverside Redevelopment)
Transfers out				-409	-175			
Transfers In				1,081				
31st March	2,001	2,001	2,001	2,673	2,498	2,498	2,498	<u>Delegation</u> Cabinet
Heritage Fund	48	48	48	48	48	48	48	<u>Purpose</u> To contribute towards the cost of Hylands House/Estate or Museum (including artefacts).
Transfers out								
Transfers In								
31st March	48	48	48	48	48	48	48	<u>Delegation</u> Relevant Director & Cabinet member
Insurance 'Fund'	700	760	760	1,360	1,260	1,160	1,060	<u>Purpose</u> To meet losses and policy excesses where more appropriate to insure internally than externally.
Transfers out	60		600	-100	-100	-100	-100	
Transfers In								
31st March	760	760	1,360	1,260	1,160	1,060	960	<u>Delegation</u> Director of Financial Services in Consultation with Cabinet Member for Finance

Description	Outturn		Original		Mid Year		2016/17		2017/18	2018/19	2019/20	Purpose & Delegation
	2014/15	2015/16	2015/16	2015/16	2016/17	2016/17	2017/18	2018/19	2019/20			
	@31/03/15	@31/03/16	@31/03/16	@31/03/16	@31/03/17	@31/03/17	@31/03/18	@31/03/19	@31/03/20	£000	£000	
Earmarked Revenue Reserves- to Support Capital Expenditure												
Asset Replacement Reserve	3,183	2,552	2,552	2,552	2,271	2,171	2,171	1,495	1,019	1,019	1,019	Purpose
Transfers out	-631	-1,705	-1,705	-1,705	-1,724	-2,500	-2,500	-2,500	-3,243	-3,243	-3,243	These are funds from revenue set aside to finance capital expenditure
Transfers In	1,424	1,424	1,424	1,424	1,624	1,824	1,824	2,024	2,224	2,224	2,224	and one off revenue costs of capital schemes
31st March	2,552	2,271	2,271	2,271	2,171	1,495	1,495	1,019	0	0	0	Delegation
Chelmsford Development Fund	0	3,000	3,000	3,000	4,131	6,577	6,577	0	0	0	0	Director of Financial Services in Consultation with Cabinet Member for Finance
Expenditure						-8,322	-8,322	-940	-715	-715	-715	Purpose
Transfers In	3,000	631	631	1,131	2,446 *	1,745	1,745	940	715	715	715	To keep a pace of the ongoing development of the Chelmsford City area
31st March	3,000	3,631	3,631	4,131	6,577 *	0	0	0	0	0	0	New Homes Bonus plus other expected one off income will be added to the reserve
Revenue Reserves to Fund Capital Expenditure	3,183	5,552	5,552	5,552	6,402	8,748	8,748	1,495	1,019	1,019	1,019	Delegation
Transfers out	-631	-1,705	-1,705	-1,705	-1,724	-10,822	-10,822	-3,440	-3,958	-3,958	-3,958	Cabinet Decision
Transfers In	3,000	2,055	2,055	2,555	4,070 *	3,569	3,569	2,964	2,939	2,939	2,939	
31st March	5,552	5,902	5,902	6,402	8,748 *	1,495	1,495	1,019	0	0	0	
General Fund Balance	6,984	9,289	9,289	9,289	4,055	2,585	2,585	2,585	2,585	2,585	2,585	Purpose
Transfer		-4,420	-4,420	-4,420	-1,860							These are uncommitted working balances to meet the unforeseen needs of the Council.
Expenditure		-332	-332	-1,000	390							Delegation
Transfers In	2,305	186	186	4,055	2,585	2,585	2,585	2,585	2,585	2,585	2,585	Normal Supplementary estimate rules (within constitution)
31st March	9,289	8,957	8,957	4,055	2,585	2,585	2,585	2,585	2,585	2,585	2,585	
Total Chelmsford City Council Reserves (available to fund expenditure)												
1st April	18,462	20,364	20,364	20,364	16,725	19,835	19,835	9,026	9,831	9,831	9,831	
Transfers out	-5,508	-2,445	-2,445	-8,534	-5,445	-15,932	-15,932	-3,713	-4,194	-4,194	-4,194	
Transfers In	7,410	3,609	3,609	4,895	8,555	5,123	5,123	4,518	4,493	4,493	4,493	
31st March	20,364	21,528	21,528	16,725	19,835 *	9,026	9,026	9,831	10,130	10,130	10,130	
* Items Changed Since Provisional Settlement/Cabinet Report												
BUSINESS RATE RETENTION SCHEME (these funds are not available for Chelmsford City Council Expenditure)												
1st April	238	1,738	1,738	1,738	6,158	4,420	4,420	0	0	0	0	Purpose
Transfers out		-500	-500	-4,420	-1,738	-4,420	-4,420					To meet one off costs arising from Business Rate Retention scheme
Transfers In	1,500			4,420								Delegation
31st March	1,738	1,238	1,238	6,158	4,420	0	0	0	0	0	0	To be used by Director of Finance as part of the annual closure of the Business Rate account
												Cabinet Member for Finance.

Government Funding Changes

FINAL SETTLEMENT	2011/12	2012/13	2013/14	2014/15	2015/16	2016/17	2017/18	2018/19	2019/20
Revenue Support Grant & Other minor adjustments*	£6.0m	£5.2m	£4.6m	£3.5m	£2.5m	£1.4m	£0.4m	£0.0m	-£1.0m
Business Rate Retention*	£2.9m	£3.0m	£3.0m	£3.1m	£3.1m	£3.1m	£3.2m	£3.3m	£3.4m
Total Government Funding *	£8.9m	£8.2m	£7.6m	£6.6m	£5.6m	£4.5m	£3.6m	£3.3m	£2.4m
In year reduction	£1.5m	£0.7m	£0.6m	£1.0m	£1.0m	£1.1m	£0.9m	£0.3m	£0.9m
Cumulative reduction	£1.5m	£2.2m	£2.8m	£3.8m	£4.8m	£5.9m	£6.8m	£7.1m	£8.0m
Cumulative % reduction	14%	20%	27%	36%	46%	57%	66%	68%	77%
Adverse Notional Cumulative Impact on Band D Council Tax	£23	£33	£43	£59	£75	£93	£107	£112	£126

- Historic figures are restated to make them on the same basis as current grants.

Budget 2016/17 and Forecast 2017-2021						
		Forecast				
	2016/17	2017/18	2018/19	2019/20	2020/21	
	Original					
	£000s	£000s	£000s	£000s	£000s	
Variations from preceding year + Additional cost/- reduced						
Government Support	1,110	910	156	877	-	*
New Homes Bonus		310	689	-	-	
Apprenticeship Levy	-	100	-	-	-	
Parish grant reduced	(23)	(105)	-	-	-	
Council Tax -discounts, data sharing	(204)	-	-	-	-	
CT Base Growth	(151)	(100)	(100)	(100)	(100)	
Council Tax Increase	(308)	-	-	-	-	*
<u>Inflation</u>						
Pay (including members)	381	510	510	510	510	
National Living Wage	-	10	15	25	25	
NNDR & Utilities Inflation(pricing)	(21)	90	90	95	95	
Income Inflation	(445)	(220)	(340)	(350)	(360)	
<u>Benefit Changes</u>						
Temporary accommodation loss	829	-	-	-	-	
Other Administration Grant	19	80	80	80	-	
<u>Capital Financing and Investments</u>						
Interest (income)	(110)	325	110	-	-	
Borrowing Costs	-	-	-	170	170	
Asset Replacement Contributions	200	200	200	200	200	
Riverside and Sports Income	-	-	(200)	(300)	-	
Capital Schemes 2016/17- Revenue Impact	-	90	10	5	-	
<u>Other</u>						
NI Changes for pensions	444	-	-	-	-	
Country Ways	60	-	-	-	-	
Car Parking	(663)	-	-	-	-	
Leisure Income	304	-	-	-	-	
Credit Card Charge Volumes	30	10	10	10	10	
Rental Income (primarily High Chelmer)	(323)	(100)	(100)	-	-	
<u>Budget Reductions</u>						
Outturn Budget Re-alignments	(418)	-	-	-	-	
Insurance Tender Saving Gross	(224)	-	-	-	-	
Planning Income	(98)	-	-	-	-	
Staff Reductions	(957)	(12)	(74)	-	-	
Centralise Management of Building Maintenance	(100)	-	-	-	-	
Hylands Car Parking	(143)	-	-	-	-	
Events Programme	(52)	-	-	-	-	
Savings Transferred to Reserves -released in 17/18	824	(824)				*
Other	39	-	-	-	-	
Annual Shortfall	0	1,274	1,056	1,222	550	
Changes funded by or contributed to Reserves. These are not shown as variances in later years as they have no impact on budgets beyond 2016/17						
Cumulative Shortfall		1,274	2,330	3,552	4,102	
* Items amended as result of Final Government Settlement changes						

SUBJECTIVE ANALYSIS OF GENERAL FUND

2014/15 Actual £		2015/16 Original £	2016/17 Estimate £
	EXPENDITURE		
33,402	Employees - Salaries	28,324	28,377
252	- Other costs	272	264
5,104	Premises	5,386	5,387
4,789	Supplies and Services	4,825	4,439
2,480	Transport and Plant	2,361	2,391
7,370	Third Party Payments	6,060	5,625
46,107	Benefit Payments	45,304	47,134
0	Pension deficiency payment	0	0
67	Miscellaneous	98	98
99,571	TOTAL CONTROL EXPENDITURE	92,630	93,715
	INCOME		
-45,850	Government Grants	-44,576	-45,734
-4,931	Other Grants and Reimbursements	-5,380	-5,562
-1,535	Sales	-1,522	-1,385
-19,116	Fees and Charges	-18,295	-20,103
-6,760	Rents	-6,513	-6,918
-2,095	Other including HB Overpayments	-472	-555
-80,287	TOTAL CONTROL INCOME	-76,758	-80,257
19,284	NET CONTROL EXPENDITURE	15,872	13,458
	INTERNAL RECHARGES		
21,527	Service Management and Overheads	21,377	21,324
-21,759	Recharges	-21,611	-21,490
-232		-234	-166
19,052	SERVICE EXPENDITURE	15,638	13,292
	OTHER ITEMS		
-912	Interest Receivable	-470	-580
252	Interest Payable & MRP	245	238
-308	Exceptional Items (VAT)	0	0
-5,104	Council Tax freeze grant & Section 31 NNDR Grant	-159	0
1,872	Direct Revenue Financing of Capital	0	0
-1,405	New Homes Bonus	-1,631	-2,345
-5,605		-2,015	-2,687
	USE OF RESERVES AND BALANCES		
1,262	Contributions - from / to Earmarked Reserves	3,261	4,542
0	Contributions - from / to Carry Forwards	-60	-98
1,905	Contributions - from / to General Fund Balance	-336	392
3,167		2,865	4,836
16,614	BUDGET REQUIREMENT	16,488	15,441
-6,443	LESS GOVERNMENT SUPPORT	-5,429	-4,478
153	Parish Grant	128	105
-47	Collection Fund (Surplus) / Deficit	-340	7
10,277	CALL ON COLLECTION FUND	10,849	11,309

SERVICE BUDGETS

ORIGINAL REVENUE BUDGET 2016/17

	2014/15 Actual	2015/16 Original Budget	2016/17 Original Budget
	£'000	£'000	£'000
Chief Executive	222	216	219
Corporate Management & DRM	-194	-196	-400
Corporate Services	5,682	5,788	5,545
Financial Services	-431	385	-873
Planning & Building Control Services	1,177	1,673	1,368
Strategic Housing	647	503	490
Public Places			
Parks & Green Spaces	2,829	2,711	2,658
Recycling & Waste Services	3,948	4,492	4,473
Public Health & Protection Services	1,488	1,631	1,635
Cemetery & Crematorium	-1,100	-1,091	-1,235
Community Services			
Support, Parking & Building Services	-2,118	-2,018	-2,875
Leisure & Cultural Services	1,600	883	1,029
Interest Income	-912	-470	-580
Controllable Service Expenditure	12,838	14,507	11,454
Other General Fund Items			
- Other budgets, recharges & capital charges	4,993	664	1,260
- Other Grants (including New Homes Bonus)	-6,277	-1,790	-2,346
- Debt Repayment Costs (incl Finance Leases)	252	245	238
- Contribution to/-Use of Earmarked reserves	3,134	3,201	4,444
Net Expenditure	14,940	16,827	15,050
Contribution to / (from) General Balance	1,905	-336	391
Budget Requirement	16,845	16,491	15,441
Council Tax Deficit/-Surplus	-47	-340	7
Grant Paid to Parishes	153	128	105
Projected NNDR Shortfall	0	0	234
Business Rate Retention	-3,036	-3,093	-3,119
Government Grant	-3,407	-2,336	-1,359 *
Funding From Council Tax	10,508	10,850	11,309 *

CHIEF EXECUTIVE	2014/15	2015/16	2016/17
	Actual	Original	Original
	Full	Budget	Budget
	Year		
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Support Services	197	196	199
Staff Saving	-	-	-
Salary & Wages Total	197	196	199
Agency			
Support Services	-	-	-
Agency Total	-	-	-
Employees Total	197	196	199
Other Expenditure			
Support Services	29	24	24
Other Expenditure Total	29	24	24
Total Expenditure	226	220	223
Income			
Support Services	4	4	4
Income Total	4	4	4
Total Expenditure Summary			
Support Services	226	220	223
Total Expenditure	226	220	223
Net Direct Expenditure	222	216	219
Net Summary			
Support Services			
Income	4	4	4
Expenditure	226	220	223
Net	222	216	219
Net Direct Expenditure	222	216	219

Corporate Management & DRM	2014/15	2015/16	2016/17
	Actual Full	Original	Original
	Year	Budget	Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Corporate Management & DRM	-	-	-
Staff Saving	-	-	-
Salary & Wages Total	-	-	-
Employees Total	-	-	-
Other Expenditure			
Corporate Management & DRM	-	-	-
Other Expenditure Total	-	-	-
Total Expenditure	-	-	-
Income			
Corporate Management & DRM	194	196	400
Income Total	194	196	400
Total Expenditure Summary			
Corporate Management & DRM	-	-	-
Total Expenditure	-	-	-
Net Direct Expenditure	-194	-196	-400
Net Summary			
Corporate Management & DRM			
Income	194	196	400
Expenditure	-	-	-
Net	-194	-196	-400
Net Direct Expenditure	-194	-196	-400

	2014/15	2015/16	2016/17
CORPORATE SERVICES	Actual	Original	Original
	Full	Budget	Budget
	Year		
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Corporate ICT	986	869	901
Legal & Democratic Services	890	723	759
Human Resources	864	822	846
Customer Services	789	828	899
Marketing & Engagement Team	255	358	341
Staff Saving	-	-	-170
Salary & Wages Total	3,784	3,600	3,576
Agency			
Corporate ICT	-	-	-
Legal & Democratic Services	106	54	54
Human Resources	1	-	-
Customer Services	5	-	-
Marketing & Engagement Team	100	-	-
Agency Total	212	54	54
Other Employees			
Human Resources - Training Budget	146	185	173
Other Employees Total	146	185	173
Employees Total	4,142	3,839	3,803
Other Expenditure			
Corporate ICT			
Software Licences	223	206	221
Other (e.g Printer running costs, DMS Support, repairs & maint. of equip)	429	550	493
Legal & Democratic Services			
Consultant Fees	11	-	-
Counsel Fees	15	20	15
Democratic CM & DRM	577	579	605
Other (e.g. elections, registration of electors)	334	261	143
Human Resources	177	144	143
Customer Services	82	99	85
Marketing & Engagement Team	195	206	206
Other Expenditure Total	2,043	2,065	1,911
Total Expenditure	6,185	5,904	5,714
Income			
Corporate ICT	18	10	40
Legal & Democratic Services	392	36	62
Human Resources	24	26	26
Customer Services	-	-	-
Marketing & Engagement Team	69	44	41
Income Total	503	116	169
Total Expenditure Summary			
Corporate ICT	1,638	1,625	1,615
Legal & Democratic Services	1,933	1,637	1,576
Human Resources	1,188	1,151	1,162
Customer Services	876	927	984
Marketing & Engagement Team	550	564	547
Staff Saving	-	-	-170
Total Expenditure	6,185	5,904	5,714
Net Direct Expenditure	5,682	5,788	5,545

CORPORATE SERVICES	2014/15	2015/16	2016/17
	Actual	Original	Original
	Full	Budget	Budget
	Year		
	£'000	£'000	£'000
Net Summary			
Corporate ICT			
Income	18	10	40
Expenditure	1,638	1,625	1,615
Net	1,620	1,615	1,575
Legal & Democratic Services			
Income	392	36	62
Expenditure	1,933	1,637	1,576
Net	1,541	1,601	1,514
Human Resources			
Income	24	26	26
Expenditure	1,188	1,151	1,162
Net	1,164	1,125	1,136
Customer Services			
Income	-	-	-
Expenditure	876	927	984
Net	876	927	984
Marketing & Engagement Team			
Income	69	44	41
Expenditure	550	564	547
Net	481	520	506
Staff Saving			
Income	-	-	-
Expenditure	-	-	-170
Net	-	-	-170
Net Direct Expenditure	5,682	5,788	5,545

FINANCIAL SERVICES	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Revenues & Benefits	1,555	1,771	1,774
Accountancy Services	1,137	1,150	1,189
Audit & Investigation Services	286	311	240
Property Services	204	200	207
Other	-	-	-
Staff Saving	-	-	-186
Salary & Wages Total	3,182	3,432	3,224
Agency			
Revenues & Benefits	181	-	-
Accountancy Services	-	-	-
Audit & Investigation Services	-	-	-
Property Services	-	-	-
Agency Total	181	-	-
Employees Total	3,363	3,432	3,224
Other Expenditure			
Revenues & Benefits	406	573	548
Accountancy Services	399	435	393
Audit & Investigation Services	26	37	34
Property Services			
Premises Maintenance	56	56	57
Consultants	103	213	98
Other	105	73	92
Other			
Finance CM & DRM	317	290	312
Insurance	742	656	432
Other Expenditure Total	2,154	2,333	1,966
Total Expenditure	5,517	5,765	5,190
Income			
Revenues & Benefits	1,803	1,557	1,389
Accountancy Services	212	6	5
Audit & Investigation Services	13	8	-
Property Services			
Rents	3,891	3,789	4,175
Other (including license fee income)	19	12	486
Other	10	8	8
Income Total	5,948	5,380	6,063
Total Expenditure Summary			
Revenues & Benefits	2,142	2,344	2,322
Accountancy Services	1,536	1,585	1,582
Audit & Investigation Services	312	348	274
Property Services	468	542	454
Other (Finance CM&DRM and Insurance)	1,059	946	744
Staff Saving	-	-	-186
Total Expenditure	5,517	5,765	5,190
Net Direct Expenditure	-431	385	-873

FINANCIAL SERVICES	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Net Summary			
Revenues & Benefits			
Income	1,803	1,557	1,389
Expenditure	2,142	2,344	2,322
Net	339	787	933
Accountancy Services			
Income	212	6	5
Expenditure	1,536	1,585	1,582
Net	1,324	1,579	1,577
Audit & Investigation Services			
Income	13	8	-
Expenditure	312	348	274
Net	299	340	274
Property Services			
Income	3,910	3,801	4,661
Expenditure	468	542	454
Net	-3,442	-3,259	-4,207
Other (Finance CM&DRM and Insurance)			
Income	10	8	8
Expenditure	1,059	946	744
Net	1,049	938	736
Staff Saving			
Income	-	-	-
Expenditure	-	-	-186
Net	-	-	-186
Net Direct Expenditure	-431	385	-873

	2014/15	2015/16	2016/17
PLANNING & BUILDING CONTROL SERVICES	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Planning	2,164	2,268	2,306
Building Control	409	419	452
Other (Inward Investment)	214	210	224
Staff Saving	-	-	-253
Salary & Wages Total	2,787	2,897	2,729
Agency			
Planning	-	-	-
Building Control	-	-	-
Other (Inward Investment)	-	-	-
Agency Total	-	-	-
Employees Total	2,787	2,897	2,729
Other Expenditure			
Planning			
LDF Expenditure	63	160	160
Other	307	319	317
Building Control	38	33	33
Other			
Heart of Essex	14	-	-
Chelmsford Growth Fund	55	-	-
IIEG	47	61	61
Other Expenditure Total	524	573	571
Total Expenditure	3,311	3,470	3,300
Income			
Planning			
Planning Applications	1,073	842	962
S106/CIL	45	8	8
Land Charges	287	282	282
Other (e.g PPA, Preliminary Enquiry)	247	183	209
Building Control	454	469	458
Other			
Heart of Essex	1	-	-
Chelmsford Growth Fund	-	-	-
IIEG	27	13	13
Income Total	2,134	1,797	1,932
Total Expenditure Summary			
Planning	2,534	2,747	2,783
Building Control	447	452	485
Other (HoE, Chelmsford Growth Fund, IIEG)	330	271	285
Staff Saving	-	-	-253
Total Expenditure	3,311	3,470	3,300
Net Direct Expenditure	1,177	1,673	1,368

	2014/15	2015/16	2016/17
PLANNING & BUILDING CONTROL SERVICES	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Memorandum			
New Homes Bonus	1,025		
Net Summary			
Planning			
Income	1,652	1,315	1,461
Expenditure	2,534	2,747	2,783
Net	882	1,432	1,322
Building Control			
Income	454	469	458
Expenditure	447	452	485
Net	-7	-17	27
Other (HoE, Chelmsford Growth Fund, IIEG)			
Income	28	13	13
Expenditure	330	271	285
Net	302	258	272
Staff Saving			
Income	-	-	-
Expenditure	-	-	-253
Net	-	-	-253
Net Direct Expenditure	1,177	1,673	1,368

STRATEGIC HOUSING	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Housing Support	609	513	537
Staff Saving	-	-	-
Salary & Wages Total	609	513	537
Agency			
Housing Support	-	-	-
Agency Total	-	-	-
Employees Total	609	513	537
Other Expenditure			
Housing Advice			
Boarding & Lodging	1,213	840	1,070
RDGS	84	98	98
Private Sector Leasing	148	217	331
Owned Properties	29	26	26
Other (e.g Hostel Expenditure)	67	66	55
Enabling & Strategy	4	5	-
Housing Support	55	47	48
Other Expenditure Total	1,600	1,299	1,628
Total Expenditure	2,209	1,812	2,165
Income			
Housing Advice			
Boarding & Lodging	1,177	838	1,068
RDGS	42	18	18
Private Sector Leasing	156	215	321
Owned Properties	129	178	208
Other (e.g Hostel income)	49	52	52
Enabling & Strategy	-	-	-
Housing Support	9	8	8
Income Total	1,562	1,309	1,675
Total Expenditure Summary			
Housing Advice	1,541	1,247	1,580
Enabling & Strategy	4	5	-
Housing Support	664	560	585
Staff Saving	-	-	-
Total Expenditure	2,209	1,812	2,165
Net Direct Expenditure	647	503	490

STRATEGIC HOUSING	2014/15	2015/16	2016/17
	Actual	Original	Original
	Full	Budget	Budget
	Year		
	£'000	£'000	£'000
Net Summary			
Housing Advice			
Income	1,553	1,301	1,667
Expenditure	1,541	1,247	1,580
Net	-12	-54	-87
Enabling & Strategy			
Income	-	-	-
Expenditure	4	5	-
Net	4	5	-
Housing Support			
Income	9	8	8
Expenditure	664	560	585
Net	655	552	577
Staff Saving			
Income	-	-	-
Expenditure	-	-	-
Net	-	-	-
Net Direct Expenditure	647	503	490

	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
PARKS & GREEN SPACES			
Controllable items			
Employees			
Salaries & Wages			
Green Space	1,756	1,810	1,956
Management & Support	574	505	521
Staff Saving	-	-	-
Salary & Wages Total	2,330	2,315	2,477
Agency			
Green Space	28	-	40
Management & Support	-	-	-
Agency Total	28	-	40
Employees Total	2,358	2,315	2,517
Other Expenditure			
Green Space			
Premises Maintenance	110	135	127
Material	213	185	204
Contractors	352	308	306
Play Areas, Utilities and vehicle costs	743	764	751
Management & Support	35	34	34
Other Expenditure Total	1,453	1,426	1,422
Total Expenditure	3,811	3,741	3,939
Income			
Green Space	982	1,030	1,281
Management & Support	-	-	-
Income Total	982	1,030	1,281
Total Expenditure Summary			
Green Space	3,202	3,202	3,384
Management & Support	609	539	555
Staff Saving	-	-	-
Total Expenditure	3,811	3,741	3,939
Net Direct Expenditure	2,829	2,711	2,658
Net Summary			
Green Space			
Income	982	1,030	1,281
Expenditure	3,202	3,202	3,384
Net	2,220	2,172	2,103
Management & Support			
Income	-	-	-
Expenditure	609	539	555
Net	609	539	555
Staff Saving			
Income	-	-	-
Expenditure	-	-	-
Net	-	-	-
Net Direct Expenditure	2,829	2,711	2,658

RECYCLING & WASTE SERVICES	2014/15	2015/16	2016/17
	Actual	Original	Original
	Full	Budget	Budget
	Year		
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Street Care	857	1,028	1,100
Market	156	175	172
Recycling & Waste	2,970	3,393	3,429
Mgmt, Support, Depot & Workshop	1,150	1,196	1,216
Staff Saving	-	-	-151
Salary & Wages Total	5,133	5,792	5,766
Agency			
Street Care	102	24	29
Market	10	-	15
Recycling & Waste	852	537	632
Mgmt, Support, Depot & Workshop	37	-	13
Agency Total	1,001	561	689
Employees Total	6,134	6,353	6,455
Other Expenditure			
Street Care			
Vehicle repairs, servicing & maintenance	59	28	38
Vehicle Fuel	81	105	110
Works and External Charges	379	359	293
Market	189	181	184
Recycling & Waste			
Vehicle repairs, servicing & maintenance	355	241	241
Vehicle Fuel	703	802	702
Trade Waste excluding vehicle costs	463	451	451
Equipment, Materials and External Charges	870	926	968
Mgmt, Support, Depot & Workshop	412	440	417
Other Expenditure Total	3,511	3,533	3,404
Total Expenditure	9,645	9,886	9,859

RECYCLING & WASTE SERVICES	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Income			
Street Care	186	178	182
Market	505	555	561
Recycling & Waste			
Trade Waste	1,150	1,202	1,226
Material Sales			
Glass	71	79	79
Cans	119	143	143
Plastic	52	67	67
Textiles	15	25	25
Paper	495	412	287
Cardboard	122	120	120
ADC & voluntary groups, mixed card/paper and tetra packs	13	5	5
Recycling Credits			
Glass	232	225	225
Cans	29	30	30
Plastic	85	87	87
Textiles	4	4	4
Paper	251	263	312
Cardboard	140	125	125
Garden Compost	401	361	361
ADC & voluntary groups, mixed card/paper and tetra packs	85	89	81
Foodwaste - IAA	1,360	1,318	1,351
Special Collections and other recoverable charges	320	54	56
Mgmt, Support, Depot & Workshop	62	52	59
Income Total	5,697	5,394	5,386
Total Expenditure Summary			
Street Care	1,478	1,544	1,570
Market	355	356	371
Recycling & Waste	6,213	6,350	6,423
Mgmt, Support, Depot & Workshop	1,599	1,636	1,646
Staff Saving	-	-	-151
Total Expenditure	9,645	9,886	9,859
Net Direct Expenditure	3,948	4,492	4,473

RECYCLING & WASTE SERVICES	2014/15	2015/16	2016/17
	Actual	Original	Original
	Full	Budget	Budget
	Year		
	£'000	£'000	£'000
Net Summary			
Street Care			
Income	186	178	182
Expenditure	1,478	1,544	1,570
Net	1,292	1,366	1,388
Market			
Income	505	555	561
Expenditure	355	356	371
Net	-150	-199	-190
Recycling & Waste			
Income	4,944	4,609	4,584
Expenditure	6,213	6,350	6,423
Net	1,269	1,741	1,839
Mgmt, Support, Depot & Workshop			
Income	62	52	59
Expenditure	1,599	1,636	1,646
Net	1,537	1,584	1,587
Staff Saving			
Income	-	-	-
Expenditure	-	-	-151
Net	-	-	-151
Net Direct Expenditure	3,948	4,492	4,473

PUBLIC HEALTH & PROTECTION SERVICES	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Public Health & Protection Services	1,636	1,736	1,800
Salary & Wages Total	1,636	1,736	1,800
Agency			
Public Health & Protection Services	12	-	-
Agency Total	12	-	-
Employees Total	1,648	1,736	1,800
Other Expenditure			
Public Health & Protection Services			
Premises	34	35	39
Supplies & Services	201	224	221
Third Party Payment	255	167	159
Other (including car allowances/ transport costs)	35	41	34
Other Expenditure Total	525	467	453
Total Expenditure	2,173	2,203	2,253
Income			
Public Health & Protection Services			
CCTV	72	49	92
Licensing - Hackney Carriages	158	157	165
Licensing - Other (e.g trade license, work for other authorities)	183	198	184
Other (e.g Community Safety Grants, environmental permits, work for other authorities)	272	168	177
Income Total	685	572	618
Total Expenditure Summary			
Public Health & Protection Services	2,173	2,203	2,253
Total Expenditure	2,173	2,203	2,253
Net Direct Expenditure	1,488	1,631	1,635
Net Summary			
Public Health & Protection Services			
Income	685	572	618
Expenditure	2,173	2,203	2,253
Net	1,488	1,631	1,635
Net Direct Expenditure	1,488	1,631	1,635

CEMETERY & CREMATORIUM	2014/15	2015/16	2016/17
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Cemetery & Crematorium	159	183	191
Staff Saving	-	-	-
Salary & Wages Total	159	183	191
Agency			
Cemetery & Crematorium	15	-	-
Agency Total	15	-	-
Employees Total	174	183	191
Other Expenditure			
Cemetery & Crematorium			
Cemetery & Crematorium Maintenance	57	43	43
Supplies & Services	44	50	47
Third Party Payment	56	61	61
Other (including NNDR & utilities)	187	186	187
Other Expenditure Total	344	340	338
Total Expenditure	518	523	529
Income			
Cemetery & Crematorium			
Cemetery & Crematorium Fees	1,439	1,388	1,580
Cemetery & Crematorium Sales	156	176	161
Other Income (e.g Mercury Abatement Scheme)	23	50	23
Income Total	1,618	1,614	1,764
Total Expenditure Summary			
Cemetery & Crematorium	518	523	529
Total Expenditure	518	523	529
Net Direct Expenditure	-1,100	-1,091	-1,235
Net Summary			
Cemetery & Crematorium			
Income	1,618	1,614	1,764
Expenditure	518	523	529
Net	-1,100	-1,091	-1,235
Net Direct Expenditure	-1,100	-1,091	-1,235

	2014/15	2015/16	2016/17
COMMUNITY SERVICES - SUPPORT, PARKING & BUILDING SERVICES	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Community Support	540	280	256
Parking Services	711	747	790
Building Services	802	697	723
Staff Saving	-	-	-
Salary & Wages Total	2,053	1,724	1,769
Agency			
Community Support	-	-	-
Parking Services	40	-	-
Building Services	21	-	-
Agency Total	61	-	-
Employees Total	2,114	1,724	1,769
Other Expenditure			
Community Support			
Other	41	51	50
Parking Services			
Car Parks Maintenance	175	215	214
Supplies & Services	111	112	113
Third Party Payment	1,207	141	147
Other (including NNDR & utilities)	735	815	802
Building Services			
Civic Centre Maintenance	147	204	204
Supplies & Services	83	103	99
Third Party Payment	106	119	112
Other (including NNDR & utilities)	715	761	765
Other Expenditure Total	3,320	2,521	2,506
Total Expenditure	5,434	4,245	4,275
Income			
Community Support			
Other (Grants)	-	-	-
Parking Services			
Car Parks Fee Income	5,573	5,387	6,300
Car Parks Rents & Fines	394	375	335
Other	1,462	395	395
Building Services			
Meeting Rooms Lettings	53	29	39
Other (including rents)	70	77	81
Income Total	7,552	6,263	7,150
Total Expenditure Summary			
Community Support	581	331	306
Parking Services	2,979	2,030	2,066
Building Services	1,874	1,884	1,903
Staff Saving	-	-	-
Total Expenditure	5,434	4,245	4,275
Net Direct Expenditure	-2,118	-2,018	-2,875

	2014/15	2015/16	2016/17
COMMUNITY SERVICES - SUPPORT, PARKING & BUILDING SERVICES	Actual Full Year	Original Budget	Original Budget
Net Summary			
Community Support			
Income	-	-	-
Expenditure	581	331	306
Net	581	331	306
Parking Services			
Income	7,429	6,157	7,030
Expenditure	2,979	2,030	2,066
Net	-4,450	-4,127	-4,964
Building Services			
Income	123	106	120
Expenditure	1,874	1,884	1,903
Net	1,751	1,778	1,783
Staff Saving			
Income	-	-	-
Expenditure	-	-	-
Net	-	-	-
Net Direct Expenditure	-2,118	-2,018	-2,875

<u>LEISURE, HERITAGE & CULTURAL SERVICES</u>	2014/15	2015/16	2016/7
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Controllable items			
Employees			
Salaries & Wages			
Riverside	1,735	1,747	1,742
Dovedale	126	123	108
South Woodham Ferrers	489	477	516
CSAC	394	401	415
Theatres	660	645	677
Cultural Events	217	214	222
Hylands	382	395	436
Museum	433	442	463
Arts Marketing	150	146	150
Community Sport & Wellbeing	309	309	375
Staff Saving	-	-	-163
Salary & Wages Total	4,895	4,899	4,941
Agency			
Riverside	-	-	-
Dovedale	-	-	-
South Woodham Ferrers	-	-	-
CSAC	-	-	-
Theatres	-	-	-
Cultural Events	-	-	-
Hylands	-	-	-
Museum	7	-	-
Arts Marketing	-	-	-
Community Sport & Wellbeing	-	-	-
Agency Total	7	-	-
Employees Total	4,902	4,899	4,941
Other Expenditure			
Riverside	1,326	1,161	1,102
Dovedale	62	79	79
South Woodham Ferrers	447	461	456
CSAC	321	274	314
Theatres	844	833	835
Cultural Events	445	352	280
Hylands			
Premises Maintenance	91	73	73
Event Costs	36	39	36
Utilities, stock and equipment	310	285	320
Museum	193	179	181
Arts Marketing	90	94	94
Community Sport & Wellbeing	69	53	72
Other Expenditure Total	4,234	3,883	3,842
Total Expenditure	9,136	8,782	8,783

LEISURE, HERITAGE & CULTURAL SERVICES	2014/15	2015/16	2016/7
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
Income			
Riverside	2,995	3,034	2,958
Dovedale	186	207	212
South Woodham Ferrers	624	659	690
CSAC	448	507	522
Theatres	1,357	1,303	1,326
Cultural Events	980	1,094	893
Hylands			
Events	-	-	-
Lettings	313	402	420
Sales & Rents	379	434	437
Museum	83	75	73
Arts Marketing	16	16	16
Community Sport & Wellbeing	155	168	207
Income Total	7,536	7,899	7,754
Total Expenditure Summary			
Riverside	3,061	2,908	2,844
Dovedale	188	202	187
South Woodham Ferrers	936	938	972
CSAC	715	675	729
Theatres	1,504	1,478	1,512
Cultural Events	662	566	502
Hylands	819	792	865
Museum	633	621	644
Arts Marketing	240	240	244
Community Sport & Wellbeing	378	362	447
Staff Saving	-	-	-163
Total Expenditure	9,136	8,782	8,783
Net Direct Expenditure	1,600	883	1,029
Net Summary			
Riverside			
Income	2,995	3,034	2,958
Expenditure	3,061	2,908	2,844
Net	66	-126	-114
Dovedale			
Income	186	207	212
Expenditure	188	202	187
Net	2	-5	-25
South Woodham Ferrers			
Income	624	659	690
Expenditure	936	938	972
Net	312	279	282

LEISURE, HERITAGE & CULTURAL SERVICES	2014/15	2015/16	2016/7
	Actual Full Year	Original Budget	Original Budget
	£'000	£'000	£'000
CSAC			
Income	448	507	522
Expenditure	715	675	729
Net	267	168	207
Theatres			
Income	1,357	1,303	1,326
Expenditure	1,504	1,478	1,512
Net	147	175	186
Cultural Events			
Income	980	1,094	893
Expenditure	662	566	502
Net	-318	-528	-391
Hylands			
Income	-692	836	857
Expenditure	819	792	865
Net	127	-44	8
Museum			
Income	83	75	73
Expenditure	633	621	644
Net	550	546	571
Arts Marketing			
Income	16	16	16
Expenditure	240	240	244
Net	224	224	228
Community Sport & Wellbeing			
Income	155	168	207
Expenditure	378	362	447
Net	223	194	240
Staff Saving			
Income	-	-	-
Expenditure	-	-	-163
Net	-	-	-163
Net Direct Expenditure	1,600	883	1,029